



**REQUEST FOR QUOTE
FOR
Western Region
Parking Lot Snow and Ice Removal Services
At the Following Dakota County Western Region Facilities:**

Western Service Center, 14955 Galaxie Ave., Apple Valley, MN 55124
Extension Building, 4100 220th St. W., Farmington, MN 55024
Burnhaven Library, 1101 West County Road 42, Burnsville, MN 55337
Dakota Communications Center, 2860 160th St. W, Rosemount, MN 55068

RELEASE DATE: Thursday August 21, 2025

CLOSING DATE: Quotes due by 2:00 PM Thursday September 4, 2025

Include all seven pages of the quote form.

Quotes will be received until 2:00 PM Thursday September 4, 2025
Send Quotes by mail, email or hand deliver to the attention of Dylan Strand.

Submit Quotes to:
Facilities Management Department
1590 W. Highway 55
Hastings, MN 55033
(651) 438-4388
facilitiescontracts@co.dakota.mn.us

SCOPE OF SERVICE

INVITATION FOR QUOTES

1. Quotes for Western Region Parking Lot Snow and Ice Removal Services will be received at the office Facilities Management, Administration Center, 1590 Highway 55, Hastings, MN, or FacilitiesContracts@co.dakota.mn.us until **2:00 p.m. on Thursday September 4, 2025**
2. Quotes will be based upon the attached contract conditions, project scope, specifications, and requirements. Single quotes will be received for the total work.
3. The Quote rates represents the entire cost to perform the services as outlined in the Specifications and includes all fees, permits, taxes and any other costs associated with performing the services.
4. Dakota County reserves the right to reject any or all Quotes received and to waive any informalities and irregularities in the Quoting.
5. The intent of the County is to award this contract to contractor(s) who have the capacity, equipment, and experience to handle snow plowing for the above facilities. To be considered for contract award of two or more regions, a contractor must have separate equipment and personnel dedicated for each Region due to the fact that snow removal services requested in other RFQ's will occur simultaneously.
6. Quotes may not be withdrawn for a period of thirty (30) days after submission.
7. All questions regarding the specifications in this RFQ shall be directed to Dylan Strand, Facilities Management Grounds Maintenance Manager 651 438 4697 or e-mail at dylan.strand@co.dakota.mn.us or Dan Leighton, Facility Management Grounds Maintenance Supervisor 651 438 4693 or email daniel.leighton@co.dakota.mn.us
8. All vendors are encouraged to visit facility locations and become familiar with the parking lots and sidewalks and take field measurements as deemed necessary to understand what work needs to be done prior to submitting a proposal. Lack of understanding as to the intent, amount of work involved or lack of knowledge of the conditions pertaining to the work, shall not relieve the contractor from performing the entire work requirement to complete satisfactory performance of the contract. No additional charges will be allowed because of the contractor's misunderstanding as to the amount of work involved or their lack of knowledge of any of the conditions pertaining to the work based on their neglect to visit or make examination of the site.
9. Dakota County reserves the right to waive any minor irregularity, technicality, or error in submitted quotations, to request clarifying information it deems appropriate from one or more respondents, to request additional information, supplemental information, and to factor any of this information into the evaluation. Quotations may be considered irregular and may be rejected if they show omissions, alterations of form, additions not called for, conditions, limitations, unauthorized alternate quotes, or other irregularities of any kind. Dakota County reserves the right to independently confirm any information supplied in a response. Dakota County reserves the right to cancel the solicitation and to reject any or all quotes in whole or in part and is not bound to accept any quote if rejection of that quote is determined to be contrary to the best interest of Dakota County. Dakota County reserves the right to negotiate any or all portions of the contract directly with any or all contractors at any time following the receipt of quotations.
10. Facilities Management will use the following criteria to evaluate all Quotes:
 - a) Cost per hour and event for snow removal services, plowing, and ice control and hauling.
 - b) Equipment types and capacities available for snow removal services and the number of employees assigned to a facility for snow removal in order to determine if the responding party is capable to accomplish the necessary snow removal in a timely manner.
 - c) References: Provide this information with your proposal: Contact name and telephone number for three current customers with plowing areas of similar size.
 - d) Number of years in the snow removal business. Employees who will be assigned to this region and their individual years of experience with snow removal.
 - e) Provide a copy of current Level 1 MPCA Smart Salting Certification

(END OF INVITATION FOR QUOTES)

STANDARD INSTRUCTIONS TO RESPONDING PARTY

1. By making a Quote, the responding party represents that it has read and understands the contract documents and the Quote is for a complete project per attached specifications and drawings.
2. The responding party further represents that it has inspected the site of the proposed work to ascertain any obstacles that might be encountered and other matters and conditions relevant to the work.
3. Nature of the work required demands thorough review of all drawings and specifications and diligent and careful site inspection by all prospective responding parties as a means of determining the extent of work and conditions under which work is to be performed. Work will be performed in an area that is occupied during County business hours.
4. Additional charges will not be considered for work which, prior to submitting a quote, could reasonably be inferred as appropriate by examination of drawings and specifications, visiting the site, and closely reviewing the work as indicated above.
5. No representations are made as to the nature of subsurface conditions.

6. Quote Form:

- a. Complete and submit one copy.
- b. Initial any alteration, correction or deletion as approved by the responding party or in case of a corporate Quote, by a duly authorized officer prior to submission of Quote. Quote will be rejected if changes are not correctly initialed.
- c. Do not stipulate any alternative materials, equipment, or methods.
- d. County may waive any conditions not contained in the Contract Documents unless the specifications indicate that alternative informality or reject any and all Quotes.
- e. Date Quote.
- f. Any Quote may be withdrawn prior to the scheduled time for opening of Quotes or authorized postponement thereof.
- g. Indicate addenda received on the Quote. If none - write "**none.**"
- h. **Substitutions:** The materials, products, and equipment described in the responding party's documents cannot be substituted.
- i. The Quote Price represents the entire cost to perform the services outlined in the Quote Specification for Western Region Parking Lot Snow Removal Services and includes all fees, permits, taxes, and any other costs associated with performing the services in accordance with the Quote Specification.

7. Equal Opportunity in Employment: The Contractor will not discriminate against any employee or applicant for employment because of race, creed, color, national origin or disability. The Contractor will take affirmative action to ensure that applicants are employed and that employees are treated during employment without regard to their race, creed, color, national origin or disability. Such action shall include but not be limited to the following: Employment, upgrading, demotion or transfer; recruitment or recruitment advertising; layoff or termination; rates or other forms of compensation and selection for training, including apprenticeship. The Contractor agrees to post in conspicuous places, available to employees and applicants for employment, notice setting forth the provisions of this nondiscrimination clause.

The Contractor will, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, state that all qualified applicants will receive consideration for employment without regard to race, creed, color or national origin. The Contractor will send to each labor union or representative of workers with which the Contractor has a collective bargaining agreement or other contract or understanding, a notice advising the said labor union or workers' representative of the Contractors commitments under this section and shall post copies of the notice in conspicuous places available to employees and applicants for employment. The Contractor, all subcontractors and suppliers will comply with the Americans with Disabilities Act (ADA) as it may apply to this project.

8. Availability of Site: The site may be available to stage equipment for snow removal services upon approval by the region supervisor or their designee. The contractor shall not commence work nor allow any subcontractor to commence work until the requirements of the Conditions of the Contract have been met.

9. Consideration of Quotes: The Quote will be awarded to the **responsible** responding party who meets specifications as described in Section 10 above, "Invitation for Quotes" and has the lowest cost as stated in the Quote Form contained herein.

10. State Excise and Use Tax: In submitting this Quote, the responding party includes in the Quote price all state excise and use tax on all sales of building materials, supplies, and equipment to contractors, subcontractors, or builders for the erection of buildings or the alteration, repair or improvement of real property.

11. Qualifications of Responding Party: Dakota County may make such investigation as it deems necessary to determine the ability of the responding party to perform the work. The responding party will be required to furnish to Dakota County all such information and data for this purpose as may be requested. Dakota County reserves the right to reject any Quote if evidence submitted by or investigations of such responding party fails to satisfy the condition that such responding party is properly qualified to carry out the obligations of the contract and to complete the work contemplated therein.

12. Laws and Regulations: All applicable state laws, municipal ordinances, and the rules and regulations of all authorities having jurisdiction over construction and completion of this project apply to the Contract throughout, and they will be deemed to be included in the Contract the same as though herein written in full.

All permits, licenses and fees required for these services will be obtained from the local City and paid by the Contractor.

13. Term: The term of this contract will be from October 21, 2025, to May 31, 2026.

(END OF INSTRUCTIONS TO RESPONDING PARTY)

SNOW REMOVAL SERVICE SPECIFICATIONS

1. MANDATORY PRE-SEASON MEETING

- a. Contractors' snow removal personnel will meet with the County's regional manager or their designee within two weeks of signing the contract.
- b. If a different contractor's employee is assigned to a facility, another meeting will be required.
- c. The purpose of the meeting will be to review the specifications, confirm equipment storage areas, snow stacking locations, lot clearing priority and tour the site.

