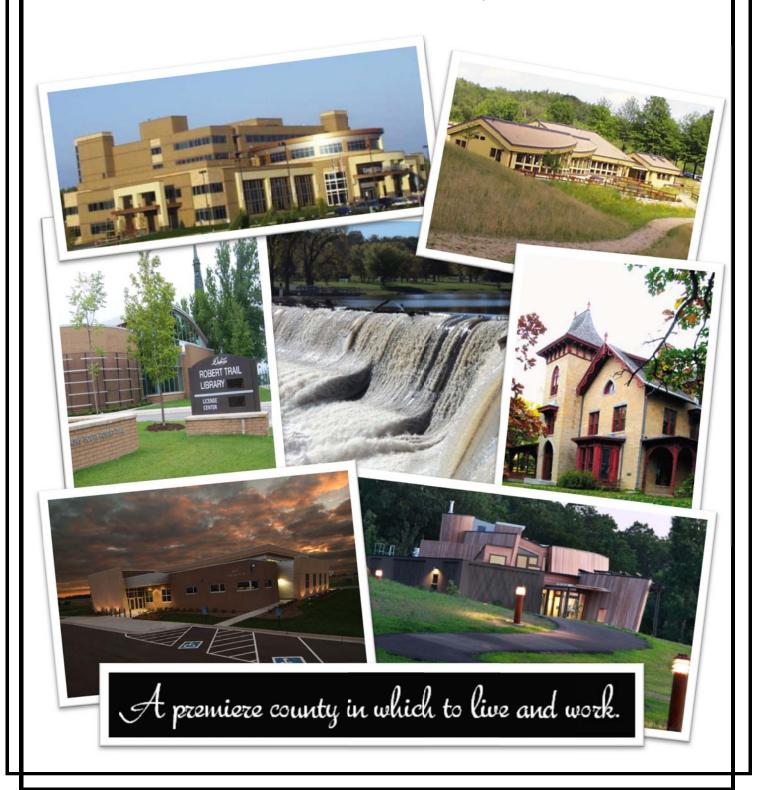
Dakota County, Minnesota

Comprehensive Annual Financial Report

For the Year Ended December 31, 2011



COMPREHENSIVE

OF DAKOTA COUNTY

MINNESOTA

For The Year Ended December 31, 2011

Dakota

Prepared by the Financial Services Department

Matthew G. Smith, Director



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Introductory Section



Financial Services
Department
Matt Smith
Director

September 27, 2012

Dakota County Administration Center 1590 Highway 55 Hastings, MN 55033

TO: The Citizens of Dakota County

The Board of County Commissioners

651.438.4585 Fax 651.438.4603 www.dakotacounty.us SUBJECT: 2011 COMPREHENSIVE ANNUAL FINANCIAL REPORT

The Comprehensive Annual Financial Report (CAFR) of Dakota County is submitted for the fiscal year ended December 31, 2011. The County's Financial Services Department prepared this report in conformity with generally accepted accounting principles (GAAP). Responsibility for both the accuracy and completeness of the presented data and the fairness of the presentation, including all disclosures, rests with the County. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and sets forth the financial position and results of operations and cash flows of the County, as measured by the financial activity of its various funds, and all disclosures necessary to enable maximum understanding of the County's financial affairs.

Independent Audit

Minnesota State Law requires an audit to be made of the books of account, financial record and transactions of the County by the Office of the State Auditor. This requirement has been complied with and the Auditor's Report has been included in this report. The State Auditor will issue a management and compliance letter covering the review, made as a part of their audit of the County's system of internal control and compliance with applicable legal provisions. The management and compliance letter will not modify or affect, in any way, this report on the financial statements.

Single Audit

As a recipient of federal, state and local financial assistance, the County is responsible for ensuring that adequate internal controls are in place to ensure compliance with applicable laws and regulations related to those programs. These internal controls are subject to periodic evaluation by management and the internal staff of the County.

Office of Management and Budget (OMB) Circular A-133 sets forth the audit requirements for state and local governments receiving federal assistance. It provides for a single independent audit of the financial operations, including compliance with certain provisions of federal laws and regulations. The requirements have been established to ensure that audits are made on an organizational wide basis rather than a grant-by-grant basis. The grants for which these requirements applied are identified in the Schedule of Expenditures of Federal Awards.

As a part of the government's single audit, tests are made to determine the adequacy of the internal controls, including that portion related to federal financial assistance programs, as well as to determine that the County has complied with applicable laws and regulations.

Internal Controls

In developing and evaluating the County's accounting system, consideration is given to the adequacy of the County's internal controls. Internal controls are designed to provide reasonable, but not absolute, assurance regarding: the safeguarding of assets against loss from unauthorized use or disposition; and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and the evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. We believe the County's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions. The County's internal controls are supported by written policies and procedures and are continually reviewed, evaluated, and modified to meet current needs.

Departmental cash related procedures are reviewed at least annually to determine if there are adequate controls in place, such as separation of duties, appropriate documentation, proper authorizations, and required absences. The Public Services and Revenue's auditor has made a concerted effort to gather written procedures that include enough detail to assess internal control strengths and weakness. Throughout the year, controls are monitored, reevaluated and adjusted as necessary.

Generally accepted accounting principles (GAAP) require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. Dakota County's MD&A can be found immediately following the report of the independent auditors.

Profile of the Government

Dakota County was organized in 1849 as a county in the State of Minnesota. It has an area of 587 square miles, including 13 townships and 21 full and fractional incorporated municipalities. The 2011 population was 400,480 making it the third most populous county in the State. It is one of seven counties comprising the Twin Cities metropolitan area. The county seat, Hastings, is located on the Mississippi River 18 miles southeast of the state capital, St. Paul.

Dakota County operates under an elected seven-member County Board, each member representing a district of the County. The County Board is responsible, among other things, for passing ordinances, adopting the budget, and the hiring of the County's Administrator. The County Administrator is responsible for carrying out the policies and ordinances of the County Board, for overseeing the day-to-day operations of the government, and for appointing the heads of the various divisions and departments. The County Board is elected on a non-partisan basis. County Board members serve four-year staggered terms.

The County provides a full range of services including public safety and law enforcement; probation services; tax assessment and collection; vital statistics and public records; health and human services; highways, parks, public works and planning; environmental management; and recreation and cultural services.

Various potential component units were evaluated to determine whether they should be reported in the County's financial report. A component unit was considered part of the County's reporting entity when it was concluded that the County was financially accountable for the entity or the nature and significance of the relationship between the County and the entity was such that exclusion would cause the County's financial statements to be misleading or incomplete. Dakota County has one blended component unit, the Dakota County Regional Rail Authority (Authority). The Authority was created pursuant to Minnesota Statutes. The Dakota County Board of Commissioners appoints the Authority's seven-member board. The Dakota County Community Development Agency (Agency) is a discretely presented component unit. The Agency was established in 1971 pursuant to special Minnesota legislation. The Dakota County Board of Commissioners also appoints its seven-member board. The Vermillion River Watershed

Joint Powers Organization (VRW) is also a discretely presented component unit. VRW was established in 2002 for purposes set forth in Minn. Stat. §103B.201 within the geographic boundary of the Vermillion River watershed located in Dakota County and Scott County. The Vermillion River Watershed Joint Powers Board consists of one county commissioner from Scott County and two county commissioners from Dakota County.

Budgetary Controls

The annual budget serves as the foundation for the Dakota County Government financial planning and control. The County budgets at a more detailed level than required by Minnesota law or for federal programs. Divisions and departments develop their budget requests to cover their clients' needs, keeping in mind general guidelines set by the County Board of Commissioners. The divisions and departments submit their budget requests to the County Administrator, who must balance the competing needs against available resources. The County Board makes final adjustments to the budgets, which are then adopted and available for use on January 1 each year.

Division and department managers are held responsible for their budget performance. Authority for County staff to spend and amend the budget is identified in the Budget Compliance Policy, adopted in 1996. Compliance with budgets is essential for the County to maintain its sound financial condition. "Budget Accountability Points" are identified in the policy to inform managers at what level budget comparisons will be reported. This allows managers authority to "mix and match" spending below the "Budget Accountability Points" to help achieve their desired outcomes. The Budget Compliance Policy provides managers the ability to respond efficiently and effectively to changes while leaving the County Board to concentrate its efforts on significant budget issues.

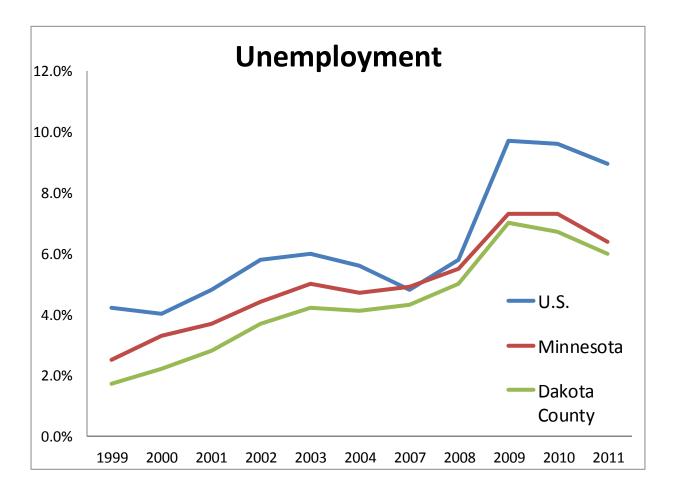
Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Dakota County Government operates.

Key population, labor force and employment trends:

- Dakota County's population change from 1990 to 2000 was an increase of 29%, adding more than 80,000 people. Strong population growth in Dakota County has been expected to continue, but at a slower rate. Over the next 20 years, regional growth is projected to continue at an average rate of approximately 1% per year. The seven-county metropolitan region is anticipated to increase by almost 37% between 2000 and 2030, to a total population of more than 3.6 million residents. According to recent forecasts from the Metropolitan Council, Dakota County will attain a population of close to 520,000 people by the year 2030. This growth represents a 46% increase in population between 2000 and 2030, and highlights the tremendous development pressure on relatively more outlying communities.
- Recent economic conditions have resulted in challenges for many residents of Dakota County. Since 2001, the unemployment rate in Dakota County has generally increased, largely in line with both state and national unemployment trends. Typically, the County's unemployment rate is below both state and national numbers. At the end of 2011, Dakota County's unemployment rate was 6%, the State's unemployment rate was 6.4% and the national unemployment rate was 8.95%.
- According to the Minnesota Department of Employment and Economic Development (DEED) there were 9,763 private sector firms and 170,351 private sector employees in Dakota County. Largest employing industry sectors in the county are retail trade (21,124), manufacturing (18,415), health care and social assistance (17,641), and accommodation and food services (14,566). The manufacturing and health care sectors account for approximately 21.1% of employment in Dakota County.

- Affordable housing has become more limited with greater competition of existing moderately priced units. In Dakota County the growing demand for affordable housing is especially critical for individuals employed in the service sector and for single head-of-household families with children. Further, the demand for affordable housing is critical for senior citizens, the population of which will increase substantially in Dakota County and metropolitan area in the next 20 years.
- Dakota County maintains the lowest property tax rate in the State of Minnesota. This means that for each unit of value for a property, property owners in Dakota County pay the least amount. The price of government in Dakota County (taxes versus personal income) has declined over the last ten years.



The above chart shows unemployment rates from 2001 through 2011. Dakota County maintains a lower average unemployment rate than Minnesota and the U.S.

Following is an analysis of non-agricultural wage and salary employment in Dakota County by industry:

	Dakota	a County	Distri	bution	% Change 2010-2011		
	Avg Number of	of Employees	Dakota	State of			
	<u>2010</u>	2011	County	Minnesota	County	<u>State</u>	
Total, All Industries	168,868	170,351	100.00%	100.00%	0.9%	1.6%	
Agricultural, Forestry, Fishing	774	715	0.4%	0.7%	-8.3%	3.4%	
Mining	126	143	0.1%	0.2%	11.9%	10.1%	
Construction	7,283	7,320	4.3%	3.8%	0.5%	3.5%	
Manufacturing	17,738	18,415	10.8%	11.6%	3.7%	2.9%	
Utilities	428	426	0.3%	0.5%	-0.5%	0.7%	
Wholesale Trade	9,095	9,062	5.3%	4.8%	-0.4%	1.8%	
Retail Trade	20,919	21,124	12.4%	10.8%	1.0%	0.8%	
Information	8,490	8,259	4.8%	2.2%	-2.8%	-1.3%	
Finance, Ins. & Real Estate	12,495	12,248	7.2%	6.6%	-2.0%	0.9%	
Services	47,002	46,919	27.5%	37.8%	-0.2%	0.4%	
Other	37,224	38,510	22.6%	20.9%	3.3%	0.6%	
Total, All Industries Government	19,855	19,168	11.3%	14.3%	-3.6%	-0.1%	
Total, All Industries Private	149,012	151,183	88.7%	84.4%	1.4%	0.4%	

Source: www.deed.state.mn.us

The following shows the change in the value of construction permits in Dakota County over the last five years. The construction permits have been separated into five categories.

Value of New Construction Permits Issued in the County (in thousands)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Residential	\$651,100	\$350,166	\$230,307	\$149,576	\$146,271
Commercial	151,496	163,520	68,309	26,147	29,959
Industrial	6,730	23,711	12,220	2,023	8,009
Agricultural	3,454	2,087	1,814	1,476	2,038
Apartments	<u>29,049</u>	<u>11,786</u>	<u>21,155</u>	<u>42,451</u>	<u>14,601</u>
Total Value	<u>\$841,829</u>	<u>\$551,270</u>	<u>\$333,805</u>	<u>\$221,673</u>	<u>\$200,878</u>

Source: Dakota County Assessor's Office

Major Initiatives by Dakota County

Dakota County government 2011 highlights:

•The Dakota County Board of Commissioners adopted a \$305.5 million budget in December 2011 with a zero percent levy increase. The approved budget was a stable, hold-the-line approach with no service cuts or closings and anticipated permanent loss of state funding. It also kept Dakota County's property taxes among the lowest in the state.

- •Dakota County was proactive in its planning and communication of providing public service and programs during the State of Minnesota's shutdown in July 2011. County facilities stayed open but a few programs were affected, including no new licenses or license renewals, no child care assistance payments. The Dakota-Scott Workforce Center and Resource Rooms, funded by the Department of Employment and Economic Development, was closed.
- •Dakota County was reviewed by Moody's and it was determined that our rating would remain at Aaa.
- •On May 3, 2011, Dakota County Commissioners Will Branning and Nancy Schouweiler, along with fellow county officials from across the country, participated in an historic five-hour NACo/White House Summit to discuss critical issues of concern to county governments and the communities they serve.
- •The Dakota County Board of Commissioners attended strategic visioning workshops to develop new goals for the future. During sessions, they received trend and demographic information to help them answer the questions on where they see Dakota County in five, 10 or 20 years as well as what role the Board will play in getting there. To prepare for the visioning workshops, the Board attended pre-workshops where guest speakers and staff reviewed state, regional and local data and information.
- •In November 2011, the Dakota County Board of Commissioners held a public hearing to receive comments on the county's 2012-2016 Capital Improvement Program. The program is a five-year plan for capital expenditures that identifies acquisition, construction, and improvement of permanent facilities in the areas of roads, parks and public buildings.
- •Staff with Dakota County's transportation department hosted an open house seeking public input on a new interchange at State Highway 13 and County Highway 5 in Burnsville.
- •The groundbreaking for Cedar Avenue BRT was held in April 2011 outside the Partners in Education Building. Over 75 people were in attendance, including Representatives Pam Myhra, Diane Anderson, and Tara Mack.
- •A Nova Bus Rapid Transit vehicle was parked at the Dakota County Western Service Center on Dec.14, 2011 for all interested in viewing the new Cedar BRT vehicle.
- •Dakota County Parks annual winter Trails By Candlelight event at the Lebanon Hills Visitor Center broke another attendance record. Parks staff hosted over 830 people at the event, the largest attendance yet for a single Dakota County park event, and the most popular of our winter gatherings.
- •Dakota County earned second place in the 2011 Digital Counties Survey, which identifies the very best examples of how counties are using technology to become more efficient. The county was just one of three Minnesota counties to receive an award.
- •Dakota County received the Governor's Workplace Safety Outstanding Achievement Award for safety performance in 2010. The award reflects a continuing outstanding record with an accident rate that is 75-90 percent better than the average for government organizations.
- •The American Public Works Association recently named our fleet manager, Kevin Schlangen, as the public fleet professional manager of the year. The national award recognized Schlangen's leadership and career accomplishments as he has made the Dakota County fleet more efficient, saving the county money and cutting down on fuel usage.
- Dakota County Fleet Management was named one of the 100 Best Fleets in North America for 2011 by the 100
 Best Fleets Program. The County ranked 21 out of 100 nationally, the highest ranking of any fleet in
 Minnesota.

- •As a result of Dakota Future's efforts, Dakota County was once again named a Smart21 Intelligent Community for 2012. Smart21, a group of local government agencies throughout the world that are innovators in information and communications technology, by the Intelligent Community Forum.
- •Dakota County was awarded three 2011 National Association of Counties (NACo) Achievement Awards. The programs recognized are the *Vermillion River Corridor Plan, Smart Choices: Creating a Healthy School Environment*, and *Greenway Collaborative*.
- •In 2011 Dakota County began offering residents the ability to receive their Truth in Taxation notices, Property Tax Statements and Value Notices via electronic means.
- •In December 2011 three pharmaceutical collection boxes were installed in the cities of West St. Paul, Burnsville, and at the Hastings Law Enforcement providing a 24/7 collection program for resident's unused and unwanted pharmaceuticals.
- •The Burnhaven Library reopened on Monday, May 9 after undergoing a major remodeling. More than 1,500 people passed through the doors on the first day.
- •The Burnsville License Center moved from its storefront location on Travelers Trail to its new location colocated with the Burnhaven Library. The License Center closed on May 19 and reopened at its new location on May 24 with customers waiting for the doors to open.

Employee Labor Contracts

The 16 collective bargaining units listed below represent approximately 70% of the County's employees. The status of the contracts is as of December 31, 2011.

Bargaining Unit	Term of contract	Status of Contract
AFSCME - Human Services	2011	Settled
AFSCME – Library	2011	Not Settled
Assessing Services	2011	Not Settled
Attorney Employees' Assoc.	2011	Not Settled
Community Corrections	2011	Not Settled
Human Services Supervisors' Assoc.	2011	Settled
Park Maintenance	2011	Not Settled
Facilities Management	2011	Not Settled
Public Health Services/MNA	2011	Settled
Public Health Support	2011	Not Settled
Road & Bridge Maintenance	2011	Not Settled
Sheriff Adm/Support	2011	Not Settled
Sheriff Licensed Deputies	2011	Not Settled
Sheriff Jail	2011	Settled
Sheriff Supervisor	2011	Not Settled
Sheriff Nonlicense Supervisor	2011	Not Settled

All contracts start January 1 and end December 31.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Dakota County for its comprehensive annual financial report for the fiscal year ended December 31, 2010. This was the 22nd consecutive year that the County has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report. This must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to meet the Certificate of Achievement program requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Additionally, the GFOA presented an award of Distinguished Budget Presentation to Dakota County for its annual budget for the year 2011. This is the 15th year Dakota County has received the award.

The timely preparation of this report could not have been accomplished without the professional and dedicated hard work of the entire staff of the Financial Services Department. In addition, cooperation was essential from many other departments, especially the County Property Taxation and Records Department Office. We wish to express our appreciation to all members of the staff who assisted and contributed to the report's preparation. We also wish to thank the members of the County Board for their interest and support this past year in planning and conducting the financial operations of the County in a responsible and progressive manner.

Respectfully submitted,

Matthew G. Smith

Director of Financial Services

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Dakota County Minnesota

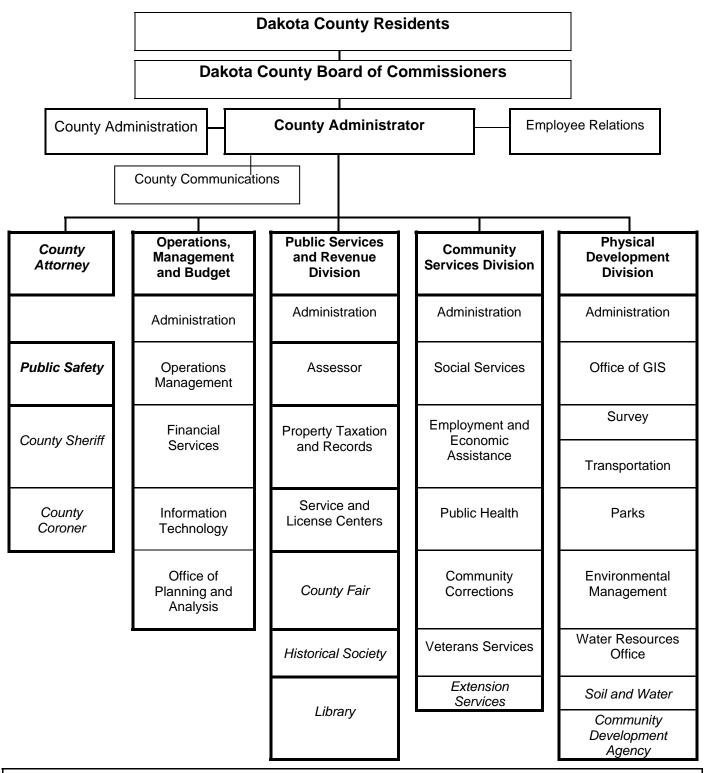
For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

OF THE C. Sandswing Corporation SEAT Coreago

Executive Director

2011 Dakota County Organizational Structure



Notes:

^{1.} The County Board has a funding liaison role with departments listed in *italics* (County Attorney; County Sheriff; County Coroner; County Library; Historical Society; County Fair; Extension Services; Soil and Water Conservation District; and Community Development Agency). The County Board has direct administrative control over departments not listed in *italics*.

Dakota County MINNESOTA

ORGANIZATION

2011

		Term			
Officer	Name	From	To		
Commissioners:					
1 st District	*Joseph A. Harris	Jan. 1981	Dec. 2012		
2 nd District	Kathleen A. Gaylord	Jan. 2003	Dec. 2014		
3 rd District	Thomas A. Egan	Jan. 2005	Dec. 2012		
4 th District	Nancy Schouweiler	Jan. 1999	Dec. 2014		
5 th District	Liz Workman	Jan. 2009	Dec. 2012		
6 th District	Paul J. Krause	Jan. 1995	Dec. 2014		
7 th District	Willis E. Branning	Jan. 1997	Dec. 2012		
Officers: Elected -					
Attorney	James C. Backstrom	Sep. 1987	Dec. 2014		
Sheriff	David Bellows	Feb. 2010	Dec. 2014		
Appointed -					
County Administrator	Brandt Richardson	May 1992	Indefinite		
Deputy County Administrator/Director of Operations, Mgmt. & Budget	Matthew G. Smith	Oct. 2011	Indefinite		
Director of Community Services	Kelly Harder	July 2010	Indefinite		
Director of Physical Development	Lenora M. Thompson	Dec. 2008	Indefinite		
Director of Public Service & Revenue Div.	Thomas V. Novak	July 1998	Indefinite		

^{*} Chair

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Financial Section



STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

SUITE 500 525 PARK STREET SAINT PAUL, MN 55103-2139

(651) 296-2551 (Voice) (651) 296-4755 (Fax) state.auditor@state.mn.us (E-mail) 1-800-627-3529 (Relay Service)

INDEPENDENT AUDITOR'S REPORT

Board of County Commissioners Dakota County

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Dakota County, Minnesota, as of and for the year ended December 31, 2011, including the Community Development Agency (CDA) as of and for the year ended June 30, 2011, which collectively comprise the County's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of Dakota County's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Dakota County CDA, which represent 99.4 percent, 99.4 percent, and 98.4 percent, respectively, of the assets, net assets, and revenues of the aggregate discretely presented component units. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Dakota County CDA, is based solely on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information for Dakota County as of December 31, 2011, including the Dakota County CDA as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund and the Highway, Community Services, Environmental Management, and County Parks Special Revenue Funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note I.D.9. to the financial statements, Dakota County adopted the provisions of Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, as of and for the year ended December 31, 2011.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the GASB, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. In accordance with auditing standards generally accepted in the United States of America, we have applied certain limited procedures to the required supplementary information, which consisted of inquiries of management about the methods of preparing the information and comparing the information with consistency with management's responses to our inquires, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Dakota County's basic financial statements as a whole. The introductory section, supplementary information, governmental revenue schedules, and the statistical section as listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The supplementary information and governmental revenue schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. This information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

In accordance with *Government Auditing Standards*, we have also issued our report dated September 27, 2012, on our consideration of Dakota County's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

GREG HIERLINGER. CPA

DEPUTY STATE AUDITOR

REBÉCCA OTTO STATE AUDITOR

September 27, 2012

Dakota County's Financial Management offers readers this narrative overview and analysis of financial activities for the fiscal year ended December 31, 2011. We encourage readers to consider the information presented here in conjunction with additional information furnished in our letter of transmittal and the notes to the financial statements.

Financial Highlights

- Dakota County's assets exceeded liabilities at the close of the most recent fiscal year (12/31/11) by \$828,012,526 (net assets). Of this amount, \$208,305,948 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- Dakota County's total net assets increased by \$55,444,048 over 2010. This is primarily the result of an increase in capital assets.
- As of the close of the 2011 fiscal year, Dakota County governmental funds ending fund balances were \$236,566,085 compared to \$225,599,386 in 2010. This increase is primarily due to budget savings in operations from the implementation of a voluntary retirement program, many of the vacancies created by this program remained unfilled in 2011. Approximately 93.4%, or \$220,909,366 of the total fund balance is available for spending at Dakota County's discretion (committed, assigned, and unassigned fund balances).
- At the end of the current fiscal year, combined assigned and unassigned fund balance for the General Fund was \$63,410,036 or 73.64% of total General Fund expenditures.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to Dakota County's basic financial statements. Dakota County's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report contains other supplementary information in addition to the basic financial statements.

Government-wide Financial Statements. The government-wide financial statements are designed to provide readers with a broad overview of Dakota County's finances, in a manner similar to a private-sector business.

The Statement of Net Assets presents information on all of Dakota County's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of Dakota County is improving or deteriorating.

The Statement of Activities presents information showing how Dakota County's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of Dakota County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their cost through user fees and charges (business-type activities). The governmental activities of Dakota County include general government, public safety, highways and streets, sanitation, human services, health, culture and recreation, conservation of natural resources, and economic development. The business-type activities of Dakota County include the Dakota County Geographic Information System (GIS), the Dakota County Criminal Justice Information Integration Network (CJIIN), and the Byllesby Dam.

The government-wide financial statements include not only Dakota County (known as the *primary government*), but also the legally separate Community Development Agency (CDA) and the legally separate Vermillion River Watershed (VRW), for which Dakota County is financially accountable (known as component units). Financial information for the CDA and the VRW are reported separately from the financial information presented for the primary government itself. The Regional Rail Authority, although also legally separate, functions for all practical purposes as a department of Dakota County, and therefore has been included as an integral part of the primary government.

The government-wide financial statements may be found on pages 25-29 of this report.

Fund Financial Statements. A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. Dakota County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Dakota County may be divided into three broad categories: *governmental funds, proprietary funds, and fiduciary funds.*

Governmental Funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Within the governmental funds, Dakota County maintains four fund types: General, Special Revenue, Debt Services and Capital Projects. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the major funds. Major funds include: General Fund, Highway Fund, Community Services Fund, County Parks Fund, Environmental Management, Debt Service Fund, and Capital Projects Fund. Data from the other four special revenue non-major governmental funds are combined into a single, aggregated presentation. Individual fund data for each of the non-major governmental funds is provided in the form of *combining statements* elsewhere in this report.

Dakota County adopts an annual budget for its seven major governmental funds and the County Library and Regional Rail non-major special revenue funds. A budgetary comparison schedule has been provided for these funds to demonstrate compliance with their budgets.

The basic governmental fund financial statements may be found on pages 30-43 of this report.

General Fund. The General Fund is used to account for all financial resources not required to be accounted for in another fund.

Special Revenue Fund. Special Revenue governmental funds account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. The Special Revenue Funds include:

- Highway
- Community Services
- Environmental Management
- County Library
- County Parks
- Attorney Forfeiture
- Regional Rail
- Law Library

Debt Service Fund. The Debt Service Fund accounts for the payment of principal, interest and fiscal charges on long-term debt obligations of Dakota County.

Capital Projects Fund. The Capital Projects Fund tracks major building construction projects.

Proprietary Funds. Dakota County maintains two different types of proprietary funds: enterprise funds and an internal service fund. The enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Dakota County uses an enterprise fund to account for its Geographic Information System financial activity including the sale of GIS data/maps and costs of updating the GIS database. In 2009 an additional enterprise fund, Criminal Justice Information Integration Network (CJIIN) Fund, was created to account for revenue received from criminal justice agencies that use the County's applications. In 2011, the Byllesby Dam Fund was added to account for the net revenue generated from producing electricity at the Byllesby Dam Hydro-electric facility and subsequently sold to Xcel Energy after expenses paid to at third-party operator contracted to operate the turbines and generators. The internal service fund is an accounting device used to accumulate and allocate costs internally among Dakota County's various functions. Dakota County created such a fund in 1997 called the Employee Services Reserve Fund. All compensated absences were transferred to it in 1997. Each year an adjustment is made to reflect the current value of current vacation and sick balances. In 2007, the activity for the other post-employment benefits was included in this fund. This fund has no equity balance as the cash balance is offset by a long-term liability. Because this service predominantly benefits governmental rather than business-type functions it has been included with governmental activities in the government wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the GIS Enterprise Fund, the CIIIN Enterprise Fund, and the Byllesby Dam Fund. The Employee Services Reserve Internal Service Fund is reported separately on the proprietary fund financial statements.

The basic proprietary fund financial statements may be found on pages 44-46 this report.

Fiduciary Funds. Fiduciary funds (Trust and Agency Funds) are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support Dakota County's own programs. The accounting method used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements may be found on pages 47-48 of this report.

Notes to the Financial Statements. The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements may be found on pages 49-80 of this report.

Other Information. In addition to the basic financial statements and accompanying notes, this report also presents certain supplementary information. The combining statements referred to earlier in connection with non-major governmental funds and fiduciary funds are presented immediately following the notes to the financial statements.

Combining and individual fund statements and schedules may be found on pages 83-104 of this report.

Government-wide Financial Analysis

As noted earlier, the change in net asset amounts may serve over time as a useful indicator of a government's financial position. In the case of Dakota County, assets exceeded liabilities by \$828,012,526 at the close of 2011, which is an increase of \$55,444,048 over 2010.

Capital assets, net of related debt, of \$605,455,040 (e.g., land, buildings, machinery and equipment, infrastructure. improvements other than buildings and construction in progress, less any related debt used to acquire assets that is still outstanding) represents the largest portion of net assets (73.3%). Dakota County uses capital assets to provide services to citizens; consequently, these assets are not available for current spending. Although Dakota County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate current liabilities.

Dakota County's Net Assets

	Governmental			Business-type						
	activ	vities		activities			Total			
	2011	2010	2011		2010		2011			2010
Current and other assets	\$ 304,961,700	\$ 291,542,557	\$	2,234,704	\$	317,058	\$	307,196,404	\$	291,859,615
Capital assets	633,146,205	626,238,880						633,146,205		626,238,880
Total assets	938,107,905	917,781,437		2,234,704		317,058		940,342,609		918,098,495
Long-term liabilities outstanding	77,385,108	83,313,241		-		-		77,385,108		83,313,241
Other liabilities	34,837,541	62,199,422		107,434		17,354		34,851,989		62,216,776
Total liabilities	112,222,649	145,512,663		107,434		17,354		112,237,097		145,530,017
Net assets:										
Invested in capital assets, net										
of related debt	605,455,040	567,867,785		-		-		605,455,040		567,867,785
Restricted	12,124,268	6,578,089		2,127,270		299,704		14,251,538		6,877,793
Unrestricted	208,305,948	197,822,900						208,305,948		197,822,900
Total net assets	\$ 825,885,256	\$ 772,268,774	\$	2,127,270	\$	299,704	\$	828,012,526	\$	772,568,478

Dakota County's total net assets increased by \$55,444,048 from the 2010 ending balance. This increase is due to a combination of many factors, but the primary changes are in capital assets (increases in buildings, infrastructure, and the acquisition of land) and budget savings from operations.

An additional portion of Dakota County's net assets \$14,251,538 or 1.7%, represents resources that are subject to external restrictions on how they may be used. Restricted net assets increased \$7,373,745 during the current fiscal year. This is due to the restrictions on funds for future debt payments and increased obligations for Property Records' equipment replacement. The remaining balance of unrestricted net assets of \$208,305,948 may be used to meet Dakota County's obligations to citizens and creditors.

At the end of 2011, Dakota County has positive balances in all three categories of net assets, including the government as a whole, as well as for its separate governmental and business-type activities. The results are similar to 2010.

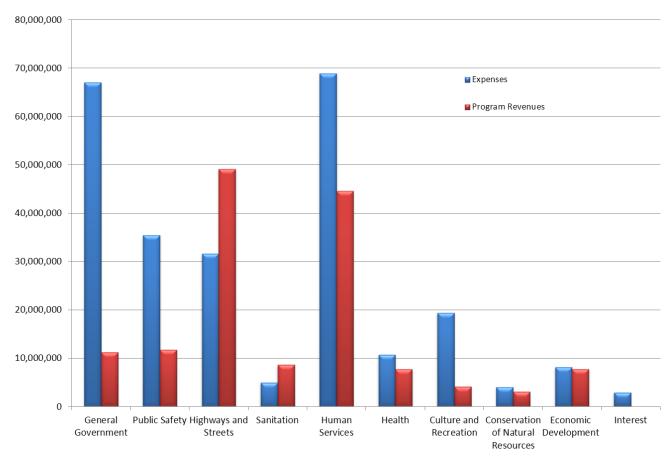
Governmental Activities. Governmental activities increased Dakota County's net assets by \$53,616,482 from 2010, thereby accounting for 96.7% of the total growth in the net assets of Dakota County. A key element of this growth was the increase in invested in capital assets, net of related debt of \$37,587,255. The majority of the increase in invested in capital assets, net of related debt resulted from the retirement of CIP bonds for \$26,950,000 from refunding proceeds.

Business-type Activities. Business-type activities increased Dakota County's net assets by \$1,827,566 accounting for 3.3% of the total change in the government's net assets.

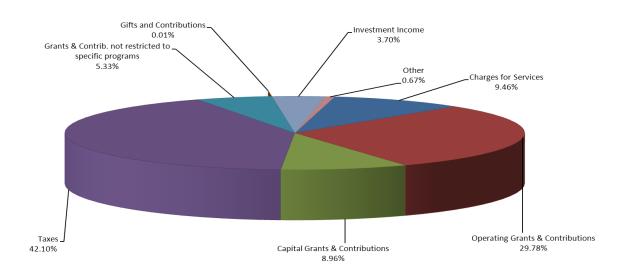
Dakota County's Changes in Net Assets

	Govern		Busines		Total			
	activ		activi					
D.	2011	2010	2011	2010	2011	2010		
Revenues:								
Program revenues:								
Fees, charges, fines and other	\$ 29,003,951	\$ 28,025,755 \$		\$ 107,804	\$ 31,374,298			
Operating grants & contributions	91.800,234	76,617,938	17,325	-	91,367,469	76,617,938		
Capital grants & contributions	27,030,033	16,311,723	-	-	27,480,123	16,311,723		
General revenues:								
Taxes	129,105,484	128,427,591	-	-	129,105,484	128,427,591		
Grants & contributions not								
restricted to specific programs	16,346,749	17,134,726	-	-	16,346,749	17,134,726		
Gifts and contributions	22,614	63,531	-	-	22,614	63,531		
Investment income	11,348,301	2,274,346	-	-	11,348,301	2,274,346		
Other	2,041,733	2,058,589	-		2,041,733	2,058,589		
Total revenues	306,699,099	270,914,199	2,370,347	107,804	306,920,969	271,022,003		
Expenses:								
General government	67,066,253	61,982,946	-	-	67,066,253	61,982,946		
Public safety	35,447,935	36,396,222	-	-	35,447,935	36,396,222		
Highways and streets	31,587,930	23,114,442	-	-	31,587,930	23,114,442		
Sanitation	4,954,461	5,314,375	-	-	4,954,461	5,314,375		
Human services	68,904,678	69,757,126	-	-	98,904,678	69,757,126		
Health	10,727,236	14,133,323	-	-	10,727,236	14,133,323		
Culture and recreation	19,368,747	19,352,705	-	-	19,368,747	19,352,705		
Conservation of natural resources	3,960,904	2,304,181	-	-	3,960,904	2,304,181		
Economic development	8,145,271	12,076,877	-	-	8,145,271	12,076,877		
Interest	2,919,202	3,947,575	-	-	2,919,202	3,947,575		
Operating expenses - GIS	-	-	58,164	24,577	58,164	24,577		
Operating expenses -Byllesby	-	-	417,750	-	417,750	-		
Operating expenses – CJIIN	-	-	84,192	81,669	84,192	81,669		
						<u> </u>		
Total expenses	253,082,617	248,379,772	560,106	106,246	253,642,723	248,486,018		
Increase (decrease) in net assets	53,616,482	22,534,427	1,827,566	1,558	55,444,048	22,535,985		
Net assets 1/1	772,268,774	749,734,347	299,704	298,146	772,568,478	750,032,493		
Net assets 12/31	\$ 825,885,256	\$ 772,268,774 \$	2,127,270	\$ 299,704	\$ 828,012,526	\$ 772,568,478		

Expenses and Program Revenues - Governmental Activities



Revenues by Source - Governmental Activities



Financial Analysis of the Government's Funds

As noted earlier, Dakota County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of Dakota County *governmental funds* is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing Dakota County's financing requirements. In particular, committed, assigned and unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of 2011, Dakota County's governmental funds reported combined ending fund balances of \$236,566,085 an increase of \$10,966,699 in comparison with the prior year. This increase includes budget savings from operations. Most of the fund balance, \$220,909,366 constitutes committed, assigned or unassigned fund balance, which is available for spending at the government's discretion. The remainder of fund balance is not available for new spending because it has already been restricted for specific purposes.

General Fund. The General Fund is the chief operating fund of Dakota County. At the end of 2011, the General Fund fund balance was \$72,088,578 of which \$66,590,204 was committed, assigned or unassigned. As a measure of the General Fund's liquidity, it may be useful to compare committed, assigned and unassigned fund balance and total fund balance to total fund expenditures. Committed, assigned and unassigned fund balance represents 77.3% of total General Fund expenditures of \$86,101,276, while total fund balance represents 83.7% of that same amount.

Highway Fund. The Highway Fund had total fund balance of \$28,907,958 at the end of 2011. The fund balance of the Highway Fund increased by \$26,675,867 during the current fiscal year. The increase is due to receiving city, state, and federal revenues from prior year projects in 2011 and County Program Aid (CPA) coming in greater than budgeted.

Community Services Fund. The Community Services Fund had a total fund balance of \$74,228,452 at the end of 2011. This is Dakota County's largest operating fund due to receipt of external revenues. The fund balance of the Community Services Fund increased by \$6,287,769 during the current fiscal year compared to an increase of \$7,475,050 in the previous period. Expenditure savings in various Community Services programs, primarily personnel cost savings and savings from placement costs were the major factors in the increase.

Environmental Management. The Environmental Management fund had a total fund balance of \$29,296.836 at the end of 2011. The fund balance of the Environmental Management fund increased by \$3,018,693 during the current fiscal year. This change is from host fee revenues exceeding budgeted amounts.

County Parks Fund. The County Parks Fund had a total fund balance of \$5,817,752 at the end of 2011. The fund balance of the County Parks Fund decreased by \$1,984,980 during the current fiscal year. This change is due to expenditures for trail and land acquisitions for the county parks.

Debt Service Fund. The Debt Service Fund had a total fund balance of \$7,865,698 at the end of 2011, all of which is restricted for the payment of debt service. The fund balance of the Debt Service Fund decreased by \$25,179,294 during 2011. This change is due to the use of proceeds from the issuance of refunding bonds to retire callable debt.

Capital Projects Fund. The Capital Projects Fund has a total fund balance of \$10,274,336. The fund balance for the Capital Projects Fund increased by \$148,608 during 2011 compared to a decrease of \$6,918,054 in 2010. The increase in 2011 is due to more County Program Aid allocated to the fund.

Proprietary Funds. Dakota County proprietary funds provide the same type of information found in the governmentwide financial statements, but in more detail.

Net assets restricted for equipment replacement of the Geographic Information Systems Enterprise Fund at the end of the year amounted to \$143,276. This is a decrease of \$20,015 compared to 2010. The Criminal Justice Information Integration Network Fund had a restricted net asset balance at the end of the year of \$235,942. This is an increase of \$99,529 compared to 2010. The Byllesby Dam Enterprise Fund had a restricted net asset balance at the end of the year of \$1,748,052. The Employee Services Reserve Internal Service Fund, also regarded as a proprietary fund, has no equity balance as the cash balance is offset by a long-term liability. Other factors concerning the finances of these two funds are addressed in the discussion of Dakota County's business-type activities.

General Fund Budgetary Highlights

Comparison of Original Budget to Final Amended Budget

The difference between the original budget and the final amended budget was an increase of \$22,929,116 for expenditures at fiscal yearend. The major changes from original to final budget for expenditures may be summarized as follows:

- \$3.5 million carry-over of 2010 funds to expand the Farmland and Natural Area Program to acquire permanent agricultural easements.
- \$6.9 million for 2010 carry-over of unspent Budget Incentive Program (BIP) funds for all departments.
- \$12.4 million for 2010 carry-over of funds for various grants and unfinished projects, including the 800 MHz radio system and the Real Estate Management System.