2. WHEN TO BEGIN REMOVING SNOW

- a. Once snowfall accumulation reaches one-half (1/2) inch and continues during the hours listed.
- b. When requested by a Facilities Management Representative for special situations not covered in item 2a above, such as, but not limited to, a snow and ice accumulation of less than one-half (1/2) inch or drifting snow.
- c. If, in the County's sole judgment, performance of plowing is inadequate, respond within one hour if called out to a facility. **If contractor fails to report to the site within the specified time, Dakota County may elect to self-perform the contract duties in the absence of the contractor. This time will be billed at the current labor and equipment rates established by the County and will be deducted from the contractor's invoice.**

3. SNOW STACKING

- a. Stack snow in areas shown on the attached site maps.
- b. The footprint size of snow stacks shall be kept as small as is reasonably possible.

4. SPECIAL REQUIREMENTS

- a. Dakota Communications Center snow removal and salting service is needed on a 24-hour per day basis including weekends and holidays.
- b. Burnhaven Library snow removal and sanding service is required on Saturday and Sunday business hours. Snow removal and salting will be completed by the contractor prior to 9:00 AM on normal County business days and during the normal business day hours as needed or conditions warrant.

5. SNOW PLOWING METHODS

- a. Remove snow in such a manner as to not add snow to sidewalks or other areas that need to be cleared of snow or are already cleared of snow. Any snow deposited on sidewalks as a result of plowing shall be promptly removed by the Contractor with approved equipment.
- b. Do not compress snow on sidewalks or other areas that need to be cleared of snow.
- c. All areas are cleared including, lots, drives, service areas, garages, book drop drives, turnarounds, handicap parking, etc. Any area that in the sole opinion of Dakota County (or appointed designee) require re-plowing shall be immediately re-plowed without additional compensation to the Contractor. Failure by the Contractor to immediately address incomplete items will addressed by Section 9.
- d. In general – start plowing snow in areas closest to the facility and or employee parking and move outward from there. Some facilities may have lots or areas prioritized.
- e. The Contractor shall obey all traffic laws and not disrupt normal services or access.

6. **QUALIFICATION OF OPERATORS AND OPERATION OF EQUIPMENT**

- a. Any operator furnished with this equipment must be an experienced operator who has excellent working knowledge of the equipment, particularly knowledgeable in the safe operation of the equipment and shall have knowledge of the geography of the Dakota County. Any operator who does not carry out the instructions of the designated Dakota County personnel in charge of the work shall be promptly replaced by a satisfactory operator. In addition, the Contractor will supply its operators a method for reporting damage to private property and a method for contacting the owner of that property.
- b. Cutting edges, fuel, supplies, cell phones, etc. and all maintenance, as well as transportation to and from the job site(s) shall be incidental to the Contract and furnished by the Contractor with no direct compensation.

7. **ICE MANAGEMENT**

- a. The contractor will exercise judgment as to snow and ice management materials and methods, including when application of materials is appropriate, choice of material, method of application and application rates. In making these decisions, the contractor in its judgment will consider, among other things, weather conditions, traction needs, cost, and damage to surfaces, infrastructure and vegetation from de-icing materials. When a salt application is applied following a snow clearing event, it must be applied within an hour of the snow being removed from that area.
- b. Snow and ice management materials contribute pollutants including sand and chlorides to the environment. Chloride accumulates in the environment, and high chloride levels are harmful to fish and other freshwater aquatic life; may impair groundwater and drinking water supplies; and may cause injury to infrastructure and vehicles, plants, soil, pets, and wildlife. Sand may affect surface water habitat and may increase public cost by accumulating in downstream conveyances and basins. Chemicals and nutrients from other de-icing materials also negatively impact the environment.
- c. In recognition of these concerns described above, the contractor is to provide the services relying on Best Practices described below:
 - i. Responsible application of appropriate material at the proper amount and rate.
 - ii. Employment of the correct procedure(s) for the temperature and conditions.
 - iii. Accurate, regular record keeping and data recordation of ice management materials.
 - iv. Responsible storage of de-icing materials.
 - v. Regular calibration of equipment; at a minimum once annually and provide calibration records at the owners' request.
 - vi. Minnesota Pollution Control Agency Smart Salting Level 1 and Level 2 certification, training materials, and resources.
 - vii. Winter Parking Lot and Sidewalk Maintenance Manual (Minnesota Pollution Control Agency, 2015);
 - viii. Minnesota Snow and Ice Control Field Handbook for Snowplow Operators (MnDOT, 2012).
- d. Contractor will perform the services in accordance with Best Practices. In performing Ice Management services, the contractor will use its experience, training, and professional judgment to incorporate Best Practices to the fullest extent appropriate under site conditions and weather circumstances.
- e. The delivery of Ice Management services that involves a de-icing decision or action will be reviewed by a contractor representative who has current certification in lower salt-use strategy training from the Minnesota Pollution Control Agency Level 1 Smart Salting certification program. Minnesota Pollution Control Agency Level 2 Smart Salting certification is preferred.
- f. In addition to other documentation requirements of this contract, Contractor will document its de-icing operations so as to demonstrate use of Best Practices. This includes time; area serviced; Services provided; de-icing materials used; application rate or quantity; and storm event pavement temperature and precipitation rate.

- g. In incorporating Best Practices, the contractor will maintain compliance with ADA compliance requirements. The contractor will perform the services so that, in its judgment, effectiveness in addressing slippery conditions is not reduced from that which would be achieved absent the use of Best Practices.
8. **HAULING STACKED SNOW**
- a. Hauling of snow from County Facilities shall be performed at the request of Dakota County Facilities Management only.
 - b. The quantity to be removed will be determined by Facilities Management.
 - c. If required, the contractor will furnish a legal off-site dumping area at no additional cost to Dakota County.
 - d. The County may designate an area on site where piled snow can be relocated.
9. **DAMAGES**
- a. All equipment operators must be completely familiar with the snow removal sites.
 - b. An additional on-site tour with a County representative will be conducted if requested by the contractor.
 - c. All damages to County Facilities resulting from snow removal activities will be repaired immediately, weather conditions permitting, i.e., Curbs, Signage, Structures, Lights and any other physical property.
 - d. Any damage that is done to public appurtenances (curbs, boulevards, fences, sidewalks, etc.) or private property as a result of the Contractor's plowing operation shall be repaired by the Contractor to the satisfaction of the Dakota County. In the event the Contractor does not or cannot make necessary repairs, the Dakota shall cause the repairs to be made and bill the Contractor for all incurred expenses.
 - e. In the event the Contractor does not complete all plowing as identified and specified herein, or for any reason, or does not re-plow any identified items to achieve acceptable plowing quality; Dakota County may elect to self-perform the contract duties in the absence of the contractor. This time will be billed at the current labor and equipment rates established by the County and will be deducted from the contractor's invoice. Dakota County reserves the right to withhold payment of invoices in the amount of said damages until repairs are completed.
10. **PAYMENT**
- a. Submit one invoice per snow event with each location separated.
 - b. Invoices may be sent electronically to FacilitiesInvoices@co.dakota.mn.us, by U.S. Mail, or hand delivered to Facilities Management.
 - c. Invoice Information will include:
 - i. Invoice number.
 - ii. Locations.
 - iii. Date services were provided.
 - iv. Equipment hours expended
11. **CONTRACTOR FURNISHED EQUIPMENT**
- a. All equipment furnished for snow removal must be in good or excellent operational condition.
 - b. All equipment will have hazard lights such as a beacon, rotating beacons, strobe or light bar.
 - c. Improperly maintained or unsafe equipment will not be permitted.
 - d. Plow and traction devices will be of design and construction that will not cause damage to concrete or bituminous surfaces.
 - e. Dakota County reserves the right to inspect all equipment that will be used by each prospective responder for plowing, and/or appoint a designated party to perform such inspections.
 - f. All equipment shall be operated and conform to pertinent State and Federal OSHA safety regulations.

- g. The Contractor is required to have an adequate number of back up vehicles in case of equipment breakdown. All backup vehicles shall comply with all contract equipment requirements and shall be in sufficient number as to ensure completion according to all contract provisions. Dakota County reserves the right to inspect all backup equipment
- h. The equipment list with photos must be included with your Quote.

12. ATTACHMENT D

- a. Four (4) Site drawings are attached and are part of this request for Quote document.
- b. Upon reasonable request and during normal County business hours, maps will be furnished to the Contractor showing the locations to be plowed.

13. QUOTE SUBMISSION

Do not return this entire RFQ document with your quote. Submit the seven-page Quote form, references, a copy of current Level 1 MPCA Smart Salting Certification, and any additional equipment information.

14. FACILITY INFORMATION

Western Service Center, 14955 Galaxie Ave., Apple Valley, MN 55124

Hours: 8:00 a.m. to 4:30 p.m.

Dakota Communications Center, 2860 160th St. W, Rosemount, MN 55068

Hours: 24 hours per day, 365 days per year.

Extension Building, 4100 220th St. W., Farmington, MN 55024

Hours: 8:00 a.m. to 4:30 p.m.

Burnhaven Library, 1101 West County Road 42, Burnsville, MN 55337

Hours: Monday - Thursday 9:00 a.m. to 8:00 p.m., Friday - Saturday 9:00 a.m. to 5:00 p.m., Sunday 1:00 p.m. to 5:00 p.m.

15. REGION MANAGER

Contacts for snow plowing and hauling:

Dan Leighton at 651 438 4693 or daniel.leighton@co.dakota.mn.us

16. CONTRACT DECREASE

In the event Dakota County elects to assist with snow plowing the equipment hourly rates will be used to negotiate a decrease in the contract amount.