The difference between the original budget and final amended budget for revenue was \$1,121,006. This majority of increase from original to final budget for revenues relates to carryover of 2010 revenues for various programs and grants including Homeland Security grants and energy efficiency improvement grants.

Comparison of Actual Resources to Final Amended Budget

Actual expenditures were \$19,778,651 less than budget at fiscal yearend. The variance of final budget versus actual was due to unspent Capital Equipment Program (CEP) and Budget Incentive Program (BIP) dollars, and project grant that have not been completed.

Capital Asset and Debt Administration

Capital Assets. Dakota County's investment in capital assets for its government and business-type activities as of December 31, 2011, amount to \$633,144,205 (net of accumulated depreciation). This investment in capital assets includes land, buildings, improvements other than buildings, machinery and equipment, infrastructure, and construction in progress. The total increase in the Dakota County investment in capital assets for the current fiscal year was \$6,907,325, or 1.1%.

Major capital asset events during 2011 included the following:

- Acquired land and easements for the Farmland and Natural Area Program for \$3,206,693.
- Worked on a variety of county road construction projects and widening and expansion projects for existing streets and bridges; completed projects as of the close of the fiscal year totaled \$69,307,386.
- Acquired land for eventual use as right of way at a cost of \$2,588,576.
- Acquired land and easements for Parks for \$1,442,083.

2011

Dakota County's Capital Assets

	Governi	Business-type								
_	activi	ities	activities				Total			
_	2011	2010	2011		2010		2011		2010	
Land	\$ 181,263,140	\$ 174,025,788	\$	-	\$	-	\$ 181,263,140	\$	174,025,788	
Buildings	135,846,358	137,501,305		-		-	135,846,358		137,501,305	
Machinery and equipment	14,729,134	21,153,543		-		-	14,729,134		21,153,543	
Infrastructure	265,394,986	210,203,469		-		-	265,394,986		210,203,469	
Improvements other than buildings	4,504,852	3,783,508		-		-	4,504,852		3,783,508	
Construction in progress	31,407,735	79,571,267				-	31,407,735		79,571,267	
Total	\$ 633,146,205	\$ 626,238,880	\$		\$	-	\$ 633,146,205	\$	626,238,880	

Additional information on Dakota County's capital assets may be found in note III D of this report.

Long-term Debt. At the end of 2011, Dakota County had total bonded debt outstanding of \$57,880,000. This is a decrease of \$31,180,000 during the current fiscal year. The only factor in this decrease was the retirement of bond principal. Current and future county tax levies plus fund balance are used to finance the entire bonded indebtedness.

Dakota County maintains a "Aaa" rating from Moody's Investor Services, and the County was upgraded from "AA+" to "AAA" from Standard & Poor's during 2011 for general obligation debt.

Dakota County's Outstanding Debt

General Obligation and Revenue Bonds

	Governme	ental					
	activities						
	2011	2010					
General obligation bonds	\$57,880,000	\$89,060,000					
Total	\$57,880,000	\$89,060,000					

State statutes limit the amount of general obligation debt a county can incur to no more than 3% of the market value of taxable property in the county. Based on the calculation, the current debt limitation for Dakota County is \$1,059,335,601, which is significantly in excess of Dakota County's outstanding general obligation debt of \$57,880,000. The net bonded debt per capita is \$125.

Additional information on Dakota County's long-term debt may be found in note III F beginning on page 68 of this report.

Economic Factors and Next Year's Budgets and Rates

- The unemployment rate for Dakota County as of April, 2012 is 4.9%, which is a decrease from a rate of 6.1% a year ago. This compares favorably to both the state and national average unemployment rate of 7.3% and 9.6% respectively.
- Dakota County's property tax base will continue to decline through 2012 due to decreasing property values. The 2012 tax base is 6.8% lower than 2011.

The State's budget problems will continue to create pressure for local budgets, both because of direct reductions in funding in the near term and the uncertainty of funding levels in the future. The continued long-time imbalance in revenues and spending in the State's budget makes state aid a less reliable funding source for the County. The County's 2012 adopted budget makes adjustments in budgeted revenue because of these factors.

On December 13, 2011, the Dakota County Board of Commissioners approved the 2012 budget for \$305.5 million. This is an overall decrease of \$2.0 million or 0.7%. This decrease in the overall budget is driven by a \$5.0 million decrease in the operating budget offset by a \$3.0 million increase in the Capital Improvement Program budget.

The 2012 total property tax levy is \$129.4 million, which is a 0.0% increase from the 2011 levy. Additionally, as a means of helping manage the risk of state aid reductions, the adopted budget continues to budget remaining anticipated State county program aid almost entirely in capital budgets.

Requests for Information

This financial report is designed to provide a general overview of Dakota County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Financial Services Department, 1590 Highway 55, Hastings, MN 55033 or contact us via email at finance@co.dakota.mn.us or visit our web site at www.dakotacounty.us.

Basic Financial Statements

DAKOTA COUNTY MINNESOTA

STATEMENT OF NET ASSETS DECEMBER 31, 2011

		Primary Government						Component Units				
		Governmental Activities	Bu	siness-Type	Total			Community Development Agency		Vermillion River Watershed		
Assets		Acuvities		Activities		Totai		Agency		watersneu		
Cash and pooled investments	\$	257,339,862	\$	2,234,704	\$	259,574,566	\$	31,970,307	\$	1,647,937		
Petty cash and change funds		17,895		, , , , , , , , , , , , , , , , , , ,		17,895		· · · -		· -		
Investments		-		-		-		22,965,569		-		
Taxes receivable												
Current - net		-		-		-		4,612,680		74,490		
Prior - net		3,577,119		-		3,577,119		-		7,486		
Accounts receivable - net		1,283,631		-		1,283,631		682,582		-		
Note receivable		-		-		-		54,487,791		-		
Accrued interest receivable		575,214		-		575,214		1,172,834		-		
Due from other governments		33,960,617		-		33,960,617		5,713,396		22,392		
Inventories		1,491,456		-		1,491,456		-		-		
Prepaid items		170,592		-		170,592		32,116		-		
Restricted assets								44.074.500				
Cash and pooled investments		-		-		-		41,951,639		-		
Deferred charges		319,893		-		319,893		757,282		-		
Investment in joint venture		-		-		-		10,083,112		-		
Lease receivable		6,225,421		-		6,225,421		-		-		
Capital assets		212 670 975				212 (70 975		21 102 752				
Non-depreciable		212,670,875		-		212,670,875		31,102,753		-		
Depreciable - net of accumulated		420 475 220				120 175 220		00 165 642				
depreciation		420,475,330				420,475,330		99,165,642				
Total Assets	\$	938,107,905	\$	2,234,704	\$	940,342,609	\$	304,697,703	\$	1,752,305		
<u>Liabilities</u>												
Accounts payable	\$	7,255,611	\$	107,434	\$	7,363,045	\$	4,033,492	\$	192,100		
Salaries payable		4,295,685		-		4,295,685		-		-		
Contracts payable		1,029,506		-		1,029,506		-		-		
Due to other governments		1,571,920		-		1,571,920		288,571		380,716		
Accrued interest payable		997,138		-		997,138		1,719,997		-		
Deferred revenue - unearned		13,188,338		-		13,188,338		10,335,318		-		
Compensated absences												
Due within one year		235,191		-		235,191		405,712		-		
Due in more than one year		17,538,141		-		17,538,141		325,631		-		
Claims and judgments payable												
Due within one year		639,152		-		639,152		-		-		
Due in more than one year		1,432,692		-		1,432,692		-		-		
General obligation bonds payable												
Due within one year		5,625,000		-		5,625,000		2,695,000		-		
Due in more than one year		52,586,167		-		52,586,167		71,133,138		-		
OPEB liability												
Due in more than one year		5,828,108		-		5,828,108		-		-		
Notes payable								170 105				
Due within one year		-		-		-		178,105		-		
Due in more than one year	_	-		-		-		6,818,063		-		
Total Liabilities	\$	112,222,649	\$	107,434	\$	112,330,083	\$	97,933,027	\$	572,816		

DAKOTA COUNTY MINNESOTA

STATEMENT OF NET ASSETS DECEMBER 31, 2011

	Primary Government							Component Units			
	(Governmental Activities	Ві	usiness-Type Activities		Total		Community Development Agency		Vermillion River Watershed	
Net Assets											
Invested in capital assets - net of											
related debt	\$	605,455,040	\$	-	\$	605,455,040	\$	78,312,202	\$	-	
Restricted for											
Capital projects		-		-		-		8,166,488		-	
General government		1,907,113		-		1,907,113		-		-	
Public safety		412,400		235,942		648,342		-		-	
Culture and recreation		489		-		489		-		-	
Debt service		7,865,698		-		7,865,698		-		-	
Equipment replacement		1,938,568		1,891,328		3,829,896		-		-	
Federal grants		-		-		-		17,582,989		-	
Tax increment		-		-		-		8,695,586		-	
HOPE program		-		-		-		15,853,716		-	
Other purposes		-		-		-		2,266,783		-	
Unrestricted		208,305,948		-		208,305,948		75,886,912		1,179,489	
Total Net Assets	\$	825,885,256	\$	2,127,270	\$	828,012,526	\$	206,764,676	\$	1,179,489	

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DAKOTA COUNTY MINNESOTA

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2011

			Program Revenues						Net (Expense) Revenue and Changes in Net Assets										
																Component Units			
						Operating		Capital		Primary Governm			ent			Community		Vermillion	
			Fees, Charges,		Grants and		Grants and		Governmental		Business-Type					Development	River Watershed		
	_	Expenses		Fines, and Other		Contributions		Contributions		Activities		Activities		Total		Agency			
Functions/Programs																			
Primary government																			
Governmental activities																			
General government	\$	67,066,253	\$	6,784,853	\$	4,080,742	\$	304,216	\$	(55,896,442)	\$	-	\$	(55,896,442)					
Public safety		35,447,935		3,532,554		8,183,282		55,225		(23,676,874)		-		(23,676,874)					
Highways and streets		31,587,930		3,777,498		18,653,704		26,670,592		17,513,864		-		17,513,864					
Sanitation		4,954,461		8,235,471		372,933		-		3,653,943		-		3,653,943					
Human services		68,904,678		3,743,711		40,837,578		-		(24,323,389)		-		(24,323,389)					
Health		10,727,236		1,316,458		6,425,794		-		(2,984,984)		-		(2,984,984)					
Culture and recreation		19,368,747		1,564,452		2,536,834		-		(15,267,461)		-		(15,267,461)					
Conservation of natural resources		3,960,904		47,707		2,981,223		-		(931,974)		-		(931,974)					
Economic development		8,145,271		1,247		7,728,144		-		(415,880)		-		(415,880)					
Interest	_	2,919,202							_	(2,919,202)				(2,919,202)					
Total governmental activities	\$	253,082,617	\$	29,003,951	\$	91,800,234	\$	27,030,033	\$	(105,248,399)	\$		\$	(105,248,399)					
Business-type activities																			
Geographic Information System		58,164		38,149		-		-		-		(20,015)		(20,015)					
Criminal Justice Information Integratio	n	84,192		183,721		-		-		-		99,529		99,529					
Byllesby Dam	_	417,750		2,148,477		17,325			_			1,748,052	_	1,748,052					
Total business-type activities	\$	560,106	\$	2,370,347	\$	17,325	\$	-	\$	-	\$	1,827,566	\$	1,827,566					
Total primary government	\$	253,642,723	\$	31,374,298	\$	91,817,559	\$	27,030,033	\$	(105,248,399)	\$	1,827,566	\$	(103,420,833)					
Component units																			
Community Development Agency	\$	43,100,632	\$	16,456,038	\$	34,449,663	\$	713,884							\$	8,518,953	\$	-	
Vermillion River Watershed		987,828		1,852		76,022		<u> </u>										(909,954)	
Total component units	\$	44,088,460	\$	16,457,890	\$	34,525,685	\$	713,884							\$	8,518,953	\$	(909,954)	

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2011

		Program Revenues				Net	t (Exp	ense) Revenue a	nd Ch	anges in Net Ass	ets	
		_								Compone	ent Uı	nits
	Food Changes	Operating Grants and	Capital	_	Corrommontal	ry Governmen	t			Community		Vermillion River
Expenses	Fees, Charges, Fines, and Other	Contributions	Grants and Contributions	,	Governmental Activities	siness-Type Activities		Total		Development Agency		Watershed
				_			_			<u> </u>		
General Revenues												
Property taxes				\$	126,588,398	\$ -	\$	126,588,398	\$	7,566,507	\$	850,408
Gravel taxes					448,585	-		448,585		-		-
Mortgage registry	and deed tax				358,521	-		358,521		-		-
Tax increment fina	ancing				-	-		-		3,207,383		-
Taxes - other					1,709,980	-		1,709,980		_		-
Gifts and contribu	tions - Unrestricted				22,614	-		22,614		-		-
Grants and contrib	outions not restricted to spec	cific programs			16,346,749	-		16,346,749		_		81,866
Investment income	e				11,348,301	-		11,348,301		343,651		16,359
Miscellaneous					1,825,569	-		1,825,569		-		-
Gain on sale of ca	pital assets				216,164	 -	_	216,164	_	-		-
Total general re	evenues			\$	158,864,881	\$ -	\$	158,864,881	\$	11,117,541	\$	948,633
Change in net ass	sets			\$	53,616,482	\$ 1,827,566	\$	55,444,048	\$	19,636,494	\$	38,679
Net Assets - Begin	ning				772,268,774	 299,704		772,568,478		187,128,182		1,140,810
Net Assets - Endin	ıg			\$	825,885,256	\$ 2,127,270	\$	828,012,526	\$	206,764,676	\$	1,179,489

BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2011

		General	 Highway	 Community Services	nvironmental Management	 County Parks	 Debt Service	 Capital Projects	G	Other overnmental Funds	G	Total overnmental Funds
<u>Assets</u>												
Cash and pooled investments Petty cash and change funds Taxes receivable	\$	73,123,728 8,995	\$ 18,723,465	\$ 72,303,249 5,290	\$ 29,624,601	\$ 8,504,711 1,100	\$ 3,840,585	\$ 14,653,193	\$	12,627,120 2,510	\$	233,400,652 17,895
Prior		1,477,885	191,893	1,310,450	-	82,054	187,513	13,002		314,322		3,577,119
Accounts receivable Accrued interest receivable		234,021 575,214	103,577	359,976	417,507	14,137	-	4		154,409		1,283,631 575,214
Due from other funds		955,865	495,687	605,536	167,000	10,253	4,001,283	-		179,876		6,415,500
Due from other governments		1,801,455	18,588,544	11,396,915	63,369	2,075,099	-	-		35,235		33,960,617
Advance to other funds		1,872,670	-	-	-	-	-	-		-		1,872,670
Prepaid items		164,361	6,231	-	-	-	-	-		-		170,592
Inventories		616,051	875,405	-	-	-	-	-		-		1,491,456
Lease receivable	-	6,225,421	 	 	 	 	 	 				6,225,421
Total Assets	\$	87,055,666	\$ 38,984,802	\$ 85,981,416	\$ 30,272,477	\$ 10,687,354	\$ 8,029,381	\$ 14,666,199	\$	13,313,472	\$	288,990,767
Liabilities and Fund Balances												
Liabilities												
Accounts payable	\$	3,012,422	\$ 354,641	\$ 2,865,235	\$ 222,440	\$ 399,603	\$ -	\$ 307,445	\$	93,825	\$	7,255,611
Salaries payable		1,582,490	197,379	2,042,906	82,474	83,241	-	-		307,195		4,295,685
Claims and judgments payable-current		239,589	-	-	-	-	-	-		-		239,589
Contracts payable		-	939,135	-	-	18,685	-	71,686		-		1,029,506
Due to other funds		1,280,784	39,777	221,242	9,509	191,875	-	4,001,283		333,260		6,077,730
Due to other governments		1,285,879	56	284,662	391	918	-	-		14		1,571,920
Deferred revenue - unavailable		1,303,485	8,516,389	6,143,559	-	492,365	163,683	11,449		262,703		16,893,633
Deferred revenue - unearned		6,262,439	29,467	195,360	660,827	1,810,245	-	-		4,230,000		13,188,338
Advance from other funds			 	 	 	 1,872,670	 	 -		-		1,872,670
Total Liabilities	\$	14,967,088	\$ 10,076,844	\$ 11,752,964	\$ 975,641	\$ 4,869,602	\$ 163,683	\$ 4,391,863	\$	5,226,997	\$	52,424,682

BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2011

	General	Highway	Community Services	Environmental Management	County Parks	Debt Service	Capital Projects	Other Governmental Funds	Total Governmental Funds
<u>Liabilities and Fund Balances</u> (Continued)									
Fund Balances									
Non-spendable:									
Inventories	\$ 616,051	\$ 875,405	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,491,456
Prepaids	164,361	6,231	-	-	-	-	-	-	170,592
Advances to other funds	1,872,670	-	-	-	-	-	-	-	1,872,670
Restricted for:									
Debt service	-	-	_	-	_	7,865,698	_	_	7,865,698
Law library	-	-	-	-	-	-	-	1,044,029	1,044,029
Recorder's equipment purchases	1,634,353	-	_	-	_	-	_	_	1,634,353
Spring Lake Park	-	-	-	_	489	-	_	_	489
Victim Witness	55,842	-	_	-	_	-	_	_	55,842
Sheriff-911	203,656	_	_	-	_	_	_	_	203,656
Early retirement reinsurance program	215,293	_	_	_	_	_	_	_	215,293
Elections-HAVA	304,215	_	_	_	_	_	_	_	304,215
Boat and water	205,247	_	-	-	-	_	_	_	205,247
Atttorney-Diversion	48,382	_	_	-	_	_	_	_	48,382
Sheriff-Alcohol compliance	3,497	_	_	-	_	_	_	_	3,497
Criminal forfeitures	177,074	_	_	_	_	_	_	366,493	543,567
Committed to:	177,07							200,172	2.0,007
Farmland and Natural Area Program	3,180,168	_	_	_	_	_	_	_	3,180,168
Investigation and remediation/waste sites	5,100,100	_	_	16,800,000	_	_	_	_	16,800,000
Assigned to:				10,000,000					10,000,000
General government	1,377,847	_	_	_	_	_	_	_	1,377,847
Public safety	347,233	_	_	_	_	_	_	_	347,233
Highway and streets	-	9,012,128	_	_	_	_	_	_	9,012,128
Sanitation	_	7,012,120		12,226,402			_	_	12,226,402
Human services	_	_	65,284,991	12,220,402	-	_	_	_	65,284,991
Culture and recreation	10,000	_	03,204,771	_			_	115,367	125,367
Economic development	10,000	-	-	-	-	-	-	4,850,736	4,850,736
Debt service	2,000,000	-	-	-	-	-	-	4,630,730	2,000,000
Capital improvements	2,000,000	18,214,371	-	-	5,491,365	-	10,274,336	-	33,980,072
Insurance	2,241,558	10,214,371	-	-	3,491,303	-	10,274,330	-	2,241,558
Budget incentive program	2,241,558 5,857,875	-	758,791	-	-	-	-	146,459	6,763,125
	15,407,016	-	1,000	-	-	-	-	368,125	15,776,141
Capital equipment	8,995	-	5,290	-	1,100	-	-	2,510	15,776,141
Petty cash Other post employment benefits	6,982,674	799,823	8,178,380	270,434	324,798	-	-	1,192,756	17,748,865
		199,823	0,170,380	270,434	324,198	-	-	1,194,/30	
Unassigned	29,174,571							- -	29,174,571
Total Fund Balances	\$ 72,088,578	\$ 28,907,958	\$ 74,228,452	\$ 29,296,836	\$ 5,817,752	\$ 7,865,698	\$ 10,274,336	\$ 8,086,475	\$ 236,566,085
Total Liabilities and Fund Balances	\$ 87,055,666	\$ 38,984,802	\$ 85,981,416	\$ 30,272,477	\$ 10,687,354	\$ 8,029,381	\$ 14,666,199	\$ 13,313,472	\$ 288,990,767

The notes to the financial statements are an integral part of this statement.

RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS DECEMBER 31, 2011

Fund balances - total governmental funds		\$ 236,566,085
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.		633,146,205
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the governmental funds.		16,893,633
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the governmental funds.		
General obligation bonds \$	\$ (57,880,000)	
Unamortized premiums on G.O. Bonds	(331,167)	
Claims and judgments payable	(1,832,255)	
Accrued interest payable	(997,138)	
Deferred debt issuance charges	319,893	 (60,720,667)
Net assets of governmental activities		\$ 825,885,256

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STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

				Community	F	Environmental	County	Debt		Capital	G	Other overnmental	G	Total overnmental
	 General	 Highway		Services		Management	 Parks	 Service		Projects	_	Funds		Funds
Revenues														
Taxes	\$ 51,521,637	\$ 7,480,373	\$	48,258,633	\$	117,053	\$ 2,793,018	\$ 6,016,608	\$	379,968	\$	12,559,688	\$	129,126,978
Licenses and permits	28,723	153,260		-		843,694	84,176	-		-		-		1,109,853
Intergovernmental	12,498,055	54,319,034		55,968,255		1,847,341	3,274,614	-		2,568,070		756,461		131,231,830
Charges for services	11,755,240	3,608,242		6,254,733		7,225,878	808,345	-		-		998,137		30,650,575
Fines and forfeits	58,900	-		-		-	635	-		-		62,496		122,031
Gifts and contributions	5,365	-		5,612		-	2,234	-		-		15,215		28,426
Investment earnings	10,540,592	-		-		-	59	530,220		-		49,536		11,120,407
Miscellaneous	 2,997,259	 224,202		1,300,517		165,899	 7,207	 -		24,318		177,680		4,897,082
Total Revenues	\$ 89,405,771	\$ 65,785,111	\$	111,787,750	\$	10,199,865	\$ 6,970,288	\$ 6,546,828	\$	2,972,356	\$	14,619,213	\$	308,287,182
Expenditures														
Current														
General government	\$ 60,226,376	\$ =	\$	611,363	\$	-	\$ -	\$ -	\$	-	\$	485,212	\$	61,322,951
Public safety	19,174,724	-		16,332,882		-	-	-		_		-		35,507,606
Highways and streets	662,699	39,199,973		-		-	-	-		_		-		39,862,672
Sanitation	-	-		-		6,976,314	-	-		-		-		6,976,314
Human services	-	-		71,697,720		-	-	-		-		-		71,697,720
Health	-	-		10,721,018		-	-	-		-		-		10,721,018
Culture and recreation	335,729	-		-		-	9,369,356	-		-		12,490,261		22,195,346
Conservation of natural resources	3,610,528	-		346,305		-	-	-		-		-		3,956,833
Economic development	2,091,220	-		5,790,693		-	-	-		-		529,610		8,411,523
Capital outlay	-	-		-		-	-	-		2,823,748		-		2,823,748
Debt service														
Principal	-	-		-		-	-	31,180,000		-		-		31,180,000
Interest	 -	 -	_			-	 -	 3,122,794	_	-			_	3,122,794
Total Expenditures	\$ 86,101,276	\$ 39,199,973	\$	105,499,981	\$	6,976,314	\$ 9,369,356	\$ 34,302,794	\$	2,823,748	\$	13,505,083	\$	297,778,525
Excess of Revenues Over (Under)														
Expenditures	\$ 3,304,495	\$ 26,585,138	\$	6,287,769	\$	3,223,551	\$ (2,399,068)	\$ (27,755,966)	\$	148,608	\$	1,114,130	\$	10,508,657

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	 General	 Highway	_	Community Services	Cnvironmental Management	 County Parks	 Debt Service	 Capital Projects	Go	Other vernmental Funds	G	Total overnmental Funds
Other Financing Sources (Uses)												
Transfers in	\$ -	\$ -	\$	-	\$ 28,142	\$ 414,088	\$ 2,576,672	\$ -	\$	-	\$	3,018,902
Transfers out	(2,785,902)	-		-	(233,000)	-	-	-		-		(3,018,902)
Proceeds from sale of assets	 218,082	-		-	-	 		 				218,082
Total Other Financing Sources (Uses)	\$ (2,567,820)	\$ 	\$		\$ (204,858)	\$ 414,088	\$ 2,576,672	\$ 	\$		\$	218,082
Change in Fund Balance	\$ 736,675	\$ 26,585,138	\$	6,287,769	\$ 3,018,693	\$ (1,984,980)	\$ (25,179,294)	\$ 148,608	\$	1,114,130	\$	10,726,739
Fund Balance - January 1 Increase (decrease) in inventories	71,202,672 149,231	2,232,091 90,729		67,940,683	26,278,143	7,802,732	 33,044,992	 10,125,728		6,972,345		225,599,386 239,960
Fund Balance - December 31	\$ 72,088,578	\$ 28,907,958	\$	74,228,452	\$ 29,296,836	\$ 5,817,752	\$ 7,865,698	\$ 10,274,336	\$	8,086,475	\$	236,566,085

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2011

Net change in fund balances - total governmental funds	\$	10,726,739
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlay as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.		
Expenditures for general capital assets, infrastructure, and other related capital assets Current year depreciation \$ 37,396 (16,005)		21,390,301
In the statement of activities, only the gain or loss on the disposal of capital assets is reported, whereas, in the governmental funds, the proceeds from the disposal increase financial resources. Therefore,		
the change in net assets differs from the change in fund balance by the net book value of the disposed capital assets.		(14,482,976)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		4,245,278
Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.		
Principal repayments General obligation bonds		31,180,000
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		
Amortization of premiums and bond issuance costs Change in claims and judgments payable (176	(,054 (,568) (,306) (,960	557,140
Change in net assets of governmental activities	<u>\$</u>	53,616,482

BUDGETARY COMPARISON STATEMENT BUDGET AND ACTUAL GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted	l Amo	unts	Actual	V	ariance with
	Original		Final	 Amounts	F	inal Budget
Revenues						
Taxes	\$ 55,666,502	\$	53,640,098	\$ 51,521,637	\$	(2,118,461)
Licenses and permits	40,500		40,500	28,723		(11,777)
Intergovernmental	5,187,510		8,261,297	12,498,055		4,236,758
Charges for services	11,221,259		11,223,259	11,755,240		531,981
Fines and forfeits	45,000		45,000	58,900		13,900
Gifts and contributions	2,500		2,500	5,365		2,865
Investment earnings	5,110,000		5,110,000	10,540,592		5,430,592
Miscellaneous	 5,646,833		5,718,456	2,997,259		(2,721,197)
Total Revenues	\$ 82,920,104	\$	84,041,110	\$ 89,405,771	\$	5,364,661
Expenditures						
Current						
General government						
Commissioners	\$ 700,480	\$	790,053	\$ 681,861	\$	108,192
Courts services	260,733		260,733	309,284		(48,551)
County administration	1,320,687		1,859,226	1,169,546		689,680
OMB division administration/OPED	2,198,317		2,684,712	2,133,038		551,674
Public service and revenue admin	775,273		821,430	724,016		97,414
Service and license centers	1,719,616		1,814,187	1,741,482		72,705
County treasurer	4,340,350		5,601,977	3,872,288		1,729,689
County assessor	3,310,091		3,537,739	3,166,643		371,096
Accounting and auditing	2,643,262		3,508,237	2,743,981		764,256
Information technology	8,819,271		16,476,981	12,049,383		4,427,598
Operations management services	14,980,362		19,666,285	15,628,814		4,037,471
Employee relations	2,395,979		2,533,546	2,216,575		316,971
Attorney	8,733,035		9,305,729	8,527,376		778,353
Surveyor	701,090		722,629	703,574		19,055
Physical development administration	1,492,528		1,878,561	1,463,335		415,226
Communications	882,481		882,431	688,291		194,140
GIS	826,602		882,193	856,040		26,153
County-wide operations	6,601,420		5,323,160	 1,550,849		3,772,311
Total general government	\$ 62,701,577	\$	78,549,809	\$ 60,226,376	\$	18,323,433
Public safety						
Sheriff	\$ 18,205,449	\$	19,727,996	\$ 18,615,365	\$	1,112,631
Coroner	 559,359		559,359	 559,359		<u> </u>
Total public safety	\$ 18,764,808	\$	20,287,355	\$ 19,174,724	\$	1,112,631
Highway and streets						
Other-highway and streets	\$ 706,000	\$	802,800	\$ 662,699	\$	140,101
Total highway and streets	\$ 706,000	\$	802,800	\$ 662,699	\$	140,101

BUDGETARY COMPARISON STATEMENT BUDGET AND ACTUAL GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted	Amo	ounts	Actual	V	ariance with
	Original		Final	Amounts	F	inal Budget
Expenditures						
Current (Continued)						
Culture and recreation						
Historical society	\$ 100,000	\$	100,000	\$ 100,000	\$	-
County fair	115,000		115,000	115,000		-
Parks	170,000		170,000	120,611		49,389
County library	 -	_	-	 118		(118)
Total culture and recreation	\$ 385,000	\$	385,000	\$ 335,729	\$	49,271
Conservation of natural resources						
Soil and water conservation	\$ 263,482	\$	263,482	\$ 263,482	\$	-
Farmland and natural area program	 129,944		5,591,481	 3,347,046		2,244,435
Total conservation of natural						
resources	\$ 393,426	\$	5,854,963	\$ 3,610,528	\$	2,244,435
Economic development						
Administration	\$ -	\$	-	\$ 2,091,220	\$	(2,091,220)
Total economic development	\$ 	\$		\$ 2,091,220	\$	(2,091,220)
Total Expenditures	\$ 82,950,811	\$	105,879,927	\$ 86,101,276	\$	19,778,651
Excess of Revenues Over (Under)						
Expenditures	\$ (30,707)	\$	(21,838,817)	\$ 3,304,495	\$	25,143,312
Other Financing Sources (Uses)						
Transfers out	\$ (2,576,672)	\$	(2,785,902)	\$ (2,785,902)	\$	-
Proceeds from sale of assets	 137,520		137,520	 218,082		80,562
Total Other Financing Sources						
(Uses)	\$ (2,439,152)	\$	(2,648,382)	\$ (2,567,820)	\$	80,562
Change in Fund Balance	\$ (2,469,859)	\$	(24,487,199)	\$ 736,675	\$	25,223,874
Fund Balance - January 1	71,202,672		71,202,672	71,202,672		-
Increase (decrease) in inventories	 			 149,231		149,231
Fund Balance - December 31	\$ 68,732,813	\$	46,715,473	\$ 72,088,578	\$	25,373,105

BUDGETARY COMPARISON STATEMENT BUDGET AND ACTUAL HIGHWAY SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	 Budgeted	l Am	ounts	Actual	V	ariance with
	Original		Final	Amounts		Final Budget
Revenues						
Taxes	\$ 5,619,726	\$	5,716,623	\$ 7,480,373	\$	1,763,750
Licenses and permits	150,000		150,000	153,260		3,260
Intergovernmental	14,394,056		93,458,701	54,319,034		(39,139,667)
Charges for services	3,681,802		3,681,802	3,608,242		(73,560)
Miscellaneous	 231,050		231,050	 224,202		(6,848)
Total Revenues	\$ 24,076,634	\$	103,238,176	\$ 65,785,111	\$	(37,453,065)
Expenditures						
Current						
Highway and streets						
Administration	\$ 728,022	\$	662,252	\$ 686,740	\$	(24,488)
Maintenance	5,206,111		5,361,152	4,969,230		391,922
Construction	 16,488,034		97,278,647	 33,544,003		63,734,644
Total Expenditures	\$ 22,422,167	\$	103,302,051	\$ 39,199,973	\$	64,102,078
Excess of Revenues Over (Under)						
Expenditures	\$ 1,654,467	\$	(63,875)	\$ 26,585,138	\$	26,649,013
Change in Fund Balance	\$ 1,654,467	\$	(63,875)	\$ 26,585,138	\$	26,649,013
Fund Balance - January 1	2,232,091		2,232,091	2,232,091		-
Increase (decrease) in inventories	 <u> </u>			 90,729		90,729
Fund Balance - December 31	\$ 3,886,558	\$	2,168,216	\$ 28,907,958	\$	26,739,742

BUDGETARY COMPARISON STATEMENT BUDGET AND ACTUAL COMMUNITY SERVICES SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

		Budgeted	l Amo	ounts		Actual	V	ariance with
		Original		Final		Amounts	F	inal Budget
Revenues								
Taxes	\$	49,339,091	\$	49,967,932	\$	48,258,633	\$	(1,709,299)
Intergovernmental		53,330,925		57,967,910		55,968,255		(1,999,655)
Charges for services		11,770,739		11,919,930		6,254,733		(5,665,197)
Miscellaneous		1,820,237		1,884,711		1,300,517		(584,194)
Total Revenues	\$	116,260,992	\$	121,740,483	\$	111,782,138	\$	(9,958,345)
Expenditures								
Current								
General government								
Veterans service officer	\$	523,775	\$	586,929	\$	611,363	\$	(24,434)
Total general government	\$	523,775	\$	586,929	\$	611,363	\$	(24,434)
Public safety								
Community corrections	\$	17,810,264	\$	18,426,455	\$	16,332,882	\$	2,093,573
Total public safety	\$	17,810,264	\$	18,426,455	\$	16,332,882	\$	2,093,573
Human services								
Income maintenance	\$	22,122,463	\$	23,059,006	\$	22,321,620	\$	737,386
Social services		54,799,463		58,649,463		49,376,100		9,273,363
Total human services	\$	76,921,926	\$	81,708,469	\$	71,697,720	\$	10,010,749
Health								
Public health	\$	14,915,095	\$	12,618,158	\$	10,721,018	\$	1,897,140
Total health	\$	14,915,095	\$	12,618,158	\$	10,721,018	\$	1,897,140
Conservation of natural resources								
Cooperative extension	\$	361,611	\$	412,357	\$	346,305	\$	66,052
Total conservation of natural								
resources	\$	361,611	\$	412,357	\$	346,305	\$	66,052
Economic development								
Community development	\$	8,052,970	\$	9,690,636	\$	5,790,693	\$	3,899,943
Total economic development	\$	8,052,970	\$	9,690,636	\$	5,790,693	\$	3,899,943
Total Expenditures	\$	118,585,641	\$	123,443,004	\$	105,499,981	\$	17,943,023
E of D O (U. 1.)								
Excess of Revenues Over (Under) Expenditures	\$	(2,324,649)	\$	(1,702,521)	\$	6,282,157	\$	7,984,678
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BUDGETARY COMPARISON STATEMENT BUDGET AND ACTUAL COMMUNITY SERVICES SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	 Budgeted	Amo	unts	Actual	Va	ariance with
	 Original		Final	 Amounts	F	inal Budget
Change in Fund Balance	\$ (2,324,649)	\$	(1,702,521)	\$ 6,282,157	\$	7,984,678
Fund Balance - January 1	 67,940,683		67,940,683	67,940,683		
Fund Balance - December 31	\$ 65,616,034	\$	66,238,162	\$ 74,222,840	\$	7,984,678

BUDGETARY COMPARISON SCHEDULE BUDGET AND ACTUAL ENVIRONMENTAL MANAGEMENT SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted Amounts				Actual		Variance with	
	 Original		Final		Amounts	Final Budget		
Revenues								
Taxes	\$ 20,000	\$	20,000	\$	117,053	\$	97,053	
Licenses and permits	822,939		822,939		843,694		20,755	
Intergovernmental	1,730,502		2,369,230		1,847,341		(521,889)	
Charges for services	5,281,360		5,281,360		7,225,878		1,944,518	
Miscellaneous	 90,000		90,000		165,899		75,899	
Total Revenues	\$ 7,944,801	<u>\$</u>	8,583,529	\$	10,199,865	\$	1,616,336	
Expenditures								
Current								
Sanitation								
Solid waste	\$ 9,561,624	\$	9,040,129	\$	6,976,314	\$	2,063,815	
Total Expenditures	\$ 9,561,624	\$	9,040,129	\$	6,976,314	\$	2,063,815	
Excess of Revenues Over (Under)								
Expenditures	\$ (1,616,823)	\$	(456,600)	<u>\$</u>	3,223,551	\$	3,680,151	
Other Financing Sources (Uses)								
Transfers in	\$ _	\$	19,769	\$	28,142	\$	8,373	
Transfers out	 -		(1,228,954)		(233,000)		995,954	
Total Other Financing Sources								
(Uses)	\$ 	\$	(1,209,185)	\$	(204,858)	\$	1,004,327	
Change in Fund Balance	\$ (1,616,823)	\$	(1,665,785)	\$	3,018,693	\$	4,684,478	
Fund Balance - January 1	 26,278,143		26,278,143		26,278,143			
Fund Balance - December 31	\$ 24,661,320	\$	24,612,358	\$	29,296,836	\$	4,684,478	

BUDGETARY COMPARISON STATEMENT BUDGET AND ACTUAL COUNTY PARKS SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

		Budgeted	l Amo	ounts		Actual		Variance with	
		Original	Final		Amounts		Final Budget		
Revenues									
Taxes	\$	2,846,999	\$	2,931,516	\$	2,793,018	\$	(138,498)	
Licenses and permits	Ψ	69,300	Ψ	69,300	Ψ.	84,176	Ψ	14,876	
Intergovernmental		6,867,512		17,383,854		3,274,614		(14,109,240)	
Charges for services		1,323,103		2,323,103		808,345		(1,514,758)	
Fines and forfeits		, , , <u>-</u>		-		635		635	
Gifts and contributions		_		_		2,234		2,234	
Investment earnings		_		_		59		59	
Miscellaneous		213,000		20,000		7,207		(12,793)	
Total Revenues	\$	11,319,914	\$	22,727,773	\$	6,970,288	\$	(15,757,485)	
Expenditures Current Culture and recreation									
Parks	\$	12,413,934	\$	26,210,226	\$	9,369,356	\$	16,840,870	
Total Expenditures	\$	12,413,934	\$	26,210,226	\$	9,369,356	\$	16,840,870	
Excess of Revenues Over (Under) Expenditures	\$	(1,094,020)	\$	(3,482,453)	\$	(2,399,068)	\$	1,083,385	
Other Financing Sources (Uses)									
Transfers in	\$	400,000	\$	400,000	\$	414,088	\$	14,088	
Total Other Financing Sources (Uses)	<u></u> \$	400,000	\$	400,000	\$	414,088	\$	14,088	
Change in Fund Balance	\$	(694,020)	\$	(3,082,453)	\$	(1,984,980)	\$	1,097,473	
Fund Balance - January 1		7,802,732		7,802,732		7,802,732			
Fund Balance - December 31	\$	7,108,712	\$	4,720,279	\$	5,817,752	\$	1,097,473	

STATEMENT OF NET ASSETS PROPRIETARY FUNDS DECEMBER 31, 2011

		Nonmajor Enterprise Funds	Governmental Activities - Employee Services Reserve Internal Service Fund		
<u>Assets</u>					
Current assets:					
Cash and pooled investments Due from other funds	\$	2,234,704	\$	23,939,210 1,300,027	
Total current assets	\$	2,234,704	\$	25,239,237	
Total Assets	\$	2,234,704	\$	25,239,237	
<u>Liabilities</u>					
Current liabilities: Accounts payable Compensated absences payable - current Due to other funds	\$	107,434 - -	\$	- 235,191 1,637,797	
Total current liabilities	<u>\$</u>	107,434	\$	1,872,988	
Noncurrent liabilities: Compensated absences payable - long-term Net OPEB liability	\$	- -	\$	17,538,141 5,828,108	
Total noncurrent liabilities	\$		\$	23,366,249	
Total Liabilities	\$	107,434	\$	25,239,237	
Net Assets Restricted for					
Equipment replacement Public safety	\$	1,891,328 235,942	\$	- -	
Total Net Assets	<u>\$</u>	2,127,270	\$		

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS PROPRIETARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Nonmajor Enterprise Funds	Governmental Activities - Employee Services Reserve Internal Service Fund		
	 Fullus		er vice Fund	
Operating Revenues				
Charges for services	\$ 2,370,347	\$	3,821,741	
Total Operating Revenues	\$ 2,370,347	\$	3,821,741	
Operating Expenses				
Personal services	\$ -	\$	1,607,801	
Professional services	71,078		-	
Repairs and maintenance	417,750		-	
OPEB expense	-		2,213,940	
Other services and charges	 71,278			
Total Operating Expenses	\$ 560,106	\$	3,821,741	
Operating income	\$ 1,810,241	\$		
Nonoperating revenues (expenses)				
Intergovernmental	\$ 17,325	\$		
Total Nonoperating revenues (expenses)	\$ 17,325	\$		
Change in Net Assets	\$ 1,827,566	\$	-	
Net Assets - January 1	 299,704			
Net Assets - December 31	\$ 2,127,270	\$		

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011 Increase (Decrease) in Cash and Cash Equivalents

		Nonmajor Enterprise Funds		Governmental Activities - Employee Services Reserve Internal Service Fund		
Cash Flows from Operating Activities Receipts from customers and users Receipts from internal services provided Payments to suppliers Payments to internal services used	\$	2,372,374 - (453,026)	\$	- 4,758,008 - (3,907,779)		
Net cash provided by (used in) operating activities	\$	1,919,348	\$	850,229		
Cash Flows from Noncapital Financing Activities Intergovernmental	<u></u> \$	17,325	\$			
Net cash provided by (used in) noncapital financing activities	\$	17,325	\$	-		
Net Increase (Decrease) in Cash and Cash Equivalents	\$	1,936,673	\$	850,229		
Cash and Cash Equivalents at January 1		298,031		23,088,981		
Cash and Cash Equivalents at December 31	<u>\$</u>	2,234,704	\$	23,939,210		
Reconciliation of Operating Income to Net Cash Provided by (Used in) Operating Activities Operating income (loss)	<u>\$</u>	1,810,241	\$	<u>-</u>		
Adjustments to reconcile operating income to net cash provided by (used in) operating activities (Increase) decrease in due from other governments (Increase) decrease in due from other funds Increase (decrease) in accounts payable Increase (decrease) in compensated absences payable Increase (decrease) in due to other funds	\$	7,027 12,000 107,080 - -	\$	936,267 - (1,607,801) 251,732		
Increase (decrease) in OPEB liability Increase (decrease) in deferred revenue		(17,000)		1,270,031		
Total adjustments	<u>\$</u>	109,107	\$	850,229		
Net Cash Provided by (Used in) Operating Activities	\$	1,919,348	\$	850,229		

The notes to the financial statements are an integral part of this statement.

STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS DECEMBER 31, 2011

	Pri	Private-Purpose Trusts		Agency Funds	
<u>Assets</u>					
Cash and pooled investments Departmental cash Accounts receivable Due from other governments	\$	3,798,426 - - - 307,586	\$	38,733,400 30,636 90,543 359,809	
Total Assets	<u>\$</u>	4,106,012	\$	39,214,388	
<u>Liabilities</u>					
Accounts payable Due to other governments	\$	130,126 3,659,054	\$	674,000 38,540,388	
Total Liabilities	\$	3,789,180	\$	39,214,388	
Net Assets					
Net assets, held in trust for other purposes	\$	316,832			
Total Net Assets	\$	316,832			

STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS FIDUCIARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Priv	rate-Purpose Trusts
ADDITIONS:		
State Grants Mn Dept of Trial Courts Payments from other governments Other agencies Miscellaneous Investment earnings: Interest	\$	1,666,640 865,680 17,700 5,588
Total additions	<u>\$</u>	2,570,769
DEDUCTIONS:		
Judicial District expenses Solid waste expenses Emergency preparedness expenses	\$	1,666,640 918,638 43,771
Total deductions	\$	2,629,049
Change in net assets	\$	(58,280)
Net assets - January 1		375,112
Net assets - December 31	\$	316,832

I. Summary of significant accounting policies

The financial statements of Dakota County have been prepared in conformity with generally accepted accounting principles. This financial report has been prepared in conformity with Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements-and Management's Discussion and Analysis-for State and Local Governments, issued in June 1999.

A. Reporting entity

Dakota County (County) was established October 27, 1849, and is an organized county having the powers, duties and privileges granted counties by Minnesota State Statutes. A seven-member Board of Commissioners elected from districts within the County governs the County. The accompanying financial statements present the County and its component units, for which the County is considered to be financially accountable. The blended component unit, although legally a separate entity, is in substance, part of the County's operations. The discretely presented component units are reported in separate columns in the government-wide financial statements to emphasize that they are legally separate from the County.

Blended component unit. The Regional Rail Authority (Authority) serves the citizens of the County. The seven member Regional Rail Authority Board is appointed by the Dakota County Board of Commissioners. Currently, the Regional Rail Authority Board consists of the seven Dakota County Commissioners. The Authority has the power to levy taxes, issue bonds and enter into contracts and agreements. The Authority was established to promote the development of transit options for the County, maintain involvement in metropolitan activities, including light rail transit and transit-related linkages, and play a role in the acquisition of abandoned railroad right-of-way for transportation purposes. Separate financial statements are not available for the Regional Rail Authority.

Discretely presented component units. Dakota County presents two discrete component units: 1) Dakota County Community Development Agency and 2) Vermillion River Watershed Joint Powers Organization.

Dakota County Community Development Agency (CDA) was established in 1971 pursuant to special Minnesota legislation. The mission of the CDA is to improve the lives of Dakota County residents through affordable housing and community development. The CDA utilizes available federal, state, and local resources to serve the residents of the County by working to upgrade and maintain the existing housing stock; encourage the construction of new housing affordable to low and moderate income households; promote economic development efforts and provide assistance to the County communities through community-development programs; and to provide low and moderate income family and senior households with decent, safe, and affordable rental housing opportunities.

The County appoints all seven members of the CDA's Board of Commissioners. Additionally the County has underwritten several of the bond issues of the CDA. The CDA is therefore included as a discretely presented unit since the significance of the relationship between the CDA and the County is such that exclusion would cause the County's financial statements to be incomplete.

Complete financial statements for the component unit may be obtained at the CDA's website or in their administrative offices:

> Dakota County Community Development Agency 1228 Town Centre Drive Eagan, Minnesota 55123 www.dakotacda.org

The Vermillion River Watershed Joint Powers Organization (VRW) was established in 2002 for purposes set forth in Minn. Stat. § 103B.201 within the political boundary of the Vermillion River watershed located in Dakota County and Scott County. The purpose of the VRW is to establish a joint powers board that will exercise leadership in the development of policies, programs and projects that will promote the accomplishment of the purposes found in Minn. Stat. § 103B.201, including the preparation, adoption and implementation of the plan required by Minn. Stat. § 103B.211 for the Vermillion River Watershed. The Vermillion River Watershed Joint Powers Board consists of one county commissioner from Scott County and two county commissioners from Dakota County. Additionally, the Vermillion River Watershed is a special taxing district within Dakota County. It is therefore included as a discretely presented component unit since the significance of the relationship between the VRW and the County is such that exclusion would cause the County's financial statements to be incomplete. Separate financial statements for the VRW are not available.

B. Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely significantly on fees and charges for support. Likewise, the primary government is reported separately from the legally separate *component units* for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Program revenues include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not attributed to program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and private purpose trust fund financial statements. Agency funds have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period for taxes, charges for services, and reimbursements for services and 90 days for Intergovernmental grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government except those required to be accounted for in another fund.

Highway Special Revenue Fund accounts for all costs for maintenance and construction of streets and highways. Financing comes primarily from an annual property tax levy and restricted intergovernmental revenue from local. State and Federal Governments.

Community Services Special Revenue Fund accounts for all costs for human services. Financing comes primarily from an annual property tax levy, charges for services, and restricted intergovernmental revenue from the State and Federal Governments.

Environmental Management Special Revenue Fund accounts for environmental management activities within the county including waste reduction, planning, administration, regulation and education. These activities are primarily funded by restricted, committed or assigned revenue from state and federal governments.

County Park Special Revenue Fund is to account for park acquisition, development and operating costs. Financing is provided by an annual property tax levy and restricted grants from Metropolitan Council.

Debt Service Fund accounts for the resources restricted, committed or assigned for principal and interest on long-term general obligation debt of the government.

Capital Projects Fund accounts for financial resources, restricted, committed or assigned, to be used for the acquisition or construction of major capital facilities.

The government reports the following nonmajor governmental funds:

Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

- County Library Fund is to account for the operating cost of the Dakota County Library. Financing is provided by an annual property tax levy.
- Regional Rail Fund is used to account for revenues and expenditures of the Regional Rail Authority established by the Dakota County Board of Commissioners to plan and develop light rail and other transit alternatives within the County.
- Law Library Fund is used to account for revenues and expenditures of the Law Library. Revenues are derived from fees collected from certain litigants and expenditures are primarily law books and minor administrative and personal service costs.
- Attorney Forfeiture Fund is to account for the 20 percent of the proceeds from the sale of forfeited property which is distributed to the County Attorney as a supplement to operating monies for prosecutorial purposes.

Additionally, the government reports the following fund types:

Enterprise Funds are used to report any activity for which a fee is charged to external users for goods or services.

• GIS Fund accounts for the sale of geographic information such as data and maps.

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- Criminal Justice Information Integration Network accounts for revenue received from criminal justice agencies that use the County's applications. Expenses from the fund are used for technical infrastructure purchases and upgrades as well as development of further criminal justice technology applications.
- Byllesby Dam Fund accounts for the net revenue generated from producing electricity at the Byllesby Dam Hydro-electric facility and subsequently sold to Xcel Energy after expenses paid to a third-party operator contracted to operate the turbines and generators.

Internal Service Fund accounts for services provided to departments by employees, specifically employee benefits including compensated absences.

Private-Purpose Trust Funds are used to account for resources legally held in trust for use by other governmental units. All resources of the funds, including any earnings on invested resources, may be used to support the organization's activities. There is no requirement that any portion of these resources be preserved as capital.

- First Judicial District accounts for certain expenses of the District and their subsequent reimbursement from the state. The First Judicial District is a subdivision of the state and is legally separate from the County. This fund also incorporates expenses for Dakota County District Court which is reimbursed by the state.
- Rural Solid Waste Commission accounts for 13 townships and six rural communities in Dakota County who have pooled their resources to provide solid waste abatement activities for the rural areas. It is a legally separate entity for which the County is the fiscal agent. The County maintains membership in but not control over the Commission.
- Solid Waste Management Coordinating Board accounts for local and state grant funds provided jointly to participating counties. Funds are used in solid waste environmental activities. The Board is a legally separate entity from the County. The County maintains membership in but not control over the Board, as a member, the County is providing fiscal services to the Board.
- Domestic Preparedness Team Fund accounts for the coordination of emergency preparedness and homeland security services. Membership includes Dakota County and 11 of the largest cities within the county.

Agency Funds are used to account for assets held by the County as an agent for individuals, private organizations, other governments, or other funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

- 4-H to account for receipts and disbursements for 4-H programs.
- Agricultural Conservation to account for fees used to reimburse the local taxing districts for the amount of property taxes lost because of the agricultural preserve credit.
- Arbitrage to account for arbitrage interest earnings on the 1989 CIP Bonds which must be remitted to the federal government.
- Assurance to account for fees received for the registration of Torrens certificates of title. Per State statute, the fees are transmitted to the State Treasurer for administration of the assurance program.
- Community Development Agency to account for collecting and distribution of Community Development Agency funds relating primarily to housing and redevelopment.
- Conservation to account for fees received per transaction on recording of a mortgage prior to transfer to the County portion and State portion.

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- Dakota-Scott WSA to account for collecting and distribution of employment grant funds relating to the workforce services program.
- DUI Forfeiture Fund to account for the proceeds from the sales of vehicles forfeited for DUI.
- Forfeited Tax to account for all monies collected per State statute for sale of lands forfeited for unpaid taxes.
- Historical Society to account for monies administered by the Historical Society.
- Local Collaboratives to account for federal funds disbursed through Minnesota Departments of Human Services or Children, Families, and Learning.
- Metro Alliance for Healthy Families to account for monies administered by the metro counties and cities that are collaborating to provide services to public health clients. Dakota County is the lead agent for this effort.
- Metro Council to account for the Council's share of property taxes collected by the County.
- *Metro Transit* to account for Metro Transit's share of property taxes collected by the County.
- Metropolitan Emergency Services Board to account for payroll and benefit costs for the Metropolitan Emergency Services Board which are reimbursed by the MESB.
- Metropolitan Inter-County Association to account for the investments made on behalf of the Metropolitan Inter-County Association.
- Minnesota Conservation Fund to account for the State's share of funding for agricultural preserve property tax credit.
- *Mosquito Control* to account for the District's share of property taxes collected by the County.
- Payroll Deductions to account for monies deducted from employees' salaries for benefits and payments on their behalf.
- School Districts to account for the collection and payments of property taxes due to school districts.
- Sheriff Civil Fees to account for collection and payments of civil fees due to different municipalities and agencies.
- Sheriff Evidence Fund to account for cash seized as evidence or pending forfeiture action.
- Sheriff Inmate Funds to account for funds received from individuals booked into the County jail and returned to the individual upon their release.
- Sheriff Trust Fund to account for receipts from redemption's, executions, sheriff sales and subsequently paid out.
- Social Welfare to account for clients' receipts from Social Security and maternity support, legal settlements, and Veterans Administration used for personal needs of the client.
- State Revenue to account for the fines collected which are to be remitted to the State.

- Taxes and Penalties to account for the collection and payment of tax and penalties to various taxing districts.
- Towns and Cities to account for the collection and payments of taxes due to towns and cities.
- Watershed Levy to account for property taxes collected by the County and due to the watershed district.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments for direct interfund services provided. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include: 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenue of the Geographic Information System (GIS) enterprise fund is the sale of geographic information. The Criminal Justice Information Integration Network (CJIIN) enterprise fund's primary revenue includes the fee charged to outside agencies that use the criminal justice applications. The Byllesby Dam's primary source of revenue is the sale of electricity it generates from its Hydroelectric facility. The Employee Services Reserve internal service fund's primary revenue is derived from charges for services to departments for employee benefits. Operating expenses for the enterprise funds and the internal service fund include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, and then unrestricted resources as they are needed.

D. Assets, liabilities, and net assets or equity

1. **Deposits and investments**

The government's cash and cash equivalents are considered to be cash on hand, demand deposits, and shortterm investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the County and the CDA to invest in obligations of the U.S. Treasury, commercial paper, mutual funds, general obligations of the State of Minnesota and its municipalities, bankers' acceptances, and guaranteed investment contracts subject to specific requirements. The County records its investment earnings in the General Fund as required by state statute unless directed otherwise by statutory or external authority.

Investments for the government, as well as for its component units, are reported at fair value.

2. Receivables and payables

Activities between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or

"advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

Property taxes are levied as of January 1st on property values assessed as of the prior year. The tax levy is divided into two billings: the first half is due May 15th; the second half is due either October 15th or November 15th. No allowance for uncollectible taxes has been provided because such amounts are not expected to be material. Taxes, which remain unpaid by property owners at December 31st, are considered delinquent.

3. Inventories and prepaid items

Inventory is valued at cost using the first-in/first-out (FIFO) method. Inventory in the General Fund and the Highway Special Revenue Fund consists of expendable supplies held for consumption. The inventory items within General Fund include: postage meter, telephone equipment and fleet equipment. All inventories are evaluated based on the purchases method.

Certain payments to vendors reflect cost applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and are evaluated based on the consumption method.

4. Restricted assets

Certain funds of the County are classified as restricted assets on the statement of net assets because the restriction is either imposed by law through constitutional provisions or enabling legislation or imposed externally by creditors, grantors, contributors, or laws or regulations of other governments. Therefore, their use is limited by applicable laws and regulations.

5. Capital assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. The government defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation. Computer software has a threshold of \$50,000 and is included in the category of Machinery and Equipment. Infrastructure has a threshold of \$50,000, Buildings and Building Improvements have a \$50,000 threshold, and Land has no minimum threshold; while Land Improvements have a \$50,000 threshold. Machinery and Equipment has a \$5,000 threshold and Controllable Items have no minimum threshold.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

For the CDA major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. Net interest capitalized during the year ended June 30, 2011 was \$804,563.

Property, plant, and equipment of the primary government, as well as the component units, are depreciated using the straight-line method.

For the County the estimated useful lives are:

<u>Assets</u>	<u>Years</u>
Buildings	50-100
Building improvements	10-30
Infrastructure	50-70
Machinery & equipment	1-10
Land improvement	10-30

For the Agency the estimated useful lives are:

<u>Assets</u>	<u>Years</u>
Buildings & improvements	10-40
Furniture & equipment	3-10
Land improvement	15

6. Compensated absences

It is the government's policy to permit employees to accumulate earned but unused flex leave, vacation and sick pay benefits. Under the County's personnel policies and union contracts, County employees are granted flex leave or vacation and sick leave in varying amounts based on length of service. Certain County employees are also granted compensatory time. Unused accumulated flex leave, vacation leave, compensatory time, and sick leave, are paid to employees upon termination. Vacation and sick leave accruals vary from 12 to 20 days per year. Flextime accruals vary from 20 to 40 days per year. A liability for the compensated absences is reported in the internal service fund and the governmental activities column of the government-wide statement of net assets.

7. Long-term obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, longterm debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Classification of Net Assets

Net assets in the government-wide and proprietary fund financial statements are classified in the following categories:

<u>Invested in capital assets, net of related debt</u> - the amount of net assets representing capital assets net of accumulated depreciation and reduced by outstanding debt attributed to the acquisition, construction, or improvement of the assets.

Restricted net assets - the amount of net assets for which external restrictions have been imposed by creditors, grantors, contributors, or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

Unrestricted net assets - the amount of net assets that do not meet the definition of restricted or invested in capital assets, net of related debt.

9. Classification of Fund Balances

In 2011, the County implemented the requirements of GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. The Statement requires retroactive restatement of fund balance for the reclassifications made to conform to this statement. Total fund balance did not change. Fund balance is divided into five classifications based primarily on the extent to which Dakota County is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Nonspendable - the nonspendable fund balance category includes amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash.

Restricted - fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.

Committed - the committed fund balance classification includes amounts that can be used only for the specific purposes imposed by formal action (ordinance or resolution) of the County Board. Those committed amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action (ordinance or resolution) it employed to previously commit those amounts.

Assigned - amounts in the assigned fund balance classification the County intends to use for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the County Board or the Financial Services Director who has been delegated that authority by Board resolution.

Unassigned - Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other fund balance classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted or committed.

Dakota County applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

10. Minimum Fund Balance Policy

The Minnesota State Auditor's Office recommends that local governments determine, establish and maintain a desired minimum level of unrestricted fund balance of their governmental funds that is sufficient to provide cash flow until the first tax collections are received, to support self-insurance activities, and fund legal obligations that will be paid out of cash at a later date. Also, local governments need to maintain a prudent level of financial resources to protect against a forced service level reduction or having to raise taxes or fees because of unpredicted one-time expenditures. It is the policy of Dakota County that we will follow the State Auditor's Recommendation as stated above. Accordingly, Dakota County policy requires a minimum unrestricted fund balance, in the General Fund, at the end of the fiscal year equivalent to 20% of the total operating budget of the General Fund. The Board will be notified if fund balance levels fall below this stated level.

E. Revenues

In accordance with GASB Statement No. 33, Accounting and Financial Reporting for Nonexchange Transactions, revenues for nonexchange transactions are recognized based on the principal characteristics of the revenue. Exchange transactions are recognized as revenue when the exchange occurs. The modified accrual basis of accounting is used by all governmental fund types. Under this basis, revenue is not recognized in the financial statements unless it is available to finance current expenditures.

Imposed Nonexchange Transactions

Imposed nonexchange transactions result from assessments by governments on non-governmental entities and individuals. Property taxes, fines and penalties, and property forfeitures are imposed nonexchange transactions.

Revenues from property taxes are recognized in the period for which the taxes were levied, to the extent they are collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Property taxes receivable but not available are reported as deferred revenue and will be recognized as revenue in the fiscal year that they become available. Fines and penalties and property forfeitures are recognized in the period received.

<u>Intergovernmental</u>

Government-mandated nonexchange transactions occur when a government at one level provides resources to a government at another level and requires that government to use them for a specific purpose. The provider government establishes purpose restrictions and also may establish time requirements. Federal and state grants mandating that the County perform particular programs are government-mandated nonexchange transactions. Revenues are recognized when eligibility and time requirements are met, usually when the corresponding expenditure is incurred.

Voluntary nonexchange transactions result from legislative or contractual agreements, such as grants, entitlements, The provider may establish purpose restrictions or eligibility requirements. appropriations, and donations. Revenues are recognized in the year to which they apply according to the statute or contract. Gifts and contributions from individuals are also considered voluntary nonexchange transactions and are generally recognized when received.

Tax credits paid by the state are included in intergovernmental revenues and are recognized as revenue in the fiscal year that they become available. Subject to the availability criterion, state-aid highway allotments for highway maintenance and construction are recognized as revenue in the year of allotment.

Exchange Transactions

Special assessments levied against benefiting properties are recognized under the modified accrual basis when available to finance current expenditures. Other revenues, such as licenses and permits, charges for services, and investment income are recognized as revenue when earned.

II. Stewardship, compliance, and accountability

A. Budgetary information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds except the Law Library and Attorney Forfeiture special revenue funds, which are not budgeted. All annual appropriations lapse at fiscal year end.

In accordance with state law, the County Board adopts the proposed property levy on or before September 15. The County Administrator presents the recommended budget to the County Board who then holds public hearings on the proposed budgets with departments during October, November and December. In accordance with truth in taxation legislation, the County Board holds a public hearing for the budget on the first Thursday in December. The budget is adopted following the truth in taxation public meeting, typically during the final meeting of the year.

The appropriated budget is prepared by fund, function, and department. This appropriated budget is adopted at the department level. Budgets may be amended during the year with the approval of the County Administrator or County Board as required by the County Budget Compliance Policy. The County Administrator is authorized to transfer budgeted amounts between departments or appropriate certain revenues received in excess of the original budget estimate. Supplemental appropriations are reviewed by the County Administrator and submitted to the County Board for their approval. If approved, the adjustments are implemented by the Financial Services Department by budget revision. The legal level of budgetary control (i.e., the level at which expenditures may not legally exceed appropriations) is the department level.

The Board made several supplemental budgetary appropriations throughout the year. The material supplemental budgetary appropriations were:

<u>Fund</u>	<u>Amoun</u>	<u>t</u>
General	\$ 22,929,	116
Highway	\$ 80,879,	884
Community Services	\$ 4,857,3	363
Environmental Management	\$ (521,4	95)
Capital Projects	\$ 1,411,2	244
County Library	\$ 1,045,0	627
County Parks	\$ 13,796,	292

B. Excess of expenditures over appropriations

For the year ended December 31, 2011, expenditures exceeded appropriations in Courts Services in the General Fund by \$48,551, County Library in the General Fund by \$118, and Economic Development Administration in the General Fund by \$2,091,220, Highway and Streets Administration in the Highway Special Revenue Fund by \$24,488, Veteran Service Officer in the Community Services Fund by \$24,434. These excess expenditures were funded by available fund balance and current year savings.

III. Detailed notes on all funds

A. Deposits and investments

1. Cash and Cash Equivalents

Dakota County has defined cash and cash equivalents to include cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. Additionally, each fund's equity in the County's investment pool is treated as a cash equivalent because the funds can deposit or effectively withdraw cash at any time without prior notice or penalty.

2. Deposits and Investments

The cash balances of substantially all funds are pooled and invested by the County Treasurer for the purpose of increasing earnings through investment activities. Pooled and fund investments are reported at their fair value at December 31, 2011. Pursuant to Minn. Stat. § 385.07, investment earnings on cash and pooled investments of governmental and fiduciary funds are credited to the General Fund. Other funds received investment earnings based on other state statutes, grant agreements, contracts, and bond covenants. Pooled investment earnings for 2011 were \$10,540,592.

Reconciliation of County's and VRW's total deposits, cash on hand, and investments to the basic financial statements are as follows:

Government-wide statement of net assets		
Governmental activities		
Cash and pooled investments	\$	257,339,862
Petty cash and change funds		17,895
Business-type activities		
Cash and pooled investments		2,234,704
Discrete component unit		
Cash and pooled investments		1,647,937
Statement of fiduciary net assets		
Cash and pooled investments		42,531,826
Total Cash and Investments	\$	303,772,224
Cash on hand	\$	30,500
Deposits	Ψ	168,226,623
Petty cash and change funds		17,895
Investments		135,497,206
Total Deposits, Cash on hand, and Investments	\$	303,772,224

Minn. Stat. §§ 118A.02 and 118A.04 authorize the County to designate a depository for public funds and to invest in certificates of deposit. Minn. Stat. §118A.03 requires that all district deposits be protected by insurance, surety bond, or collateral. The market value of collateral pledged shall be at least ten percent more than the amount on deposit plus accrued interest at the close of the financial institution's banking day, not covered by insurance or bonds.

Authorized collateral includes treasury bills, notes and bonds; issues of U.S. government agencies; general obligations rated "A" or better, revenue obligations rated "AA" or better; irrevocable standard letters of credit issued by the Federal Home Loan Bank; and certificates of deposit. Minnesota Statutes require that securities pledged as collateral be held in safekeeping in a restricted account at the Federal Reserve Bank or in an account at a trust department of a commercial bank or other financial institution that is not owned or controlled by the financial institution furnishing the collateral.

Custodial Credit Risk—Deposits. Custodial credit risk is the risk that in the event of a financial institution failure, the County's deposits may not be returned to it. As of December 31, 2011, the County's deposits were not exposed to custodial credit risk. The County policy is in accordance with state statutes.

Minn. Stat. § 118A.04 and 118A.05 generally authorize the following types of investments as available to the County:

- securities which are direct obligations or are guaranteed or insured issues of the United States, its agencies, its instrumentalities, or organizations created by an act of Congress, except mortgage-backed securities defined as "high risk" by Minn. Stat. § 118A.04, subd. 6;
- (2) mutual funds through shares of registered investment companies provided the mutual fund receives certain ratings depending on its investments;
- general obligations of the State of Minnesota and its municipalities, and in certain (3) state agency and local obligations of Minnesota and other states provided such obligations have certain specified bond ratings by a national bond rating service;

- (4) bankers' acceptances of United States banks;
- commercial paper issued by United States corporations or their Canadian (5) subsidiaries that is rated in the highest quality category by two nationally recognized rating agencies and matures in 270 days or less; and
- (6) with certain restrictions, in repurchase agreements, securities lending agreements, joint powers investment trusts, and guaranteed investment contracts.

Interest Rate Risk. Interest rate risk is the risk that changes in the market interest rates will adversely affect the fair value of an investment. To limit exposure to interest rate risk, the County's investment policy is to invest in shorterterm investments with duration of less than one year to meet current operating expenses and long-term investments of two-five years or longer to fund needed renewal and replacement of capital, capital expenditures, building debt, and other special projects that require funding in the future. The investment maturities are as follows:

At December 31, 2011, the County had the following investments:

	Credit	Less Than 1	2-5 Years	More Than 5	Total Fair Value
Government:	Risk	Year		Years	
US Treasuries	AAA	\$ 1,004,690	\$ 15,167,198	\$ 11,146,232	\$ 27,318,120
US Department of Agriculture	AAA	\$ 1,00 1 ,000	\$ 13,107,170 -	1,464,159	1,464,159
Treasury Inflation Protected Securities	AAA	_	1,577,437	-	1,577,437
Government Agencies:			,- , -		,- , -
Federal Farm Credit Bank	AAA	-	1,093,250	-	1,093,250
Federal Home Loan Bank	AAA	-	1,818,303	3,077,310	4,895,613
Federal Home Loan Mortgage Corp	AAA	3,779,433	10,983,339	7,575,401	22,338,173
Financial Corp	AAA	-	3,513,616	4,140,277	7,653,893
Federal National Mortgage Assoc.	AAA	500,495	15,456,355	7,680,014	23,636,864
Mortgage Backed Securities	AAA	-	2,595,807	14,444,522	17,040,329
Resolution Funding Corp	AAA	-	768,664	-	768,664
Tennessee Valley Authority	AAA	999,730	1,147,464	15,573,226	17,720,420
Municipal Bond	AAA	887,237	1,086,479	648,546	2,622,262
Municipal Bond	AA	-	1,433,282	5,480,686	6,913,968
Municipal Bond	MIG1	-	252,404	-	252,404
Municipal Bond	Other	-	201,650	-	201,650
Total Investments		\$ 7,171,585	\$ 57,095,248	\$ 71,230,373	\$ 135,497,206

Credit Risk. Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. It is the County's policy to invest only in securities that meet the ratings requirements set by state statute.

The County's exposure to credit risk as of December 31, 2011 is listed in the table above.

Custodial Credit Risk. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. As required by County policy, at December 31, 2010, all of Dakota County's investments are held by a third party custodian and were not exposed to custodial credit risk.

Concentration of Credit Risk. The concentration of credit risk is the risk of loss that may be caused by the County's investment in a single issuer. It is the County's policy that U.S. Treasury securities, U.S. Agency Securities, and obligations backed by U.S. Treasury and/or U.S. Agency securities, may be held without limit. These investments are implicitly guaranteed by the U.S. government. Investments in any one issuer that represent 5% or more of the County's investments are as follows:

Issuer	Reported Amount	Percentage	
Federal Home Loan Mortgage Corporation	\$ 22,338,173	16.49%	
Federal National Mortgage Association	23,636,864	17.44%	
Mortgage Backed Securities	17,040,329	12.58%	
US Treasury	27,318,120	20.16%	
Tennessee Valley Authority	17,720,420	13.08%	
Financial Corp	7,653,893	5.65%	
Municipal Bonds	9,990,284	7.37%	
Total	\$ 125,698,083	92.77%	

As of June 30, 2011, the Community Development Agency (CDA) had the following investments:

			Investment Maturities (in Years))
	Rep	oorted Amount/					
Investment Type		Fair Value	Less Than 1		1-5	N	Nore Than 5
U.S. Government Agencies	\$	23,320,070	\$ -	\$	23,320,070	\$	-
Mortgage Backed Securities		2,627,319	-		-		2,627,319
Municipal bonds		2,894,318	-		2,894,318		-
Money market mutual funds		5,269,481	5,269,481		-		-
Local government investment							
pool		31,216,424	31,216,424		-		-
Commercial Paper		29,597,543	29,597,543		-		-
	\$	94,925,155	\$ 66,083,448	\$	26,214,388	\$	2,627,319

The CDA's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition that are not specifically restricted as to use.

The CDA's investment policy requires compliance with State statutes which allow investment in obligations guaranteed by the U.S. Treasury or its agencies, mutual funds, general obligations of state and local governments, bankers acceptances, commercial paper, repurchase agreements, guaranteed investment contracts, and the Minnesota Municipal Money Market Fund (4M Fund).

The Minnesota Municipal Money Market Fund (4M Fund) is an external investment pool sponsored by the League of Minnesota Cities. The pool is restricted to invest in instruments authorized by Minnesota State Statutes.

All investments except the Minnesota Municipal Money Market Fund (4M Fund) are reported at fair market value based on quoted market prices, the Minnesota Municipal Money Market Fund (4M) is reported at the CDA's share of the net assets of the pool which is reported at fair value based upon the quoted market prices of the pool's holdings.

Interest rate risk. Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the fair values of investments with longer maturities are more sensitive to changes in market interest rates. In accordance with its investment policy, the CDA manages its exposure to declines in fair values by limiting non-bond reserve investment maturities to five years or less.

Credit risk. Generally, credit risk is the risk that an insurer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization.

The CDA's investment policy places no restrictions on credit risk other than requiring compliance with State Law. State Law does not limit investments in securities of U.S. Government Agencies including mortgaged backed securities by credit quality. All investments in securities of local government complied with State Law requiring general obligations backed by taxing powers to be rated "A" or better and revenue obligations backed by taxing powers to be rated "AA" or better. The local government investment pool and money market mutual funds are unrated. Investments held by the local government investment pool conform to state restrictions and the investments in money market mutual funds comply with state requirements for being rated in one of the highest two categories by a NRSRO. Commercial paper investments comply with State Law requiring it to be rated in the highest quality category by two nationally recognized rating agencies and having maturities of 270 days or less.

Concentration of credit risk. The CDA places no limit on the amount that may be invested in any one issuer.

Custodial credit risk - deposits. In the case of deposits, this is the risk that in the event of a bank failure, the CDA's deposits may not be returned to it. The CDA follows State law which requires all deposits with financial institutions to be collateralized in an amount equal to 110 percent of deposits in excess of FDIC insurance. At June 30, 2011, the entire amount of the CDA's bank balances was covered by federal-depository insurance and collateral held by the CDA's agent in the CDA's name.

Custodial credit risk - investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the CDA will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. At June 30, 2011, all investments are held by counterparties, are insured or registered, and are not exposed to custodial risk.

B. Receivables

There is currently no allowance for uncollectible receivables. The collection rate for taxes exceeds 99% and it has been determined that the other receivables will be collected within one year.

Government funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	Deferred		Deferred	
	Unavailable		 Unearned	
Property taxes receivable	\$	2,908,934	\$ -	
Charges for services		88,895	45,972	
Grant Receivables that do not provide current financial resources		13,895,804	-	
Miscellaneous		-	392,086	
Lease Receivable		-	6,225,421	
Grant drawdowns prior to meeting all eligibility requirements			 6,524,859	
Total deferred/unearned revenue for governmental funds	\$	16,893,633	\$ 13,188,338	

C. Lease Receivable

Dakota Communications Center Joint Powers Board

Issuing \$6,050,000 of G.O. Capital Improvement Plan Bonds in 2005, the County constructed a new building to be used for a centralized dispatch center, which will be leased by the Dakota Communications Center Joint Powers Board. The term of the lease is for 15 years beginning September 2007 to September 30, 2022. The tenant shall pay rent in the amount of \$48,056 per month, which is equal to 1/180 of the total principal and interest costs incurred by the County, repaid by the tenant over 15 years, with interest at the bond issue rate, to finance the design and construction of the premises. The total principal and interest costs of the bonds to be paid by tenant are \$8,119,410. The base rent payment schedule will result in the tenant repaying the County for the total principal and interest costs

of the bond issue approximately two years after the County has retired the bonds, and tenant agrees to pay the County its lost opportunity costs during this two year period on the unpaid balance of the base rent (at a rate equal to the bond interest rate), resulting in total base rent payments of \$8,650,048. The lease agreement also includes rent for additional construction costs of \$1,650,000. The rent is \$12,369 per month to be paid for 180 months.

The annual lease requirement payments to maturity are as follows:

Year Ended December 31	<u>Lease Receivable</u>
2012	\$ 725,100
2013	725,100
2014	725,100
2015	725,100
2016	725,100
2017-2021	3,625,500
2022	483,399
Total Lease Receivable	7,734,399
Less Interest	(1,508,978)
Present Value of Lease Receivable	<u>\$ 6,225,421</u>

After the 60th month, the tenant shall pay additional repair and maintenance rent in an amount equal to 2% annually of the cost to construct the premises to fund a reserve account for future building repairs and replacement of building components, equipment and fixtures. Beginning with the rent due for the 73rd month after the Commencement Date and annually thereafter, the amount of repair and maintenance rent will be adjusted by the annualized rate of inflation using the January Minnesota CPIU for the previous calendar year.

D. Capital Assets

Depreciation expense was charged to functions/programs of the primary government as follows: Capital asset activity for the year ended December 31, 2011 was as follows:

Primary Government

•	Beginning Balance	Increases	Decreases	Ending Balance	
Governmental activities:					
Capital assets, not being depreciated:					
Land	\$ 174,025,788	\$ 7,237,352	\$ -	\$ 181,263,140	
Construction in progress	79,571,267	24,143,667	(72,307,199)	31,407,735	
Total capital assets, not being depreciated	253,597,055	31,381,019	(72,307,199)	212,670,875	
Capital assets, being depreciated:					
Buildings	189,342,925	2,231,774	-	191,574,699	
Improvements other than buildings	5,891,629	1,012,863	-	6,904,492	
Machinery and equipment	41,497,371	5,918,561	(12,669,943)	34,745,989	
Infrastructure	349,833,442	69,159,192	(14,879,522)	404,113,112	
Total capital assets being depreciated	586,565,367	78,322,390	(27,549,465)	637,338,292	
Less accumulated depreciation for:					
Buildings	(51,841,620)	(3,886,721)	-	(55,728,341)	
Improvements other than buildings	(2,108,121)	(291,519)	-	(2,399,640)	
Machinery and equipment	(20,343,828)	(3,514,212)	3,841,185	(20,016,855)	
Infrastructure	(139,629,973)	(8,313,457)	9,225,304	(138,718,126)	
Total accumulated depreciation	(213,923,542)	(16,005,909)	13,066,489	(216,862,962)	

Total capital assets, being depreciated, net	37	2,641,825		62,316,481	(14,482	(,976)	42	0,475,330
Governmental activities capital assets, net		26,238,880	\$	93,697,500			\$ 633,146,205	
Business-type activities:	_	nning	I	ncreases	Decreas	ses		nding llance
Capital assets, being depreciated:								
Machinery and equipment	\$	142,989		\$ -	\$	_	\$	142,989
Less accumulated depreciation for:								
Machinery and equipment		(142,989)				<u>-</u>		(142,989)
Total capital assets, being depreciated, net	\$			\$ -	\$	<u>-</u>	\$	-
Governmental activities: General Government Public Safety Highways and streets, including depreciation of	general i	nfrastructure	assets	3		\$3,363 1,175 9,411	5,136	
Human Services Health							3,139	
Economic Development),085	
Culture and Recreation						1,946		
Conservation of Natural Resources						4	1,071	
Sanitation						3	3,016	
Total depreciation expensegovernmental activ	vities				_	\$16,005	5,909	
Business-type activities: Information Systems						\$	<u>-</u>	

Construction commitments

Total depreciation expense--business-type activities

The government has active construction projects as of December 31, 2011. The projects include the Burnhaven Library renovation and street construction in areas with newly developed housing, widening and construction of existing streets and bridges. At year-end the government's major commitments with contractors are as follows:

General Government

			F	Remaining
<u>Project</u>	Spe	nt-to-Date	Co	ommitment
Street construction	\$	21,609,657	\$	20,075,894
Burnhaven Library Renovation		2,008,667		193,333
	\$	23,618,324	\$	20,269,227

Street and building construction are being financed by County taxes, bonds, and intergovernmental revenue from Local, State and Federal Governments. The Burnhaven Library Renovation is being financed by County taxes.

Discretely presented component unit

Activity for the CDA for the year ended June 30, 2011, was as follows:

	В	eginning					Ending
	I	Balance	In	icreases	 ecreases		Balance
Government Activities:							
Capital assets, not being depreciated:							
Land	\$	8,243,061	\$	319,082	\$ 1,196,121	\$	7,366,022
Total capital assets, not being depreciated		8,243,061		319,082	 1,196,121		7,366,022
Capital assets, being depreciated:		152.712			0.615		144.000
Land improvements		152,713		-	8,615		144,098
Buildings		4,635,177		243,333	209,236		4,669,274
Furniture and equipment		2,125,568		163,737	 6,616		2,282,689
Total capital assets being depreciated		6,913,458		407,070	 224,467		7,096,061
Less accumulated depreciation for:							
Land improvements		(74,451)		(9,606)	_		(84,057)
Buildings		(776,846)		(115,394)	(3,488)		(888,752)
Furniture and equipment		(1,369,021)		(213,531)	(4,866)		(1,577,686)
Total accumulated depreciation		(2,220,318)		(338,531)	 (8,354)		(2,550,495)
Total capital assets, being depreciated, net		4,693,140		68,539	216,113		4,545,566
Governmental activities capital assets, net	\$	12,936,201	\$	387,621	\$ 1,412,234	\$	11,911,588
Business-type activities:							
Capital assets, not being depreciated:							
Land and land improvements	\$	13,533,331	\$	2,336,128	\$ 14,447	\$	15,855,012
Construction in progress		9,201,829		7,526,122	 8,846,232		7,881,719
Total capital assets, not being depreciated		22,735,160		9,862,250	 8,860,679		23,736,731
Capital assets, being depreciated:		0.005.400		450 550			0.456.055
Land improvements		2,997,198		159,779	<u>-</u>		3,156,977
Buildings		117,123,556		8,300,201	23,000		125,400,757
Furniture and equipment		4,633,103		266,975	 		4,900,078
Total capital assets being depreciated		124,753,857		8,726,955	 23,000		133,457,812
Less accumulated depreciation for:							
Land improvements		(1,698,348)		(165,409)	_		(1,863,757)
Buildings		(30,208,989)		(3,115,980)	(3,843)		(33,321,126)
Furniture and equipment		(3,338,205)		(314,648)			(3,652,853)
Total accumulated depreciation		(35,245,542)		(3,596,037)	(3,843)		(38,837,736)
Total capital assets, being depreciated, net		89,508,315		5,130,918	19,157		94,620,076
Business-type activities capital assets, net	\$	112,243,475	\$	14,993,168	\$ 8,879,836	\$	118,356,807
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At year end, the CDA's commitment with contractors are as follows:

Component Unit

Project		Spent-to-Date	Rem	Remaining Commitment		
Senior housing development	\$	10,066,425	\$	8,049,353		

The cost and accumulated depreciation of capital assets relating to operating leases and reported as business-type activities is \$204,014 and \$144,205 respectively for a carrying value of \$59,809.

E. Interfund receivables, payables, and transfers

The composition of interfund balances as of December 31, 2011, is as follows:

Due to/from other funds:

Receivable Fund	Payable Fund	Amount
General	Highway	\$ 39,777
	Community Services	221,242
	County Parks	453
	Environmental Management	3,224
	Nonmajor Governmental Funds	1,266
	Proprietary Funds	689,903
Highway	County Parks	1,215
	Nonmajor Governmental Funds	331,490
	Proprietary Funds	162,982
Community Services	Proprietary Funds	605,536
Environmental Management	County Parks	167,000
County Parks	General	10,253
Debt Service	Capital Projects	4,001,283
Nonmajor Governmental Funds	General	500
	Proprietary Funds	179,376
Proprietary Funds	General	1,270,031
	County Parks	23,207
	Environmental Management	6,285
	Nonmajor Governmental Funds	504
Total		\$ 7,715,527

All interfund balances result from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2) transactions are recorded in the accounting system, and 3) payments between funds are made. All interfund balances are expected to be repaid within one year.

The General Fund advanced the County Parks Fund \$1,872,670 to be repaid when grant funds are received.

Interfund Transfers:	Transfer Out:							
Transfer In:	Gene	ral Fund		nmenta igement		tal Transfers in:		
Environmental Management	\$	28,142	\$	-	\$	28,142		
County Parks		181,088		233,000		414,088		
Debt Service		2,576,672		-		2,576,672		
Total transfers out:	\$	2,785,902	\$	233,000	\$	3,018,902		

Transfers are used to move revenues from the fund with collection authorization to the Debt Service Fund as debt service principal and interest payments become due. Transfers additionally move unrestricted General Fund revenues to finance various programs that the government must account for in other funds in accordance with budgetary authorizations, including amounts provided as subsidies or matching funds for various grant programs. Examples from above include the transfer of Dakota Communication Center lease payment revenue to fund debt service payments.