(End of Specifications)

ATTACHMENT A STANDARD ASSURANCES

1. **NON-DISCRIMINATION**. During the performance of this Contract, the Contractor shall not unlawfully discriminate against any employee or applicant for employment because the person is a member of a protected class under, and as defined by, federal law or Minnesota state law including, but not limited to, race, color, creed, religion, sex, gender, gender identity, pregnancy, national origin, disability, sexual orientation, age, familial status, marital status, veteran's status, or public assistance status. The Contractor will take affirmative action to ensure that applicants are employed and that employees are treated during employment without unlawful discrimination. Such action shall include, but not be limited to the following: employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices which set forth the provisions of this nondiscrimination clause.

The Contractor will, in all solicitations or advertisements for employees placed by or on behalf of Contractor, state that all qualified applicants will receive consideration for employment without regard to race, creed, color, religion, sex, national origin, disability, sexual orientation, age, marital status, veteran's status, or public assistance status.

No funds received under this Contract shall be used to provide religious or sectarian training or services.

The Contractor shall comply with any applicable federal or state law regarding non-discrimination. The following list includes, but is not meant to limit, laws which may be applicable:

A. The Equal Employment Opportunity Act of 1972, as amended, 42 U.S.C. § 2000e *et seq.* which prohibits discrimination in employment because of race, color, religion, sex, or national origin.

B. Equal Employment Opportunity-Executive Order No. 11246, 30 FR 12319, signed September 24, 1965, as amended, which is incorporated herein by reference, and prohibits discrimination by U.S. Government contractors and subcontractors because of race, color, religion, sex, or national origin.

C. The Rehabilitation Act of 1973, as amended, 29 U.S.C. § 701 *et seq.* and 45 C.F.R. 84.3 (J) and (K) implementing Sec. 504 of the Act which prohibits discrimination against qualified handicapped persons in the access to or participation in federally funded services or employment.

D. The Age Discrimination in Employment Act of 1967, 29 U.S.C. § 621 *et seq.* as amended, and Minn. Stat. § 181.81, which generally prohibit discrimination because of age.

E. The Equal Pay Act of 1963, as amended, 29 U.S.C. § 206(d), which provides that an employer may not discriminate on the basis of sex by paying employees of different sexes differently for the same work.

F. Minn. Stat. Ch. 363A, as amended, which generally prohibits discrimination because of race, color, creed, religion, national origin, sex, marital status, status with regard to public assistance, disability, sexual orientation, or age.

G. Minn. Stat. § 181.59 which prohibits discrimination against any person by reason of race, creed, or color in any state or political subdivision contract for materials, supplies, or construction. Violation of this section is a misdemeanor and any second or subsequent violation of these terms may be cause for forfeiture of all sums due under the Contract.

H. Americans with Disabilities Act of 1990, 42 U.S.C. §§ 12101 through 12213, 47 U.S.C. §§ 225, 611, with regulations at 29 C.F.R. § 1630, which prohibits discrimination against qualified individuals on the basis of a disability in term, condition, or privilege of employment.

I. Title VI of the Civil Rights Act of 1964, 42 U.S.C. 2000d, *et seq.* and including 45 CFR Part 80, prohibits recipients, including their contractors and subcontractors, of federal financial assistance from discriminating on the basis of race, color or national origin which includes not discriminating against those persons with limited English proficiency.

J. The Pregnancy Discrimination Act of 1978, which amended Title VII of the Civil Rights Act of 1964, 42 U.S.C. §§ 2000e *et seq.* which prohibits discrimination on the basis of pregnancy, childbirth, or related medical conditions.

K. Equal Protection of the Laws for Faith-based and Community Organizations-Executive Order No. 13279, signed December 12, 2002, and as amended May 3, 2018. Prohibits discrimination against grant seeking organizations on the basis of religion in the administration or distribution of federal financial assistance under social service programs, including grants and loans.

L. Vietnam Era Veterans' Readjustment Assistance Act of 1974, as amended, 38 U.S.C. 4212, with regulations at 41 C.F.R. Part 60-250, which prohibits discrimination in employment against protected veterans.

2. **DATA PRIVACY.** For purposes of this Contract, all data created, collected, received, stored, used, maintained, or disseminated by Contractor in the performance of this Contract are subject to the requirements of the Minnesota Government Data Practices Act, Minn. Stat. Ch. 13, ("MGDPA") and the Minnesota Rules implementing the MGDPA. Contractor must comply with the MGDPA as if it were a governmental entity. The remedies in Minn. Stat. § 13.08 apply to the Contractor. Contractor does not have a duty to provide access to public data to a data requestor if the public data are available from the County, except as required by the terms of this Contract. If Contractor is a subrecipient of federal grant funds under this Contract, it will comply with the federal requirements for the safeguarding of protected personally identifiable information ("Protected PII") as required in the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, 2 CFR Part 200, and the County Protected PII procedures, which are available upon request. Additionally, Contractor must comply with any other applicable laws on data privacy. All subcontracts shall contain the same or similar data practices compliance requirements.

3. **RECORDS DISCLOSURE/RETENTION.** Contractor's bonds, records, documents, papers, accounting procedures and practices, and other evidences relevant to this Contract are subject to the examination, duplication, transcription, and audit by the County and either the Legislative or State Auditor, pursuant to Minn. Stat. § 16C.05, subd. 5. Such evidences are also subject to review by the Comptroller General of the United States, or a duly authorized representative, if federal funds are used for any work under this Contract. The Contractor agrees to maintain such evidences for a period of six (6) years from the date services or payment were last provided or made or longer if any audit in progress requires a longer retention period.

4. **WORKER HEALTH, SAFETY AND TRAINING.** Contractor shall be solely responsible for the health and safety of its employees in connection with the work performed under this Contract. Contractor shall make arrangements to ensure the health and safety of all subcontractors and other persons who may perform work in connection with this Contract. Contractor shall ensure all personnel of Contractor and subcontractors are properly trained and supervised and, when applicable, duly licensed, or certified appropriate to the tasks engaged in under this Contract. Each Contractor shall comply with federal, state, and local occupational safety and health standards, regulations, and rules promulgated pursuant to the Occupational Health and Safety Act which are applicable to the work to be performed by Contractor.

5. **PROHIBITED TELECOMMUNICATIONS EQUIPMENT/SERVICES.** If Contractor is a subrecipient of federal grant funds under this Contract, Contractor certifies that, consistent with Section 889 of the John S. McCain National Defense Authorization Act for Fiscal Year 2019, Pub. L. 115-232 (Aug. 13, 2018) (the "Act"), and 2 CFR § 200.216, Contractor will not use funding covered by this Contract to procure or obtain, or to extend, renew, or enter into any contract to procure or obtain, any equipment, system, or service that uses "covered telecommunications equipment or services" (as that term is defined in Section 889 of the Act) as a substantial or essential component of any system or as critical technology as part of any system. Contractor will include this certification as a flow down clause in any agreement related to this Contract.

6. **CONTRACTOR GOOD STANDING.** If Contractor is not an individual, Contractor must be registered to do business in Minnesota with the Office of the Minnesota Secretary of State and shall maintain an active/in good standing status with the Office of the Minnesota Secretary of State and shall notify County of any changes in status within five calendar days of such change. Business entities formed under the laws of a jurisdiction other than Minnesota must maintain a certificate of authority (foreign corporations, limited liability companies, limited partnerships, and limited liability limited partnerships), or a statement of foreign qualification (foreign limited liability partnerships), or a statement of partnership authority (general partnerships). See Minn. Stat. §§ 303.03 (corporations); 322C.0802 (limited liability companies); 321.0902 and 321.0907 (foreign limited partnership); 321.0102(7) (foreign limited liability

limited partnerships); 323A.1102(a) (foreign limited liability partnership); 321.0902 and 321.0907 (foreign general partnerships).

7. CONTRACTOR DEBARMENT, SUSPENSION, AND RESPONSIBILITY CERTIFICATION.

Federal Regulation 45 CFR 92.35 prohibits the State/Agency from purchasing goods or services with federal money from vendors who have been suspended or debarred by the federal government. Similarly, Minn. Stat. § 16C.03, subd. 2 provides the Commissioner of Administration with the authority to debar and suspend vendors who seek to contract with the State/Agency. Vendors may be suspended or debarred when it is determined, through a duly authorized hearing process, that they have abused the public trust in a serious manner.

By signing this Contract, the Contractor certifies that it and its principals* and employees:

A. Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from transacting business by or with any federal, state, or local governmental department or agency; and

B. Have not within a three (3) year period preceding this Contract: 1) been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state, or local) transaction or contract; 2) violated any federal or state antitrust statutes; or 3) committed embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property; and

C. Are not presently indicted or otherwise criminally or civilly charged by a governmental entity for: 1) commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state, or local) transaction; 2) violating any federal or state antitrust statutes; or 3) committing embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property; and

D. Are not aware of any information and possess no knowledge that any subcontractor(s) that will perform work pursuant to this Contract are in violation of any of the certifications set forth above; and

E. Shall immediately give written notice to the Authorized Representative should Contractor come under investigation for allegations of fraud or a criminal offense in connection with obtaining, or performing a public (federal, state, or local government) transaction; violating any federal or state antitrust statutes; or committing embezzlement, theft, forgery, bribery, falsification, or destruction of records, making false statements, or receiving stolen property.

*"Principals" for the purposes of this certification means officers; directors; owners; partners; and persons having primary management or supervisory responsibilities within a business entity (e.g., general manager; plant manager; head of a subsidiary, division, or business segment and similar positions).