F. Long-term debt

Primary Government

General Obligation Bonds

The government issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities.

Bonds payable at December 31, 2011, are composed of the following issues:

Administration Center Bonds In 2003, the County issued General Obligation Capital Improvement Bonds in the amount of \$7,010,000 (Series 2003B) for construction of an addition to the Administration Center in the City of Hastings. The bonds have interest rates of 2.00 to 4.2 percent and mature 2004 through 2023.

\$4,740,000

Open Space Bonds In 2003, the County issued General Obligation bonds in the amount of \$20,000,000 for the purpose of Open Space Acquisition. These bonds have interest rates of 3.00 to 5.00 percent and mature 2004 through 2013.

\$4,555,000

Law Enforcement Center/Dakota Communications Center Bonds In 2005, the County issued General Obligation Capital Improvement Bonds in the amount of \$16,800,000 (Series 2005A) for construction of an addition to the Law Enforcement Center in the City of Hastings and the construction of the Dakota Communications Center in Empire Township. The bonds have interest rates of 3.50 to 4.3 percent and mature 2006 through 2020.

\$11,780,000

Rosemount Library Bonds In 2006, the County issued General Obligation Capital Improvement Bonds in the amount of \$7,300,000 for construction of a new library in Rosemount. The bonds have interest rates 4.0 percent and mature 2007 through 2027.

\$6,285,000

2011

General Obligation Refunding Bonds In 2007, the County issued General Obligation Refunding bonds in the amount of \$31,695,000 (Series 2007A). These bonds are refunding outstanding General Obligation Capital Improvement Bonds, series 1999A and 2001A. These bonds are being held in escrow through 2011. The bonds have interest rates of 4.0 to 4.25 percent and mature 2009-2026.

\$30,520,000

Total Bonds Payable

\$57.880.000

General obligation bonds are direct obligations and pledge the full faith and credit of the County. These bonds generally are issued as 20 to 25-year serial bonds with increasing amounts of principal maturing each year. General obligation bonds currently outstanding are as follows:

Purpose	Interest Rates	Amount
Governmental activities	2.00 – 4.75 %	\$ 27,360,000
Governmental activities-refunding	3.40 - 4.85 %	30,520,000
		\$ 57,880,000

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year Ending				
December 31	P	rincipal	Ir	iterest
2012	\$	5,625,000	\$	2,270,450
2013		5,855,000		2,020,059
2014		3,670,000		1,819,997
2015		3,820,000		1,672,119
2016		3,965,000		1,517,373
2017-2021		20,340,000		5,026,684
2022-2026		14,080,000		1,576,075
2027		525,000		10,500
Total	\$	57,880,000	\$	15,913,257

Bond Refunding

In 2007, the County issued \$31,695,000 in General Obligation Capital Improvement Refunding Bonds to refund the 1999A General Obligation Capital Improvement Bonds, and the 2001A General Obligation Capital Improvement Bonds. This is a crossover refunding with the proceeds deposited with an escrow agent. The 1999A Series was called on February 1, 2008 and the 2001A Series was called on February 1, 2011. At that time they were redeemed with proceeds from the escrow account. On February 1, 2008 the County "crossed over" from the 1999A Series Bonds and began making payments on the 2007A General Obligation Capital Improvement Refunding Bonds. On February 1, 2011 the County "crossed over" from the 2001A Series Bonds and began making all remaining payments on the 2007A General Obligation Capital Improvement Bonds. This refunding resulted in an economic gain of \$1,012,131 and reduced future debt payments by \$1,534,489.

Changes in long-term liabilities

Long-term liability activity for the year ended December 31, 2011, was as follows:

	Beginning	Due Within One			
	Balance	Additions	Reductions	Ending Balance	Year
Governmental activities:					
Bond Payable					
General obligation bonds	\$ 89,060,000	\$ -	\$ (31,180,000)	\$ 57,880,000	\$ 5,625,000
Premium on GO bonds	559,061	-	(227,894)	331,167	227,899
Discounts on GO bonds	(251,820)	-	251,820	-	
Total bonds payable	89,367,241	-	(31,156,074)	58,211,167	5,852,899
Claims and judgments	1,746,466	962,684	(637,306)	2,071,844	639,152
OPEB liability	4,558,077	2,213,940	(943,909)	5,828,108	-
Compensated absences	19,381,133	10,959,050	(12,566,851)	17,773,332	235,190
Governmental activity					
Long-term liabilities	\$ 115,052,917	\$ 14,135,674	\$ (45,304,140)	\$ 83,884,451	\$ 6,727,241

The internal service fund predominantly serves the governmental funds. Accordingly, long-term liabilities for it are included as part of the above totals for governmental activities. Also, for the governmental activities, claims and judgments, OPEB liability and compensated absences are generally liquidated by the General Fund. Bonded debt is paid from the Debt Service Fund.

Discretely presented component unit

Activity for the CDA for the year ended June 30, 2011, was as follows:

Bonds Payable and Other Long-Term Obligations

Notes payable consist of non-interest bearing loans from the Federal Home Loan Bank and the Minnesota Housing Finance Agency with principal due at maturities ranging from June 18, 2023 to June 1, 2028. The proceeds of these loans were used to finance capital contributions and loans to joint ventures.

Housing Development Bonds are issued by the CDA to finance the acquisition and construction of senior housing developments. These bonds are limited obligations of the government but are secured by the pledge of the full faith and credit and power of Dakota County, Minnesota to levy direct general ad valorem taxes. These bonds are secured by and payable from the pooled gross rent receipts and other operating revenues related to the operation of housing developments financed by these bonds and an annual pledge of \$5,600,000 from the CDA's tax levy, and pledged tax increment revenues. Housing development bonds are issued as serial bonds.

Bonds payable at June 30, 2011 are as follows:

	Issue	Maturity	Interest	Original	Outstanding
Description of Note	Date	Date	Rate	Amount	June 30
2005 Housing Development Bonds	04/01/05	01/01/23	3.50 - 5.00%	15,040,000	7,850,000
2007 Housing Development Bonds	09/01/07	01/01/35	4.25 - 5.13%	21,335,000	20,725,000
2010 Housing Development Bonds	7/21/10	01/01/40	2.00 - 6.00%	46,160,000	44,470,000
Subtotal					73,045,000
Less current maturities					(2,695,000)
Total					\$ 70,350,000
Total					\$ 70,330,000

The annual aggregate principal and interest maturities for the fiscal years subsequent to June 30, 2011 are as follows:

	Principal	Interest	Total
2012	2,695,000	3,419,994	6,114,994
2013	2,775,000	3,338,394	6,113,394
2014	2,715,000	3,254,594	5,969,594
2015	2,860,000	3,168,669	6,028,669
2016	2,850,000	3,075,282	5,925,282
2017-2021	14,340,000	13,650,345	27,990,345
2022-2026	12,795,000	10,445,320	23,240,320
2027-2031	13,725,000	7,540,750	21,265,750
2032-2036	13,915,000	3,553,403	17,468,403
2037-2040	4,375,000	672,000	5,047,000
Total	\$ 73,045,000	\$	\$ 125,163,751

Changes in Long Term Liabilities

	eginning Balance	Ac	Additions		Reductions	Ending Balance		Due	Within One Year
Governmental Activities:									_
Compensated absences	\$ 470,956	\$	298,831	\$	(284,735)	\$	485,052	\$	248,010
Notes payable	1,008,400		-		-		1,008,400		-
	\$ 1,479,356	\$	298,831	\$	(284,735)	\$	1,493,452	\$	248,010
Business-type activities:									
Compensated absences	\$ 232,593	\$	174,940	\$	(161,242)	\$	246,291	\$	157,702
Notes payable	5,866,354		292,682		(171,268)		5,987,768		178,105
Bonds payable	52,570,000		46,160,000		(25,685,000)		73,045,000		2,695,000
Less deferred amounts:									
For issuance premiums	563,897		1,472,579		(275,317)		1,761,159		-
On refunding	(22,327)	([1,158,674]		202,980		(978,021)		
Total bonds payable	53,111,570		46,473,905		(25,757,337)		73,828,138		2,695,000
	\$ 59,210,517	\$	46,941,527	\$	(26,089,847)	\$	80,062,197	\$	3,030,807

Internal Service Funds predominately serve the governmental funds. Accordingly, long-term liabilities for them are included as part of governmental activities. At year end \$27,841 of internal service funds compensated absences are included in the above amounts. In governmental funds, compensated absences are generally liquidated by the General Fund.

Bond Refunding and Defeasance

In July 2010, the CDA issued \$46,160,000 of house development bonds. A portion of these bonds totaling \$19,170,000 were issued to effect a current refunding and defeasance of the 1998 and 2000 housing development bonds and an advanced refunding of the 2001 housing development bonds. The remaining proceeds of the 2010 bonds will be used to finance the construction of three future senior housing developments including an assisted living facility to be leased to a 501(c)(3) organization. The 1998 and 2000 bonds were called for redemption at September 1, 2010 at a price of par plus accrued interest. For the defeasance of the 2001 bonds the trustee deposited funds into a refunding account to be used for principal and interest payments as they become due. Accordingly, the assets held in the refunding account and the liability for the defeased bonds are not included in the CDA's financial statements. At June

30, 2011, the principal balance of the 2001 bonds was \$16,475,000 and the total balance held by the trustee in the refunding account was \$17,293,223.

The debt refunding was done to take advantage of lower interest rates. The transaction resulted in an economic gain of \$1,483,773 and reduced debt service payments by \$1,629,074.

Conduit Debt

The CDA has issued certain limited-obligation revenue bonds, including: 1) mortgage revenue bonds issued to provide funding for first time homebuyer loans; 2) multifamily housing revenue bonds issued to provide funds to finance specific multifamily rental housing projects; 3) industrial development revenue bonds issued to assist manufacturing companies in financing new facilities, structural improvements and expansions, and new equipment; 4) essential function bonds to finance facilities used by the general public; and 5) 501(c)3 bonds issued to finance specific rental housing projects developed by nonprofit organizations. This debt is secured by the property financed and is payable solely from payments received on the underlying loans. The CDA is not obligated in any manner for repayment of this debt and accordingly, it is not reported as liabilities in the accompanying financial statements. The aggregate amount of all outstanding conduit debt obligations at June 30, 2011 was \$318,816,869.

IV. Other information

A. Risk management

The County is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The County is self-insured for all areas except employee health, auto, property, and fidelity insurance. For these areas, the County has purchased commercial insurance. Dakota County has not reduced insurance coverage in the past year and has not had settlements in excess of insurance coverage in any of the past three years. The County currently reports all of its risk management activities in its General Fund. Liabilities of the fund are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported (IBNR).

The result of the process to estimate the claims liability is not an exact amount as it depends on many complex factors, such as inflation, changes in legal doctrines, and damage awards. Accordingly, claims are reevaluated periodically to consider the effects of inflation, recent settlement trends (including frequency and amount pay-outs), and other economic and social factors. The estimate of the claims liability also includes amounts for incremental claim adjustment expenses related to specific claims and other claim adjustment expenses regardless of whether allocated to specific claims. Estimated recoveries, for example from salvage or subrogation, are another component of the claims liability estimate.

Changes in the balances of claims liabilities during the past two years are as follows:

	Year ended	Year ended
	12/31/11	12/31/10
Unpaid claims, beginning of fiscal year	\$ 1,746,466	\$ 882,067
Incurred claims (including IBNR)	962,684	1,113,139
Claim payments	(637,306)	(248,740)
Unpaid claims, end of fiscal year	\$ 2,071,844	\$ 1,746,466

B. Contingent liabilities

Amounts received or receivables from grant agencies are subject to audit and adjustments by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a

liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the County expects such amounts, if any, to be immaterial.

The County, in connection with the normal conduct of its affairs, is involved in various claims, judgments, and litigation. The County Attorney estimates that the potential claims against the County not covered by insurance resulting from such litigation would not materially affect the financial position of the County.

C. Joint Powers Debt Commitment

On August 25, 2005 Dakota County entered into a joint powers agreement with the Cities of Apple Valley, Burnsville, Eagan, Farmington, Hastings, Inver Grove Heights, Lakeville, Mendota Heights, Rosemount, South St. Paul, and West St. Paul, Minnesota to establish the Dakota Communications Center (DCC), a Minnesota nonprofit corporation. The purpose of the DCC is to engage in the operation and maintenance of a countywide public safety answering point and communications center for law enforcement, fire, emergency medical services, and other public safety services for the mutual benefit of residents residing in the abovementioned cities and county (members). Pursuant to the joint powers agreement, members are required to provide DCC their pro rata share of cost of operations and maintenance, and capital projects.

On May 1, 2007, the DCC issued Pubic Safety Revenue Bonds, Series 2007 in the amount of \$7,315,000 to provide financing for the acquisition of equipment and reimbursement for conversion costs. The bonds are special obligations of the DCC, payable from revenues to be received from members. Pursuant to the joint powers agreement, members will levy taxes for the payment of their pro rata share of the principal and interest payments due to the bonds. The bonds mature February 1, 2014, and bear interest rates ranging from 4.0%-5.0%. The debt will be re-paid with member assessments over a seven year amortization. All members reserve the right to repay, in whole or in part on any date, its allocated share of principal and interest on the bonds.

Payments from Dakota County are provided from General Fund appropriations. Dakota County's future member payments to the DCC as of December 31, 2011 are as follows:

<u>Payment Year</u>	<u>An</u>	<u>10unt</u>
2012	\$	85,250
2013		82,250
2014		89,250
Total	\$	256,750

Pursuant to Section 9.5 of the joint powers agreement, member payments are submitted monthly and held in escrow by U.S. Bank National Association (trustee) until the funds are remitted to the bond holders according to the established bond principal and interest due dates. The interest earnings from the escrow account will reduce future member obligations on the debt. Information regarding the Dakota Communications Center can be obtained at the website www.mn-dcc.org/stats.asp or by contacting Dennis Feller at the City of Lakeville, 20195 Holyoke Avenue, Lakeville, Minnesota 55044. Telephone (952) 985-4482 or email address: dfeller@ci.lakeville.mn.us.

D. Joint ventures

Dakota County in conjunction with other governmental entities has formed the joint ventures listed below.

1. Metropolitan Emergency Services Board: Dakota County entered into a joint powers agreement with the Counties of Anoka, Carver, Chisago, Hennepin, Isanti, Ramsey, Scott, Washington, and the City of Minneapolis, pursuant to Minnesota Statutes section 471.59 to comply with the mandate of Minnesota Statutes, Chapter 403, for the implementation and administration of a regional 911 system and encourage the development of new resources and the coordination of emergency medical services. Dakota County paid annual dues of

\$146,825 in 2011. Except for annual dues the County has no other financial obligations. Current financial statements are available at the 911 Board Office, 2099 University Avenue West, St. Paul, MN 55104-3431.

- 2. Metropolitan Library Service Agency (MELSA): Dakota County entered into a joint powers agreement with the other six metropolitan area counties and the Cities of Saint Paul and Minneapolis to improve public library services within the various jurisdictions. The Board of Directors of MELSA consists of one representative from each member entity. Financing is provided by gifts, grants, and other property of assistance from the federal government, the State of Minnesota, or any person or agency for MELSA. Dakota County did not provide any gifts to MELSA in 2011. The MELSA agency handles the accounting function for the Board. Current financial statements are available from the MELSA office, 1619 Dayton Avenue, Suite 314, Saint Paul, MN 55104-6276.
- 3. Minnesota River Basin: Dakota County entered into a joint powers agreement to promote the orderly water quality improvement and management of the Minnesota River Watershed, pursuant to Minnesota Statutes section 471.59. The management of the Joint Powers Board is vested in the Board of Directors consisting of one member and one alternate from each county board of commissioners included in this agreement.

According to the latest information available, 37 counties are members under this agreement. Financing is provided by a contribution from each member county based upon its share of the annual budget. Dakota County's 2011 contributions were \$2,500. Complete financial statements for the Joint Powers Board can be obtained from its administrative offices at: MN River Board, MN State University - Mankato, 184 Trafton Science Center S, Mankato, MN 56001.

- 4. Hope Fund: Dakota County entered into a joint powers agreement with the Dakota County Community Development Agency (CDA) to provide a source of gap financing used to leverage public and private sector funds for the construction of affordable housing in Dakota County. The County will appropriate funds, as the County Board deems appropriate. Dakota County did not appropriate funds in 2011. The CDA will administer the fund.
- 5. Dakota Communications Center: Dakota County entered into a joint powers agreement with the Cities of Apple Valley, Burnsville, Eagan, Farmington, Hastings, Inver Grove Heights, Lakeville, Mendota Heights, Rosemount, South St. Paul and West St. Paul to acquire and provide the facilities, infrastructure, hardware, software, services and other items necessary for the establishment and operation of a joint law enforcement, fire, emergency medical services and other emergency communications system. The Board of Directors consists of an elected official from each Member. Financing is provided by member contributions determined by pro-rating the costs according to proportion of total county population served by each member and call volume. The fiscal agent is the City of Lakeville. Current financial statements are available from the City of Lakeville Finance Department, City Hall, 20195 Holyoke Avenue, Lakeville, MN 55044.
- 6. Domestic Preparedness Agency: Dakota County entered into a joint powers agreement with the Cities of Apple Valley, Burnsville, Eagan, Farmington, Hastings, Inver Grove Heights, Lakeville, Mendota Heights, Rosemount, South St. Paul and West St. Paul to provide for the joint exercise of the parties' powers to plan for and to respond to the need of the first responders for special response operations caused by the occurrence of large-scale disasters and emergencies. The Board of Directors consists of an appointed individual from each Member, one city manager, and the Dakota County Emergency Coordinator. Financing is provided by member contributions determined by pro-rating the costs according to proportion of total county population served by each member less any grants received. This agency is presented as the Domestic Preparedness Private Purpose Trust Fund.
- 7. Counties Transit Improvement Board (CTIB): CTIB was created on April 1, 2008, as required by Minn. Statute Section 297A.992, by joint powers agreement between the counties of Anoka, Dakota, Hennepin, Ramsey, and Washington. Its purpose is to receive and distribute the new 1/4 cent transit sales tax for the development, construction and operation of transit ways serving the five-county area. Hennepin County is

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the fiscal agent. Financial statements are available from Hennepin County, Department of Finance, 300 South Sixth Street, A-2301 Government Center, Minneapolis, Minnesota 55487.

E. Jointly governed organizations

Dakota County in conjunction with other governmental entities and various private organizations has formed the collaboratives listed below.

- 1. Dakota County Collaborative: The Dakota County Collaborative is an integrated Children's Mental Health and Family Services Collaborative. The duties and membership of collaboratives is defined in Minnesota Statutes 124D.23 and 245.493. By resolution No. 05-601 (November 29, 2005), the County Board approved execution of a new Joint Powers Agreement between Dakota County, Scott-Carver Dakota CAP Agency, and the ten school districts in Dakota County to establish the Dakota County Collaborative, which combined the Children's Mental Health Collaborative and Family Service Collaborative into one integrated collaborative in Ianuary 2006. The Collaborative Governing Board, which includes three Dakota County members, oversees the Collaborative's integrated fund. Dakota County serves as the fiscal agent for the Collaborative. The County has shown \$825,244 in expenditures in 2011 related to the Collaborative.
- 2. Dakota County Drug Enforcement Task Force: Pursuant to Minnesota Statutes section 471.59, the Dakota County Sheriff's Office entered into a joint powers agreement with the police departments of the Cities of Apple Valley, Burnsville, Eagan, Farmington, Hastings, Inver Grove Heights, Lakeville, Rosemount, South Saint Paul, and West Saint Paul. The purpose of this agreement is for apprehending and prosecuting drug offenders in Dakota County. A Board comprised of a representative from each Member City and Dakota County shall govern the Task force. No audited financial statements are available.
- 3. Mental Health Crisis Alliance: A Cooperative Agreement was established with Ramsey County to provide funding to increase mental health crisis services for adults. A Cooperative Agreement was created with a governing board which will be referred to as the East Metropolitan Adult Crisis Stabilization Collaborative ("EMACS"). Ramsey County is the fiscal agent. Dakota County has no operational or financial control over the collaborative.

F. **Employee retirement systems and pension plans**

Plan Description

All full-time and certain part-time employees of Dakota County are covered by defined benefit pension plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA administers the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Local Government Correctional Service Retirement Fund (the Public Employees Correctional Fund), which are cost-sharing, multiple-employer retirement plans. These plans are established and administered in accordance with Minn. Stat. chs. 353 and 356.

General Employees Retirement Fund members belong to either the Coordinated Plan or the Basic Plan. Coordinated Plan members are covered by Social Security and Basic Plan members are not. All new members must participate in the Coordinated Plan and benefits vest after three years of credited service (five years for those first eligible for membership after June 30, 2010).