8. PREVAILING WAGES. Contractor shall pay wages to its employees at a rate not less than those established by the Minnesota Department of Labor & Industry for commercial construction projects. In accordance with Minn. Stat. § 471.345, subd. 7 and Dakota County Board Resolution No. 95-55.

9. BOND FOR G/HVACR CONTRACTORS. In accordance with Minn. Stat. § 326B.197, if Contractor will be performing any work having to do with gas, heating, ventilation, cooling, air conditioning, fuel burning or refrigeration, the Contractor must give bond to the State of Minnesota for the benefit of persons suffering financial loss by reason of Contractor's failure to comply with the requirements of the State Mechanical Code.

Directions for Online Access to Excluded Providers

To ensure compliance with this regulation, identification of excluded entities and individuals can be found on the Office of Inspector General (OIG) website at https://oig.hhs.gov/exclusions/exclusions_list.asp

Attycv/Exh SA (Rev. 1-23)

ATTACHMENT B INSURANCE TERMS

Contractor agrees to provide and maintain at all times during the term of this Contract such insurance coverages as are indicated herein and to otherwise comply with the provisions that follow. Such policy(ies) of insurance shall apply to the extent of, but not as a limitation upon or in satisfaction of, the Contract indemnity provisions. The provisions of this section shall also apply to all Subcontractors, Sub-subcontractors, and Independent Contractors engaged by Contractor with respect to this Contract, and Contractor shall be entirely responsible for securing the compliance of all such persons or parties with these provisions.

APPLICABLE SECTIONS ARE CHECKED

☒ 1. Workers Compensation.

Workers' Compensation insurance in compliance with all applicable statutes including an All States or Universal Endorsement where applicable. Such policy shall include Employer's Liability coverage in an amount no less than \$500,000. If Contractor is not required by Statute to carry Workers' Compensation Insurance, Contractor agrees: (1) to provide County with evidence documenting the specific provision under Minn. Stat. § 176.041 which excludes Contractor from the requirement of obtaining Workers' Compensation Insurance; (2) to provide prior notice to County of any change in Contractor's exemption status under Minn. Stat. § 176.041; and (3) to defend, hold harmless and indemnify County from and against any and all claims and losses brought by Contractor or any subcontractor or other person claiming through Contractor for Workers' Compensation or Employers' Liability benefits for damages arising out of any injury or illness resulting from performance of work under this Contract. If any such change requires Contractor to obtain Workers' Compensation Insurance, Contractor agrees to promptly provide County with evidence of such insurance coverage.

☒ 2. General Liability.

"Commercial General Liability Insurance" coverage, providing coverage on an "occurrence" basis. Policy shall include, but not be limited to, coverage for Bodily Injury, Property Damage, Personal Injury, Contractual Liability (applying to this Contract), Independent Contractors, "XC&U" and Products-Completed Operations liability (if applicable). An Insurance Services Office "Comprehensive General Liability" policy which includes a Broad Form Endorsement GL 0404 (Insurance Services Office designation) shall be considered to be an acceptable equivalent policy form. Claims-made coverage is acceptable.

A total combined general liability policy limit of at least \$2,000,000 per occurrence and aggregate, applying to liability for Bodily Injury, Personal Injury, and Property Damage, which total limit may be satisfied by the limit afforded under its Commercial General Liability policy, or equivalent policy, or by such policy in combination with the limits afforded by an Umbrella or Excess Liability policy (or policies); provided, that the coverage afforded under any such Umbrella or Excess Liability policy is at least as broad as that afforded by the underlying Commercial General Liability policy (or equivalent underlying policy). Coverage under such policy may be subject to a deductible, not to exceed \$25,000 per occurrence. Contractor agrees to maintain such insurance for at least one (1) year from Contract termination.

☒ Such policy(ies) shall name Dakota County, its officers, employees, and agents as Additional Insureds thereunder.

☐ 3. Professional Liability

Professional Liability (errors and omissions) insurance with respect to its professional activities to be performed under this Contract. This amount of insurance shall be at least \$2,000,000 per occurrence and aggregate. Coverage under such policy may be subject to a deductible, not to exceed \$25,000 per occurrence. Contractor agrees to maintain such insurance for at least one (1) year from Contract termination.

Contractor therefore agrees that it will not seek or voluntarily accept any such change in its Professional Liability insurance coverage if such impairment of Dakota County's protection could result; and further, that it will exercise its rights under any "Extended Reporting Period" ("tail coverage").

☒ 4. Automobile Liability.

Business Automobile Liability insurance covering liability for Bodily Injury and Property Damage arising out of the ownership, use, maintenance, or operation of all owned, non-owned and hired automobiles and other motor vehicles utilized by Contractor in connection with its performance under this Contract. Such policy shall provide total liability limits for combined Bodily Injury and/or Property Damage in the amount of at least \$2,000,000 per accident.

☒ Such policy shall include Dakota County, its officers, employees, and agents as Additional Insureds thereunder.

☐ 5. Network Security and Privacy Liability.

Network security and privacy liability insurance, including first-party costs, for any breach that compromises data obtained while providing services under this Agreement. This insurance should cover claims which may arise from failure of Contractor's security resulting in, but not limited to, computer attacks, unauthorized access, disclosure of not public data including but not limited to confidential or private information, transmission of a computer virus or denial of service. The required limit shall not be less than \$2,000,000 per occurrence with a \$4,000,000 aggregate limit. Claims-made coverage is acceptable. Such insurance shall name Dakota County, its officials, employees, volunteers, and agents as additional insureds. The policy shall provide an extended reporting period of not less than thirty-six (36) months from the expiration date of the policy if the policy is not renewed.

☒ 6. Evidence of Insurance.

Contractor shall promptly provide Dakota County with a Certificate of Insurance prior to commencement of any work. At least 10 days prior to termination of any such coverage, Contractor shall provide Dakota County with evidence that such coverage will be renewed or replaced upon termination with insurance that complies with these provisions.

☒ 7. Insurer: Policies.

All policies of insurance shall be issued by financially responsible insurers licensed to do business in the State of Minnesota by a n insurer with a current A.M. Best Company rating of at least A:VII.

☒ 8. Release and Waiver.

Contractor agrees to rely entirely upon its own property insurance for recovery with respect to any damage, loss or injury to the property interests of Contractor. Contractor hereby releases Dakota County, its officers, employees, agents, and others acting on their behalf, from all claims, and all liability or responsibility to Contractor, and to anyone claiming through or under Contractor, by way of subrogation or otherwise, for any loss of or damage to Contractor's business or property caused by fire or other peril or event, even if such fire or other peril or event was caused in whole or in part by the negligence or other act or omission of Dakota County or other party who is to be released by the terms here of, or by anyone for whom such party may be responsible.

Contractor agrees to effect such revision of any property insurance policy as may be necessary in order to permit the release and waiver of subrogation agreed to herein. Contractor shall, upon the request of Dakota County, promptly provide a Certificate of Insurance, or other form of evidence as may be reasonably requested by Dakota County, evidencing that the full waiver of subrogation privilege contemplated by this provision is present; and/or, if so requested by Dakota County, Contractor shall provide a full and complete copy of the pertinent property insurance policy(ies).

Revised: 11/23

ATTACHMENT C

Dakota County Contract #DCA

SAMPLE

CONTRACT BETWEEN THE COUNTY OF DAKOTA AND [CONTRACTOR] FOR [SERVICE]

This Contract (Contract) is made and entered into between the County of Dakota, a political subdivision of the State of Minnesota, by and through its Department (County) and , MN (Contractor). Contractor and County are collectively referred to herein as the “parties” and individually as “party.”

WHEREAS, the County requires equipment and services, labor, and materials for [concise description of services], as identified in the County's Request for () dated [date of RFP/RFQ], attached and incorporated as Exhibit 1.

WHEREAS, Contractor represents and covenants it can and will perform and supply the necessary equipment and services, labor and materials according to the terms and conditions stated in this Contract and as expressed in the Contractor's , dated , (“Contractor's [quote/bid/response]”) attached and incorporated as Exhibit 2.

NOW, THEREFORE, the parties agree as follows:

1. TERM

This Contract is effective and enforceable [on of the date the last party executes this Contract or a specific/future date] (“Effective Date”) and expires on [expiration date] or the date on which all Services have been satisfactorily performed and final payment is made, whichever occurs first, unless earlier terminated by law or according to the provisions of this Contract.

2. CONTRACTOR'S OBLIGATIONS

- 2.1. General Description. Contractor shall provide the equipment and services, labor, and materials generally described in the and Contractor's [quote/bid/response] (collectively, “Services”).
- 2.2. Conformance to Specifications. The Services shall be in accordance with the criteria and specifications set out in Exhibits 1 and 2. Contractor represents and covenants it can and will perform the Services in a timely manner according to this Contract.
- 2.3. Substantial Completion. Contractor agrees to substantially complete the work, labor, or services under this Contract on or before [insert date].
- 2.4. Standard of Care. In the performance of the Services, Contractor shall use the care and skill a reasonable practitioner in Contractor's profession would use in the same or similar circumstances.
- 2.5. Ability to Perform. Contractor shall maintain staff, facilities, and equipment necessary to perform under this Contract. Contractor shall promptly provide Notice to the County when it knows or suspects it may be unable to perform under this Contract. The County shall determine whether such inability requires amendment or termination of this Contract. No Notice of Default is required to terminate under this section.
- 2.6. Changes in Policy or Staff. Contractor shall provide notice of any staffing changes that may affect its performance under the Contract. The County may terminate this Contract by providing 10 calendar days' Notice if the Contractor makes or proposes significant changes in policies or staffing.

- 2.7. Successors and Assigns. In the event that the Contractor is subject to a voluntary or involuntary dissolution, merger, sale, transfer, reorganization, acquisition, or winding down of the Contractor's business, to continue Services under the Contract the Contractor must receive written consent from the County permitting the Contractor to assign, bind, benefit, and/or ensure the Contractor's successor, legal representatives, trustees assume all rights, duties, liabilities, obligations, and provisions of the Contract.

3. **PAYMENT**

Total Cost. County will pay Contractor a total amount not to exceed [Maximum Amount] and [cents]/100 Dollars (\$[Dollar Amount]) ("Contract Maximum"). The Contract Maximum is not subject to any express or implied condition precedent. The County is not required to pay for any minimum amount of any Services.

- 3.1. Compensation. The County shall pay for Services in the fixed amounts set out in the Contractor's [quote/bid/response]. *[Use if contract will be available to others through the State of Minnesota Cooperative Purchasing Venture]* For purchases made in accordance with the pricing stated in the State of Minnesota Cooperative Purchasing Venture, or similar cooperative purchasing ventures, the pricing stated herein, based on the cooperative purchasing contract in effect on the date of execution of this Agreement, shall control during the term of this Agreement notwithstanding the expiration of, termination of or changes to the cooperating purchasing contract.

- 3.2. Time of Payment. The County shall pay Contractor within 35 calendar days after the date on which the County receives the Contractor's invoice. If the invoice is incorrect, defective, or otherwise improper, the County will notify Contractor within 10 calendar days after the date on which the County receives the Contractor's invoice. The County will pay Contractor within 35 calendar days after the date on which the County receives the corrected invoice.

[Standard G-paragraph: See Section G-11 in Exhibit 1]

[Parks G-paragraph: See Section G-8 in Exhibit 1]

- 3.3. Late Request for Payments. The County may refuse to pay invoices received or postmarked more than 90 calendar days after the date the Contractor performed the invoiced Services.

- 3.4. Payment for Disputed or Unauthorized Claims or Services.

- A. The County may refuse to pay any invoiced Services or claims that are not expressly authorized by this Contract.
- B. Payment of an invoice does not prevent the County from disputing the invoiced Services. Payment of a claim or invoice is not a waiver, admission, release, ratification, satisfaction, accord, or account stated by the County.
- C. The County is not responsible for any interest, fee, or penalty if it withholds payment for failure to comply with any provision of this Contract.
- D. If the County requires an audit or inspection, the County does not have to pay any invoices until the audit or inspection is complete. The County shall notify Contractor of any incorrect, defective, or otherwise improper invoice within 10 calendar days after the date on which the audit or inspection results are received by the County. The County will pay Contractor within 35 calendar days after the date on which the corrected invoice is received. For all other invoices, the County shall pay Contractor within 35 calendar days after the date on which the County receives the audit or inspection results.
- E. The County may offset any overpayment or disallowance of any invoice by reducing future payments.

- 3.5. Interest on Late Payments. This provision is required by Minn. Stat. § 471.425. The County shall pay interest of 1 ½ percent per month or any part of a month to the Contractor on any undisputed amount that is not paid on time. The minimum monthly interest penalty payment for an unpaid balance of \$100 or more is \$10. For unpaid balances of less than \$100, the County shall pay the actual interest penalty due the Contractor.

4. COMPLIANCE WITH LAWS/STANDARDS

- 4.1. General. Contractor shall abide by all Federal, State or local laws, statutes, codes, ordinances, rules and regulations now in effect or hereafter adopted pertaining to this Contract or to the facilities, programs, and staff for which Contractor is responsible. This includes, but is not limited to all Standard Assurances, which are attached and incorporated as **Exhibit Attachment [and Section G-24 in Exhibit 1] [(Parks) and Section G-18 in Exhibit 1]**. Any violation of this section is a material breach of this Contract. No Notice of Default is required to terminate under this section.
- 4.2. Minnesota Law to Govern. The laws of Minnesota govern all matters related to this Contract, without giving effect to the principles of conflict of law. Venue and jurisdiction for any litigation related to this Contract must be in those courts located within Dakota County, State of Minnesota, or U.S. District Court, District of Minnesota.
- 4.3. Licenses. At its own expense, Contractor shall procure and maintain all licenses, certifications, registrations, permits, or other rights required for the provision of the Services under this Contract. Contractor shall furnish copies of the above to the County upon request. Contractor shall provide Notice to the County of any changes in the above within five (5) calendar days of such change. Any violation of this section is a material breach of this Contract. No Notice of Default is required to terminate under this section.
- 4.4. Diversity and Inclusion; Prohibited Acts. It is the policy of the County to respect culture and reduce bias in the workplace and service delivery. The County's commitment to inclusion, diversity, and equity requires that the Contractor uphold respectful regard for cultural differences and recognition of individual protected-class status as defined under law. The Contractor, its managers, officers and employees shall abstain from discrimination, harassment and retaliatory actions in the performance of this Contract. If the County receives a report of non-compliance with this provision, it will share the report with Contractor, conduct an appropriate investigation as warranted by the nature of alleged behavior, and notify Contractor of the findings of the investigation and any required remedial actions by the Contractor. The Contractor shall inform the County of compliance with any required remedial actions within the time period provided by the County. If the behavior persists, the County may terminate the Contract in accordance with section 18, Termination. The Contractor shall have policies that prohibit retaliation for reporting that is not in compliance with this provision.

5. INDEPENDENT CONTRACTOR STATUS

Contractor is an independent contractor. Nothing in this Contract is intended to create an employer and employee relationship between the County and the Contractor. Contractor is not entitled to receive any of the benefits received by County employees and is not eligible for workers' or unemployment compensation benefits. Contractor also acknowledges and agrees that no withholding or deduction for State or Federal income taxes, FICA, FUTA, or otherwise, will be made from the payments due Contractor, and that it is Contractor's sole obligation to comply with the applicable provisions of all State and Federal tax laws.

[Standard G-paragraph: See Section G-10 in Exhibit 1. **Also contained in Exhibit 1; Attachment**

[Parks G-paragraph: The provisions of Section G-7 of Exhibit 1 supplement, but do not displace this paragraph.]

6. NOTICES

- 6.1. Each Notice must be signed by the Authorized Representative. Notices may be signed electronically. Unless otherwise stated in a specific section of this Contract, any notice or demand, (collectively, "Notice") must be in writing and provided to the Authorized Representative by at least one of the following:
- A. Personal delivery, which is deemed to have been provided upon receipt as indicated by the date on the signed affidavit; or
 - B. Registered or Certified Mail, in each case, return receipt requested and postage prepaid, which is deemed to have been provided upon receipt as indicated by the date on the signed receipt, certification, or affidavit; or
 - C. Nationally or internationally recognized overnight courier, with tracking service, with all fees and costs prepaid, which is deemed to have been provided upon receipt as indicated by the date on the signed receipt, certification, or affidavit; or
 - D. Except for Notices of Termination and Notices of Default, email, which is deemed to have been provided upon receipt as indicated by the date on a report generated by the outgoing email server indicating that the email was successfully sent, passed, or transmitted to the email server of the Authorized Representative's email address, or upon receiving an email confirming delivery to the Authorized Representative's email address.
- 6.2. If the Authorized Representative rejects or otherwise refuses to accept or respond to the Notice, or if the Notice cannot be provided because of a change in contact information for which no Notice was provided, then the Notice is effective upon rejection, refusal, or inability to deliver.

7. INDEMNIFICATION

- 7.1. General. To the greatest extent allowed by law, in the performance of or failure to perform this Contract, Contractor shall indemnify, defend (in the case of third-party claims, with counsel satisfactory to County), and hold harmless the County, its officers, agents, and employees, from and against any actual or alleged loss, litigation cost (including, but not limited to, reasonable attorney fees and costs and expenses of defense), costs, settlement, judgment, demands, damage, liability, lien, debt, injury, harm, fees, fines, penalties, interest, expenditure, diminution in value, disbursement, action, claim, proceeding, or dispute of any sort (collectively "Losses"), whether or not involving a third party, which are attributable to Contractor's, or Contractor's agents', independent contractors', employees', or delegates', actual or alleged:
- A. Intentional, willful, or negligent acts or omissions; or
 - B. Actions or omissions that give rise to strict liability; or
 - C. Negligent or intentional misrepresentation, breach of warranty, covenant, contract, or subcontract;

whether or not well-founded in fact or in law, known or unknown, foreseen or unforeseen, fixed or contingent and howsoever originating or existing, and whether or not based upon statute, common law, or equity. This indemnity provision survives expiration or termination of this Contract.

The Contractor's duty to defend the County is not contingent upon a finding of liability or wrongdoing on the part of the Contractor. Rather, the Contractor's duty to defend the County arises whenever an allegation is made—whether in a formal lawsuit or otherwise—that the County is liable to a third party as a result of the conduct of the Contractor. The duty to defend includes, but is not limited to, the Contractor retaining and paying directly legal counsel for the County chosen solely and exclusively by the County in the County's sole discretion.

- 7.2. Limitations. [**Only use if contract is for building or construction:** Contractor's obligation to indemnify or hold harmless the County, its officers, agents, and employees for liability or claims of liability arising out of bodily injury to persons or out of physical damage to tangible or real property shall apply to the extent such damages and injury are attributable to the negligent acts or omissions of Contractor, or Contractor's independent contractors, agents, employees, or delegates.] This limitation is not a waiver on the part of the County of any immunity or limits on liability under Minn. Stat. Ch. 466, or other applicable State or Federal law. The provisions of the Municipal Tort Claims Act, Minnesota Statutes Chapter 466 and other applicable laws shall govern the liability of the County. This indemnity provision shall survive expiration or termination of this Contract.
- 7.3. Notice. The parties shall promptly provide Notice in writing and in reasonable detail of:
- A. any demand, action, suit, or proceeding against the party providing Notice; or
 - B. any event or fact that may give rise to indemnification under section 7.1 by Contractor.
- 7.4. Control of Defense and Settlement. Contractor shall promptly provide Notice to the County of any proposed settlement, and Contractor may not, without County's prior written consent (which the County will not unreasonably withhold, condition, or delay), settle such claim or consent to entry of any third-party judgment. Nothing in this section precludes Contractor from allowing County from undertaking control of the defense.
- 7.5. The language used in this section shall be constructed and construed so as to give its natural and ordinary meaning and effect, regardless of any rule or law to the contrary.
- 7.6. [**Parks G-paragraph:** The provisions of Section G-6 of Exhibit 1 supplement, but do not displace this paragraph.]
- 8. INSURANCE**
- Contractor shall maintain policies of insurance as set forth in [**Exhibit Attachment**], and pay all retentions and deductibles under such policies of insurance. Any violation of this section is a material breach of this Contract. This section survives expiration or termination of this Contract. No Notice of Default is required to terminate under this section.
- [**Standard G-paragraph:** See Section G-12 in Exhibit 1]
- [**Parks G-paragraph:** See Section G-9 of Exhibit 1. **Also contained in Exhibit 1; Attachment**]
- 9. SUBCONTRACTING**
- 9.1. Subcontracting Generally Prohibited. Contractor shall not assign or delegate any interest, right, duty, or obligation related to this Contract without the County's prior written consent. The County may void any purported assignment, delegation, or subcontract in violation of this section.
- 9.2. Permitted Subcontracting. Contractor may subcontract with the Subcontractors identified in Contractor's [quote/bid/response] or as permitted by the County in writing, subject to the following:
- A. Contractor shall be responsible for the performance of its Subcontractors.
 - B. All Subcontractors shall comply with the provisions of this Contract.
 - C. Contractor remains responsible for performing Services under and complying with this Contract, regardless of any subcontract.
- 9.3. Notice to County. Contractor shall provide Notice to the County of any complaint, demand, action, proceeding, filing, lien, suit, or claim that Contractor has not paid or failed to timely pay any subcontractor. Contractor must provide such Notice no later than 10 calendar days after the date on which the Contractor first receives the complaint, demand, action, proceeding, filing, lien, suit, or claim.

9.4. Payment of Subcontractors. This provision is required by Minn. Stat. §471.425. Contractor shall pay subcontractor within 10 calendar days after the date on which the Contractor receives payment from the County for undisputed Services performed by the subcontractor. Contractor agrees to pay interest of 1½ percent per month or any part of a month to the subcontractor on any undisputed amount not paid on time to the subcontractor. The minimum monthly interest penalty payment for an unpaid balance of \$100 or more is \$10. For unpaid balances of less than \$100, the Contractor shall pay the actual interest penalty due the subcontractor.

9.5. A violation of any part of this section is a material breach of contract.

10. FORCE MAJEURE

Neither party shall be liable to the other party for any loss or damage resulting from a delay nor failure to perform due to unforeseeable acts or events outside the defaulting party's reasonable control, providing the defaulting party gives notice to the other party as soon as possible. Acts and events may include acts of God, acts of terrorism, war, fire, flood, epidemic, acts of civil or military authority, and natural disasters.

11. DEFAULT

11.1. Notice of Default. Unless otherwise stated in a specific section of this Contract, no event or circumstance constitutes a Default giving rise to the right to terminate for cause unless and until Notice of Default is provided to the defaulting party, specifying the particular event or circumstance, series of events or circumstances, or failure constituting the Default and cure period, if any.

11.2. Cure Period. The party providing the Notice of Default has the option, but is not required, to give the other party an opportunity to cure the specified Default. If an opportunity to cure is given, it must be specifically described in the Notice of Default.

11.3. Withholding Payment. Notwithstanding any other provision of this Contract, the County may, after giving Notice of Default, withhold, without penalty or interest, any payment which becomes due after Notice of Default is provided until the specified Default is excused or cured, or the Contract is terminated.

12. TERMINATION

12.1. Termination Without Cause. The County may terminate this Contract without Cause by providing 30 calendar days' Notice of Termination to the Contractor.

12.2. Termination for Cause or Material Breach. Either party may terminate this Contract for cause by providing 7 calendar days' Notice of Termination to the other party, unless a different procedure or effective date is stated within the specific section of this Contract under which the default occurs. In addition to other specifically stated provisions of this Contract or as otherwise stated in law, events or circumstances constituting default and giving rise to the right to terminate for cause, unless waived, include but are not limited to:

1. Making material misrepresentations either in the attached exhibits or in any other material provision or condition relied upon in the making of this Contract;
2. Failure to perform Services or provide payment within the time specified in this Contract;
3. Failure to perform any other material provision of this Contract;
4. Failure to diligently and timely perform Services so as to endanger performance of the provisions of this Contract;
5. The voluntary or involuntary dissolution, merger, sale, transfer, reorganization, acquisition or winding down of the Contractor's business.

- 12.3. Termination by County – Lack of Funding. The County may immediately terminate this Contract for lack of funding. A lack of funding occurs when funds appropriated for this Contract as of the Effective Date from a non-County source are unavailable or are not appropriated by the County Board. The County has sole discretion to determine if there is a lack of funding. The County is not obligated to pay for any Services that are performed after providing Notice of Termination for lack of funding. The County is not subject to any penalty or damages for termination due to lack of funding. No Notice of Default is required to terminate under this section.
- 12.4. Notice of Termination. The Notice of Termination must state the intent to terminate the Contract and specify the events or circumstances and relevant Contract provision warranting termination of the Contract and whether the termination is for cause.
- 12.5. Duties of Contractor upon Termination. Upon the County providing of the Notice of Termination, and except as otherwise stated, Contractor shall:
- A. Discontinue performance under this Contract on the date and to the extent specified in the Notice of Termination.
 - B. Complete performance of any work that is not discontinued by the Notice of Termination.
 - C. Cooperate with County with any transition of Services.
 - D. Cancel all orders and subcontracts to the extent that they relate to the performance of this Contract.
 - E. Return all County property in its possession within 7 calendar days after the date on which the Contractor receives the Notice of Termination to the extent that it relates to the performance of this Contract that is discontinued by the Notice of Termination.
 - F. Submit an invoice for Services satisfactorily performed prior to the effective date of termination within 35 calendar days of said date.
 - G. Maintain all records relating to the performance of the Contract as may be directed by the County in the Notice of Termination or required by law or this Contract.
- 12.6. Duties of County upon Termination of the Contract for Cause or Without Cause. Upon delivery of the Notice of Termination, and except as otherwise provided, the County shall make final payment to Contractor for Services satisfactorily performed in accordance with section 3.3 of this Contract.
- 12.7. Effect of Termination for Cause or without Cause.
- A. Termination of this Contract does not discharge any liability, responsibility, or right of any party that arises from the performance of, or failure to adequately perform, the provisions of this Contract prior to the effective date of termination. Termination shall not discharge any obligation which, by its nature, would survive after the date of termination, including by way of illustration only and not limitation, the requirements set forth in [Exhibit 3 or Exhibit 1; Attachment] [(Parks) and Section G-18 in Exhibit 1] (Standard Assurances) and the indemnity provisions of section 7.
 - B. The County shall not be liable for any Services performed after Notice of Termination, except as stated above or as authorized by the County in writing.
- 13. CONTRACT RIGHTS/REMEDIES**
- 13.1. Rights Cumulative. All remedies under this Contract or by law are cumulative and may be exercised concurrently or separately. The exercise of any one remedy does not preclude exercise of any other remedies.
- 13.2. Waiver. Any waiver is only valid when reduced to writing, specifically identified as a waiver, and signed by the waiving party's Authorized Representative. A waiver is not an amendment to the Contract. The County's failure to enforce any provision of this Contract does not waive the provision or the County's right to enforce it.

14. AUTHORIZED REPRESENTATIVE

14.1. The Authorized Representatives of the respective parties for purposes of this Contract are as follows:

To the Contractor:

[Name]
[Title]
[Street]
[City, State Zip]
Telephone: [Telephone Number]
[Email Address]

To the County:

[Name]
[Title]
[Department]
[Street]
[City, State Zip]
Telephone: [Telephone Number]
[Email Address]

14.2. The Authorized Representative, or his or her successor, has authority to bind the party he or she represents and sign this Contract. The County's Authorized Representative shall have only the authority granted by the County Board. The parties shall promptly provide Notice to each other when an Authorized Representative's successor is appointed. The Authorized Representative's successor shall thereafter be the Authorized Representative for purposes of this Contract.

14.3. In addition, notification to the County regarding breach or termination shall be provided to:

Dakota County Attorney's Office
Civil Division
1560 Highway 55
Hastings, Minnesota 55033

15. LIAISON

14.10. The Liaisons of the respective parties for purposes of this Contract are as follows:

14.11. The	Contractor Liaison: [Name] Telephone: [Telephone Number] Email Address: [Email Address]	County Liaison: [Name] Telephone: [Telephone Number] Email Address: [Email Address]
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Liaison, or his or her successor, has authority to assist the parties in the day-to-day performance of this Contract, ensure compliance, and provide ongoing consultation related to the performance of this Contract. The parties shall promptly provide Notice to each other when a Liaison's successor is appointed. The Liaison's successor shall thereafter be the Liaison for purposes of this Contract.

16. OWNERSHIP OF WORK PRODUCT

As the County's contractor for hire, the County shall own in perpetuity, solely and exclusively, all rights of every kind and character, in all proceeds, works, drawings, products, plans, and all other materials created by Contractor pursuant to this Contract (collectively referred to as "Works"), and the County shall be deemed the author thereof for all purposes. Such Works are deemed "works for hire," as defined in the U.S. Copyright Act, 17 U.S.C. § 101. Contractor shall, upon the request of the County, execute all papers and perform all other acts necessary to assist the County to obtain and register copyrights on such Works. If, for any reason, any of the Works do not constitute a "work made for hire," Contractor hereby irrevocably assigns to the County, in each case without additional consideration, all right, title, and interest throughout the universe in and to the Works, including all copyrights therein.

17. AMENDMENTS

Any amendments to this Contract are only valid when reduced to writing, specifically identified as an amendment, and signed by both parties' Authorized Representative.

18. SEVERABILITY

The provisions of this Contract are severable. If any provision of this Contract is void, invalid, or unenforceable, it will not affect the validity and enforceability of the remainder of this Contract unless the void, invalid, or unenforceable provision substantially impairs the value of the entire Contract with respect to either party.

19. WARRANTY

Contractor expressly warrants that all goods, products and workmanship provided under this Contract shall conform to the County's specifications as described in this Contract. Contractor shall replace any non-conforming goods and products and remedy any defects in the work and pay for any damage to other work resulting from the non-conforming work, at its own expense, and pay for any damage to other goods or products resulting from the non-conforming goods, work or products, that shall appear within a period of TWELVE MONTHS from the date of final acceptance by County of the goods, work or products.

Neither the final certificate of payment nor any provision in the contract documents nor partial or entire use of the final products and work by the County shall constitute an acceptance of work not done in accordance with the Contract or relieve Contractor of liability in respect to any express warranties or responsibility for faulty materials or workmanship. The County will give notice of observed defects with reasonable promptness.

[Standard G-paragraph: See Section G-20 in Exhibit 1]

20. MERGER

20.1. Final Agreement. This Contract is the final expression of the agreement of the parties. This Contract is the complete and exclusive statement of the provisions agreed to by the parties. This Contract supersedes all prior negotiations, understandings, or agreements. There are no representations, warranties, or provisions, either oral or written, not contained herein.

20.2. Exhibits. The following Exhibits and addenda (delete if no addenda), including all attachments, are incorporated and made a part of this Contract:

Exhibit 1 – County's Request for dated Enter Date

Exhibit 2 - Contractor's Response to Request for dated [Enter Date]

Exhibit 3 – Standard Assurance

Exhibit 4 – Insurance Terms

20.3. By signing this Contract, Contractor acknowledges receipt of all the above Exhibits and addenda, including all attachments. To the extent reasonably possible, the Exhibits will be construed and constructed to supplement, rather than conflict with, the body of this Contract. If there is a conflict between any provision of an Exhibit and another Exhibit, the following is the order of precedence: Exhibit 1, Exhibit 2.

21. CONFIDENTIALITY

21.1. "Protected Data" has the same meaning as Not Public Data as defined in Minn. Stat. § 13.02, subd. 8a. Trade Secret Data as defined in Minn. Stat. § 13.37, subd. 1(b) shall be identified by Contractor to County and included in the definition of Protected Data.

21.2. For purposes of this Contract, all data created, collected, received, stored, used, maintained, or disseminated by Contractor in the performance of this Contract is subject to the requirements of the Minnesota Government Data Practices Act ("MGDPA"), Minn. Stat. Chapter 13 and its implementing rules, as well as any other applicable State or Federal laws on data privacy or security. Contractor must comply with, and is subject to, the provisions, remedies, and requirements of the MGDPA as if it were a governmental entity.

21.3. Contractor acknowledges that the County may transmit Protected Data to Contractor in connection with Contractor's performance of this Contract. Contractor shall not, at any time, directly or indirectly reveal, report, publish, duplicate, or otherwise disclose Protected Data to any third party in any way whatsoever, unless required or allowed by law. Contractor agrees to implement such procedures as are necessary to assure protection and security of Protected Data and to furnish the County with a copy of said procedures upon request.

21.4. Each party shall provide the other party with prompt Notice of a breach of the security of data as defined in Minn. Stat. § 13.055, subd. 1(a) or suspected breach of the security of data and shall assist in remedying such breach. Providing or accepting assistance does not constitute a waiver of any claim or cause of action for breach of contract.

21.5. Contractor shall cooperate with the County in responding to all requests for data. Contractor does not have a duty to provide access to public data if the public data is available from the County, except as required by the provisions of this Contract. The parties shall promptly notify each other when any third party requests Protected Data related to this Contract or the Services. Contractor shall ensure that all subcontracts contain the same or similar data practices compliance requirements. All provisions of this Section apply to any subcontract or subcontractor.

21.6. This section survives expiration or termination of this Contract.

22. ELECTRONIC SIGNATURES

Each party agrees that the electronic signatures of the parties included in this Contract are intended to authenticate this writing and to have the same force and effect as wet ink signatures.

23. CONTRACT INTERPRETATION AND CONSTRUCTION

This Contract was fully reviewed and negotiated by the parties. Any ambiguity, inconsistency, or question of interpretation or construction in this Contract shall not be resolved strictly against the party that drafted the Contract. It is the intent of the parties that every section (including any subsection), clause, term, provision, condition, and all other language used in this Contract shall be constructed and construed so as to give its natural and ordinary meaning and effect.

24. WAGE WITHHOLDING TAX

Pursuant to Minn. Stat. § 270C.66, County shall make final payment to Contractor only upon satisfactory showing that Contractor and any subcontractors have complied with the provisions of Minn. Stat. § 290.92 with respect to withholding taxes, penalties, or interest arising from this Contract. A certificate by the Minnesota Commissioner of Revenue (Minnesota Department of Revenue Form IC-134, entitled "Withholding Affidavit for Contractors") satisfies this requirement with respect to the Contractor or subcontractor.

IN WITNESS WHEREOF, the parties hereto have executed this Contract on the date(s) indicated below.

COUNTY OF DAKOTA

CONTRACTOR

(I represent and warrant that I am authorized by law to execute this contract and legally bind the Contractor.)

By: SAMPLE

[Name, Title]
[Department]

Date of Signature: SAMPLE

By: SAMPLE

Signature

SAMPLE

Title

Contract Number: C00

Date of Signature: **SAMPLE**

APPROVED AS TO FORM:

Assistant Dakota County Attorney/Date

KS-

Dakota County Board Resolution:

Dakota County Contract #DCAXXXXX

PDD_LM Rev. 7 – 5-2023

QUOTE SHEET 1 OF 7
WESTERN REGION
PARKING LOT SNOW REMOVAL SERVICES

For: Facility Name/s _____

(Reproduce as needed per facility if rates vary per facility)

Company: _____

Address: _____

City, State, Zip: _____

Telephone: () _____ Fax: () _____

Name of contractor's representative: _____

Email: _____

This is a Quote to provide snow removal services for the 2025/2026 snow removal season estimated to be from October 21, 2025, to May 31, 2026 in accordance with County specifications, conditions, and the following:

Addenda # Received _____

EQUIPMENT LIST

The equipment list is used to help determine the degree of efficiency at which each contractor's equipment will provide the services requested. The more information you can provide the better, attach additional information as needed. Quotes can be rejected due to lack of detailed equipment information.

1. MAKE and MODEL _____ **YEAR** _____ **HP** _____

PLOW, BED OR HOPPER DIMENSIONS HxWxD _____

RATED CUBIC YARD CAPACITY _____ ADDITIONAL DETAILS _____

HOURLY RATE _____ IN WRITING _____

2. MAKE and MODEL _____ **YEAR** _____ **HP** _____

PLOW, BED OR HOPPER DIMENSIONS HxWxD _____

RATED CUBIC YARD CAPACITY _____ ADDITIONAL DETAILS _____

HOURLY RATE _____ IN WRITING _____

QUOTE SHEET 2 OF 7

3. MAKE and MODEL _____ **YEAR** _____ **HP** _____

PLOW, BED OR HOPPER DIMENSIONS HxWxD _____

RATED CUBIC YARD CAPACITY _____ ADDITIONAL DETAILS _____

HOURLY RATE _____ IN WRITING _____

4. MAKE and MODEL _____ **YEAR** _____ **HP** _____

PLOW, BED OR HOPPER DIMENSIONS HxWxD _____

RATED CUBIC YARD CAPACITY _____ ADDITIONAL DETAILS _____

HOURLY RATE _____ IN WRITING _____

5. MAKE and MODEL _____ **YEAR** _____ **HP** _____

PLOW, BED OR HOPPER DIMENSIONS HxWxD _____

RATED CUBIC YARD CAPACITY _____ ADDITIONAL DETAILS _____

HOURLY RATE _____ IN WRITING _____

6. MAKE and MODEL _____ **YEAR** _____ **HP** _____

PLOW, BED OR HOPPER DIMENSIONS HxWxD _____

RATED CUBIC YARD CAPACITY _____ ADDITIONAL DETAILS _____

HOURLY RATE _____ IN WRITING _____

7. MAKE and MODEL _____ **YEAR** _____ **HP** _____

PLOW, BED OR HOPPER DIMENSIONS HxWxD _____

RATED CUBIC YARD CAPACITY _____ ADDITIONAL DETAILS _____

HOURLY RATE _____ IN WRITING _____

ATTACH ADDITIONAL EQUIPMENT INFORMATION AS NEEDED.

QUOTE SHEET 3 OF 7

Snow Removal Costs per Occurrence per Facility and Frequencies

The pricing below is to include the cost of labor, equipment, and fuel. The estimated number of times is shown only to be used for evaluation of the Quotes and is not intended to guarantee the number of times that work will be required.

Depth of Snow: The depth of snow used to invoice Dakota County will be agreed upon by the contractor and the County's Regional Supervisor. In the event an agreement cannot be reached the County will retain the right to use its snow depth calculation.

Western Service Center: 14955 Galaxie Ave. Apple Valley, MN 55124

A. Cost to Plow Main Drives and Parking Lots (Area shown on site map)

1/2" to 4"	Per event \$ _____	Times 12 events \$ _____	Hours to complete per event ____
4"+ to 8"	Per event \$ _____	Times 8 events \$ _____	Hours to complete per event ____
8"+	Per event \$ _____	Times 4 events \$ _____	Hours to complete per event ____

Plowing SUB-TOTAL \$ _____

B. Salt Application and Product Costs on Main Drives and Parking Lots

Including regular salt only	Per Event \$ _____	Times 12 events \$ _____
Including treated salt only	Per Event \$ _____	Times 10 events \$ _____

Ice Melt Application SUB-TOTAL \$ _____

WESTERN SERVICE CENTER TOTAL \$ _____

Dakota Communications Center: 2860 160th St. W, Rosemount, MN 55068

A. Cost to Plow Main Drives and Parking Lots (Area shown on site map)

1/2" to 4"	Per event \$ _____	Times 12 events \$ _____	Hours to complete per event ____
4"+ to 8"	Per event \$ _____	Times 8 events \$ _____	Hours to complete per event ____
8"+	Per event \$ _____	Times 4 events \$ _____	Hours to complete per event ____

Plowing SUB-TOTAL \$ _____

B. Salt Application and Product Costs on Main Drives and Parking Lots

Including regular salt only	Per Event \$ _____	Times 12 events \$ _____
Including treated salt only	Per Event \$ _____	Times 10 events \$ _____

Ice Melt Application SUB-TOTAL \$ _____

DAKOTA COMMUNICATIONS CENTER TOTAL \$ _____

QUOTE SHEET 4 OF 7

Extension Building: 4100 220th St. W., Farmington, MN 55024

A. Cost to Plow Main Drives and Parking Lots (Area shown on site map)

½" to 4"	Per event \$ _____	Times 12 events \$ _____	Hours to complete per event ____
4"+ to 8"	Per event \$ _____	Times 8 events \$ _____	Hours to complete per event ____
8"+	Per event \$ _____	Times 4 events \$ _____	Hours to complete per event ____

Plowing SUB-TOTAL \$ _____

B. Salt Application and Product Costs on Main Drives and Parking Lots

Including regular salt only	Per Event \$ _____	Times 12 events \$ _____
Including treated salt only	Per Event \$ _____	Times 10 events \$ _____

Ice Melt Application SUB-TOTAL \$ _____

EXTENSION BUILDING TOTAL \$ _____

Burnhaven Library: 1101 West County Road 42, Burnsville, MN 55337

A. Cost to Plow Main Drives and Parking Lots (Area shown on site map)

½" to 4"	Per event \$ _____	Times 12 events \$ _____	Hours to complete per event ____
4"+ to 8"	Per event \$ _____	Times 8 events \$ _____	Hours to complete per event ____
8"+	Per event \$ _____	Times 4 events \$ _____	Hours to complete per event ____

Plowing SUB-TOTAL \$ _____

B. Salt Application and Product Costs on Main Drives and Parking Lots

Including regular salt only	Per Event \$ _____	Times 12 events \$ _____
Including treated salt only	Per Event \$ _____	Times 10 events \$ _____

Ice Melt Application SUB-TOTAL \$ _____

BURNHAVEN LIBRARY TOTAL \$ _____

QUOTE SHEET 5 OF 7

[] REFERENCES ATTACHED

[] EMPLOYEE EXPERIENCE ATTACHED

[] TOTAL NUMBER OF EMPLOYEES OPERATING EQUIPMENT IN THIS REGION AT THE SAME TIME

In submitting this Quotation, it is understood that Dakota County reserves the right to reject any or all Quotations, to waive any informality or irregularity in any Quotation received and to accept any alternate (if applicable) in any order or combination. If awarded the Contract, the undersigned agrees to execute an agreement within the specified time for the above stated compensation.

By signing this Quotation, the Contractor understands and agrees to the terms and conditions set forth herein and in attached specifications.

Indicate Addenda received: _____

Submit this quotation electronically to:

Dakota County Facilities Management
Adobe.pdf format
facilitiescontracts@co.dakota.mn.us

or deliver to:

Facilities Management Department
1590 Highway 55
Hastings, MN 55033
Phone: 651-438-4388

Quotations are due by: 2:00 PM local time on Thursday September 4, 2025

The Quote Prices represents the entire cost to perform the services and includes all fees, permits, taxes, and any other costs associated with performing the services in accordance with the Quote Specification.

Registration and Good Standing: All responders must be in compliance with Minnesota law governing transaction of business in the [State of Minnesota](#). Upon award of the contract, the County will verify compliance prior to contracting.

By signing this Quote, the Contractor understands and agrees to the terms and conditions set forth therein and as may be required by all applicable statutes and regulations and agrees to enter into a formal contract prepared by Dakota County for the services noted.

Firm's full legal name

dba (if appropriate)

Authorized signature

Date

Name: _____ Phone: _____

Title: _____

Incorporated in the state of: _____

(If other than a corporation - state type of business structure)

Non-Collusion and Conflict of Interest Statement must be completed and attached to this Quotation Form.

Quotations may not be withdrawn for a period of **30** days from County receipt.

QUOTE SHEET 6 OF 7
Non-Collusion and Conflict of Interest Statement

Please print or type (in ink)

CONTRACTOR NAME: _____ FEDERAL TAX ID NUMBER: _____

Company Address: _____

City: _____ State: _____ Zip Code: _____

Contact Person: _____ Title: _____

Phone Number: _____ Fax Number: _____ email: _____

In signing this bid, proposal or quote, Contractor certifies that it has not, either directly or indirectly, entered into any agreement or participated in any collusion or otherwise taken any action in restraint of the competition; that no attempt has been made to induce any other person or firm to submit or not to submit a bid, proposal or quote; that this bid, proposal or quote has been independently arrived at without collusion with any other party submitting a bid, proposal or quote, competitor or potential competitor, that this bid, proposal or quote has not been knowingly disclosed prior to the opening of the bids, proposals or quotes to any bid, proposal or quote competitor; that the above statement is accurate under penalty or perjury.

Contractor also certifies that to the best of its knowledge none of its owners, directors, officers or principals (collectively, "Corporate Executive") are closely related to any County employee who has or may appear to have any control over the award, management, or evaluation of the contract. A Contractor's Corporate Executive is closely related when any of the following circumstances exist:

1. A Corporate Executive and any County employee who has or appears to have any control over the award, management or evaluation of the contract are related by blood, marriage or adoption; or
2. A Corporate Executive and any County employee who has or appears to have any control over the award, management or evaluation of the contract are current or former business partners, co-workers, or have otherwise previously worked closely together in the private or public sector; or
3. A Corporate Executive and any County employee who has or appears to have any control over the award, management or evaluation of the contract share a personal relationship that is beyond that of a mere acquaintance, including but not limited to friendship or family friendship.

If one or more of the above circumstances exist, Contractor must disclose such circumstance(s) to Dakota County in writing. Failure to disclose such circumstances invalidates the Contract.

Contractor will comply with all terms, conditions, specifications required by the party submitting a bid, proposal or quote in this Request for Bid, Proposal or Quote and all terms of our bid, proposal or quote response.

QUOTE SHEET 7 OF 7

Authorized Signature

Title

Date

You are advised that according to Dakota County Board Resolution 18-485 and Policy 2751, if there is a question as to whether there may be an appearance of a conflict of interest, the contract shall be presented to the County Board for approval, regardless of the amount of the contract. Whether a conflict of interest or the appearance of a conflict of interest exists is a determination made by Dakota County.

Submit this form as part of the Bid, Proposal or Quote response.

Signatures on your Bid/Proposal/Quote Response (Non-Collusion, Trade Secret, Bid/Proposal/Quote Forms, etc.) require a 'WET' signature or DocuSign Electronic signature
V.7 Revised: MMH (06-19)

ATTACHMENT D - Page 1 of 4