All police officers, firefighters, and peace officers who qualify for membership by statute are covered by the Public Employees Police and Fire Fund. Members who are employed in a county correctional institution as a correctional guard or officer, a joint jailer/dispatcher, or as a supervisor of correctional guards or officers or of joint jailer/dispatchers and are directly responsible for the direct security, custody, and control of the county correctional institution and its inmates, are covered by the Public Employees Correctional Fund. For members first eligible for membership after June 30, 2010, benefits vest on a graduated schedule starting with 50 percent after

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five years and increasing 10 percent for each year of service until fully vested after ten years. Members eligible for membership before July 1, 2010, are fully vested after three years of service.

PERA provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefits are established by state statute. Defined retirement benefits are based on a member's average yearly salary for the five highest-paid consecutive years of allowable service, age, and years of credit at termination of service.

Two methods are used to compute benefits for General Employees Retirement Fund Coordinated and Basic Plan members. The retiring member receives the higher of a step-rate benefit accrual formula (Method 1) or a level accrual formula (Method 2). Under Method 1, the annuity accrual rate for a Basic Plan member is 2.2 percent of average salary for each of the first ten years of service and 2.7 percent for each year thereafter. For a Coordinated Plan member, the annuity accrual rate is 1.2 percent of average salary for each of the first ten years and 1.7 percent for each successive year. Under Method 2, the annuity accrual rate is 2.7 percent of average salary for Basic Plan members and 1.7 percent for Coordinated Plan members for each year of service. For Public Employees Police and Fire Fund members, the annuity accrual rate is 3.0 percent of average salary for each year of service. For Public Employees Correctional Fund members, the annuity accrual rate is 1.9 percent of average salary for each year of service.

For all Public Employees Retirement Fund members hired prior to July 1, 1989, whose annuity is calculated using Method 1, and for all Public Employees Police and Fire Fund and Public Employees Correctional Fund members, a full annuity is available when age plus years of service equal 90. Normal retirement age is 55 for Public Employees Police and Fire Fund members and Public Employees Correctional Fund members, and either 65 or 66 (depending on date hired) for Public Employees Retirement Fund members. A reduced retirement annuity is also available to eligible members seeking early retirement.

The benefit provisions stated in the previous paragraphs of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits but are not yet receiving them are bound by the provisions in effect at the time they last terminated public service.

PERA issues a publicly available financial report that includes financial statements and required supplementary information for the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Public Employees Correctional Fund. That report may be obtained on the Internet at www.mnpera.org; by writing to PERA at 60 Empire Drive, Suite 200, Saint Paul, Minnesota 55103-2088; or by calling 651-296-7460 or 1-800-652-9026.

Funding Policy

Pension benefits are funded from member and employer contributions and income from the investment of fund assets. Rates for employer and employee contributions are set by Minn. Stat. ch. 353. These statutes are established and amended by the State Legislature. The County makes annual contributions to the pension plans equal to the amount required by state statutes. General Employees Retirement Fund Basic Plan members and Coordinated Plan members are required to contribute 9.10 and 6.25 percent, respectively, of their annual covered salary. Public Employees Police and Fire Fund members are required to contribute 9.60 percent. Public Employees Correctional Fund members are required to contribute 5.83 percent of their annual covered salary.

The County is required to contribute the following percentages of annual covered payroll in 2011:

	2011
General Employees Retirement Fund	
Basic Plan Members	11.78%
Coordinated Plan members	7.25
Public Employees Police and Fire Fund	14.40
Public Employees Correctional Fund	8.75

The County's contributions for the years ending December 31, 2011, 2010, and 2009, for the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Public Employees Correctional Fund were:

	<u>2011</u>	<u>2010</u>	<u>2009</u>
General Employees Retirement Fund	\$ 6,218,565	\$ 6,411,153	\$ 6,670,560
Public Employees Police and Fire Fund	693,656	721,357	799,571
Public Employees Correctional Fund	411,324	423,288	456,978

These contribution amounts are equal to the contractually required contributions for each year as set by state statute.

Defined Contribution Plan

Three employees of Dakota County are covered by the Public Employees Defined Contribution Plan, a multipleemployer, deferred compensation plan administered by PERA. The plan is established and administered in accordance with Minn. Stat. ch. 353D, which may be amended by the State Legislature. The plan is a tax qualified plan under Section 401(a) of the Internal Revenue Code, and all contributions by or on behalf of employees are tax deferred until time of withdrawal.

Plan benefits depend solely on amounts contributed to the plan plus investment earnings, less administrative expenses. For those qualified personnel who elect to participate, Minn. Stat. § 353D.03 specifies plan provisions, including the employee and employer contribution rates. An eligible elected official who decides to participate contributes 5.0 percent of salary, which is matched by the employer. Employees may elect to make member contributions in an amount not to exceed the employer share. Employee and employer contributions are combined and used to purchase shares in one or more of the seven accounts of the Minnesota Supplemental Investment Fund. For administering the plan, PERA receives 2.00 percent of the employer contributions and 0.25 percent of the assets in each member account annually.

Total contributions by dollar amount and percentage of covered payroll made by the County during the year ended December 31, 2011, were:

	<u>Employee</u>	<u>Employer</u>
Contribution amount	\$9,459	\$9,459
Percentage of covered payroll	5%	5%

Required contribution rates were 5.00 percent.

G. Other post-employment benefits

<u>Plan Description</u>

The County provides health insurance benefits for certain retired employees under a single-employer self-insured plan. The County provides benefits for retirees as required by Minnesota Statute §471.61 subdivision 2b. Active employees, who retire from the County when eligible to receive a retirement benefit from the Public Employees Retirement Association (PERA) of Minnesota (or similar plan) and do not participate in any other health benefits program providing coverage similar to that herein described, will be eligible to continue coverage with respect to both themselves and their eligible dependent(s) under the County's health benefits program.

In addition to providing the pension benefits described above, the County provides post retirement health care benefits. This benefit is provided based on County Board Resolution #81-519 as part of the Sheriff contract settlement. The eligible participants were employees of the Sheriff Department who have retired. The County currently has 37 eligible participants. Based on this plan, the County contributes \$60 a month per participant for health insurance. The participant contributes either \$496 for single coverage or \$1,759 for family coverage per month. During 2011, the County expended \$26,640 for this benefit.

Annual OPEB Costs and Net OPEB Obligation

In 2007 the County implemented the requirements of a new accounting statement GASB No. 45, Accounting and Financial Reporting by Employers for Post Employment Benefits Other Than Pensions. In preparation for implementing the statement, the County had an actuarial study performed for its other post employment benefits. The following information is provided to disclose the impact of the new financial reporting requirement on future periods.

Retirees are required to pay 100% of the total premium cost. Since the premium is a blended rate determined on the entire active and retiree population, the retirees are receiving an implicit rate subsidy. As of December 31, 2010 there were approximately 232 retirees receiving health benefits from the County's health plan.

Participants of the plan consisted of the following at January 1, 2010, the date of the most recent actuarial valuation:

Active employees	1,516
Retirees and Beneficiaries	70
Total	1,586

The County's annual other post employment benefit (OPEB) cost is calculated based on the annual required contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the County's annual OPEB cost for 2011, the amount actually contributed to the plan, and changes in the County's net OPEB obligation:

Annual required contribution	\$ 2,288,652
Interest on net OPEB obligation	205,113
Adjustment to ARC	 (279,825)
Annual OPEB Cost	2,213,940
Contributions during the year	(943,909)
Increase in net OPEB obligation	1,270,031
Net OPEB beginning of year	4,558,077
Net OPEB End of year	\$ 5,828,108

The County's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan and the net OPEB obligation for 2009, 2010 and 2011 were as follows:

Fiscal Year Ended	Annual OPEB	<u>Employer</u>	<u>Percentage</u>	Net OPEB Obligation
	<u>Cost</u>	Contribution	Contributed	
December 31, 2009	\$1,664,152	\$594,243	35.71%	\$3,096,082
December 31, 2010	\$2,117,590	\$655,595	30.96%	\$4,558,077
December 31, 2011	\$2,213,940	\$943,909	42.63%	\$5,828,108

The County currently has no assets that have been irrevocably deposited in a trust for future health benefits. Therefore, the actuarial value of assets is zero.

	Actuarial	Actuarial	Unfunded			UAAL as a
Actuarial	Value of	Accrued	Actuarial Accrued	Funded	Covered	Percentage of
Valuation	Assets	Liability	Liability	Ratio	Payroll	Covered Payroll
<u>Date</u>	<u>(a)</u>	<u>(b)</u>	<u>(b - a)</u>	<u>(a/b)</u>	<u>(c)</u>	<u>((b - a)/c)</u>
1/1/2010	\$0	\$19,866,455	\$19,866,455	0.00%	\$113,111,525	17.56%

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Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and healthcare cost trends. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress presented immediately following the financial statements as required supplementary information, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Projections of benefits for financial reporting purposes are based on the substantive plan (as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities, consistent with the long-term perspective of the calculations.

In the January 1, 2010 actuarial valuation, the entry age normal actuarial cost method was used. The actuarial assumptions included a 4.50% discount rate, which is based on the estimated long-term investment yield on the general assets of the County using an underlying long-term inflation assumption of 3.0%. The annual healthcare cost trend rate is 8.38% initially, reduced incrementally to an ultimate rate of 5% after twenty years. The unfunded actuarial accrued liability will be amortized as a level dollar amount over an open 30-year period beginning in 2007.

This actuarial valuation was done with three scenarios, based on 30-year, 10-year and 1-year funding options. In 2010, the County continued with the 30-year model.

A copy of the actuarial valuation can be obtained by contacting Dakota County, Financial Services Department, 1590 Highway 55, Hastings, Minnesota 55033.

Dakota County Minnesota Notes to the Financial Statements

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Required Supplementary Information

SCHEDULE OF FUNDING PROGRESS - OTHER POST EMPLOYMENT BENEFITS

A	cturial	Actuarial Value of	Actuarial Accrued	Unfunded Actuarial Accrued	Funded	Covered	UAAL as a Percentage of
Va	aluation	Assets	Liability	Liability	Ratio	Payroll	Covered Payroll
	Date	(a)	(b)	(b-a)	(a/b)	(c)	$((\mathbf{b}-\mathbf{a})/\mathbf{c})$
1/	/1/2006	\$0	\$10,103,661	\$10,103,661	0.00%	\$101,860,878	9.92%
1/	/1/2008	\$0	\$14,588,881	\$14,588,881	0.00%	\$112,903,961	12.92%
1/	/1/2010	\$0	\$19,866,455	\$19,866,455	0.00%	\$113,111,525	17.56%

See Note IV, I, Post-Employment Benefits, for more information.

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BUDGETARY COMPARISON SCHEDULE BUDGET AND ACTUAL DEBT SERVICE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted Amounts				Actual		Variance with	
		Original		Final		Amounts	Final Budget	
Revenues								
Taxes	\$	6,000,000	\$	6,000,000	\$	6,016,608	\$	16,608
Investment earnings						530,220		530,220
Total Revenues	\$	6,000,000	\$	6,000,000	\$	6,546,828	\$	546,828
Expenditures								
Debt service								
Principal	\$	31,180,000	\$	31,180,000	\$	31,180,000	\$	-
Interest		3,122,826		3,122,826		3,122,794		32
Total Expenditures	\$	34,302,826	\$	34,302,826	\$	34,302,794	\$	32
Excess of Revenues Over (Under)								
Expenditures	\$	(28,302,826)	\$	(28,302,826)	\$	(27,755,966)	\$	546,860
Other Financing Sources (Uses)								
Transfers in	\$	2,576,672	\$	2,576,672	\$	2,576,672	\$	
Total Other Financing Sources								
(Uses)	\$	2,576,672	\$	2,576,672	\$	2,576,672	\$	-
Change in Fund Balance	\$	(25,726,154)	\$	(25,726,154)	\$	(25,179,294)	\$	546,860
Fund Balance - January 1		33,044,992		33,044,992		33,044,992		
Fund Balance - December 31	\$	7,318,838	\$	7,318,838	\$	7,865,698	\$	546,860

BUDGETARY COMPARISON SCHEDULE BUDGET AND ACTUAL CAPITAL PROJECTS FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted Amounts				Actual		Variance with	
		Original		Final	Amounts		Final Budget	
Revenues								
Taxes	\$	560,842	\$	560,842	\$	379,968	\$	(180,874)
Intergovernmental		625,884		625,884		2,568,070		1,942,186
Miscellaneous		11,000		11,000		24,318		13,318
Total Revenues	\$	1,197,726	\$	1,197,726	\$	2,972,356	\$	1,774,630
Expenditures								
Current								
Capital outlay								
Capital outlay	\$	4,391,000	\$	5,802,244	\$	2,823,748	\$	2,978,496
Total capital outlay	\$	4,391,000	\$	5,802,244	\$	2,823,748		2,978,496
Total Expenditures	\$	4,391,000	\$	5,802,244	\$	2,823,748	\$	2,978,496
Excess of Revenues Over (Under)								
Expenditures	\$	(3,193,274)	\$	(4,604,518)	\$	148,608	\$	4,753,126
Other Financing Sources (Uses)								
Transfers out	\$	(3,121,417)	\$	(3,121,417)	\$	-	\$	3,121,417
Total Other Financing Sources								
(Uses)	\$	(3,121,417)	\$	(3,121,417)	\$	-	\$	3,121,417
Change in Fund Balance	\$	(6,314,691)	\$	(7,725,935)	\$	148,608	\$	7,874,543
Fund Balance - January 1		10,125,728		10,125,728		10,125,728		
Fund Balance - December 31	\$	3,811,037	\$	2,399,793	\$	10,274,336	\$	7,874,543

COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS DECEMBER 31, 2011

	Special Revenue Funds									Total Nonmajor	
		County Library		Regional Rail	_	Law Library	Attorney Forfeiture		Governmental Funds		
<u>Assets</u>											
Cash and pooled investments	\$	1,828,616	\$	9,399,812	\$	1,027,640	\$	371,052	\$	12,627,120	
Petty cash and change funds Taxes receivable		2,450		-		60		-		2,510	
Prior		281,682		32,640		-		-		314,322	
Accounts receivable		147,971		-		6,438		-		154,409	
Due from other funds		179,376		-		-		500		179,876	
Due from other governments		5,776				29,459		-		35,235	
Total Assets	\$	2,445,871	\$	9,432,452	\$	1,063,597	\$	371,552	\$	13,313,472	
<u>Liabilities and Fund Balances</u>											
Liabilities											
Accounts payable	\$	77,626	\$	-	\$	11,140	\$	5,059	\$	93,825	
Salaries payable		299,378		-		7,817		-		307,195	
Due to other funds		1,233		331,490		537		-		333,260	
Due to other governments		-		-		14		-		14	
Deferred revenue - unavailable		242,477		20,226		-		-		262,703	
Deferred revenue - unearned				4,230,000						4,230,000	
Total Liabilities	\$	620,714	\$	4,581,716	\$	19,508	\$	5,059	\$	5,226,997	
Fund Balances											
Restricted for:											
Law library	\$	-	\$	-	\$	1,044,029	\$	-	\$	1,044,029	
Criminal forfeitures		-		-		-		366,493		366,493	
Assigned to:											
Culture and recreation		115,367		-		-		-		115,367	
Economic development		-		4,850,736		-		-		4,850,736	
Budget incentive program		146,459		-		-		-		146,459	
Capital equipment		368,125		-		-		-		368,125	
Petty cash Other post employment benefits		2,450 1,192,756		-		60 -		-		2,510 1,192,756	
Total Fund Balances	\$	1,825,157	<u> </u>	4,850,736	\$	1,044,089	\$	366,493	\$	8,086,475	
	<u></u>							<u> </u>			
Total Liabilities and Fund Balances	\$	2,445,871	\$	9,432,452	\$	1,063,597	\$	371,552	\$	13,313,472	

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Special Revenue Funds									Total Nonmajor	
		County Library		Regional Rail		Law Library	Attorney Forfeiture		G	overnmental Funds	
Revenues											
Taxes	\$	10,990,007	\$	1,569,681	\$	-	\$	-	\$	12,559,688	
Intergovernmental		498,262		258,199		-		-		756,461	
Charges for services		600,868		-		397,269		-		998,137	
Fines and forfeits		-		-		-		62,496		62,496	
Gifts and contributions		15,215		-		-		-		15,215	
Investment earnings		2,151		47,385		-		-		49,536	
Miscellaneous		155,752		21,928		-				177,680	
Total Revenues	\$	12,262,255	\$	1,897,193	\$	397,269	\$	62,496	\$	14,619,213	
Expenditures											
Current											
General government	\$	-	\$	-	\$	467,896	\$	17,316	\$	485,212	
Culture and recreation		12,490,261		-		-		-		12,490,261	
Economic development		-		529,610				-		529,610	
Total Expenditures	\$	12,490,261	\$	529,610	\$	467,896	\$	17,316	\$	13,505,083	
Excess of Revenues Over (Under)											
Expenditures	\$	(228,006)	\$	1,367,583	\$	(70,627)	\$	45,180	\$	1,114,130	
Net Change in Fund Balance	\$	(228,006)	\$	1,367,583	\$	(70,627)	\$	45,180	\$	1,114,130	
Fund Balance - January 1		2,053,163	_	3,483,153		1,114,716		321,313		6,972,345	
Fund Balance - December 31	\$	1,825,157	\$	4,850,736	\$	1,044,089	\$	366,493	\$	8,086,475	

BUDGETARY COMPARISON SCHEDULE BUDGET AND ACTUAL COUNTY LIBRARY SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	Budgeted	l Amo	ounts	Actual	Variance with Final Budget		
	Original		Final	 Amounts			
Revenues							
Taxes	\$ 10,988,913	\$	11,459,751	\$ 10,990,007	\$	(469,744)	
Intergovernmental	121,304		121,304	498,262		376,958	
Charges for services	705,000		705,000	600,868		(104,132)	
Gifts and contributions	-		15,335	15,215		(120)	
Investment earnings	-		-	2,151		2,151	
Miscellaneous	 106,000		106,000	 155,752		49,752	
Total Revenues	\$ 11,921,217	\$	12,407,390	\$ 12,262,255	\$	(145,135)	
Expenditures							
Current							
Culture and recreation							
Regional library	\$ 12,817,284	\$	13,862,911	\$ 12,490,261	\$	1,372,650	
Total Expenditures	\$ 12,817,284	\$	13,862,911	\$ 12,490,261	\$	1,372,650	
Excess of Revenues Over (Under)							
Expenditures	\$ (896,067)	\$	(1,455,521)	\$ (228,006)	\$	1,227,515	
Change in Fund Balance	\$ (896,067)	\$	(1,455,521)	\$ (228,006)	\$	1,227,515	
Fund Balance - January 1	2,053,163		2,053,163	 2,053,163			
Fund Balance - December 31	\$ 1,157,096	\$	597,642	\$ 1,825,157	\$	1,227,515	

BUDGETARY COMPARISON SCHEDULE BUDGET AND ACTUAL REGIONAL RAIL SPECIAL REVENUE FUND FOR THE YEAR ENDED DECEMBER 31, 2011

	 Budgeted	unts	Actual	Variance with			
	Original		Final	 Amounts	Final Budget		
Revenues							
Taxes	\$ 1,640,516	\$	1,640,516	\$ 1,569,681	\$	(70,835)	
Intergovernmental	1,609,653		1,609,653	258,199		(1,351,454)	
Investment earnings	-		-	47,385		47,385	
Miscellaneous	 		-	 21,928		21,928	
Total Revenues	\$ 3,250,169	\$	3,250,169	\$ 1,897,193	\$	(1,352,976)	
Expenditures							
Current							
Economic development							
Community development	\$ 5,176,003	\$	5,176,003	\$ 164,898	\$	5,011,105	
Administration	 610,418		610,418	 364,712		245,706	
Total Expenditures	\$ 5,786,421	\$	5,786,421	\$ 529,610	\$	5,256,811	
Excess of Revenues Over (Under)							
Expenditures	\$ (2,536,252)	\$	(2,536,252)	\$ 1,367,583	\$	3,903,835	
Change in Fund Balance	\$ (2,536,252)	\$	(2,536,252)	\$ 1,367,583	\$	3,903,835	
Fund Balance - January 1	 3,483,153		3,483,153	 3,483,153			
Fund Balance - December 31	\$ 946,901	\$	946,901	\$ 4,850,736	\$	3,903,835	

COMBINING STATEMENT OF NET ASSETS NONMAJOR ENTERPRISE FUNDS DECEMBER 31, 2011

	Geographic Information System Enterprise Fund		Criminal Justice Information Integration Network		Byllesby Dam Enterprise Fund			Totals
Assets								
Current assets:								
Cash and pooled investments	\$	143,276	\$	250,390	\$	1,841,038	\$	2,234,704
Total current assets	\$	143,276	\$	250,390	\$	1,841,038	\$	2,234,704
Total Assets	<u>\$</u>	143,276	\$	250,390	\$	1,841,038	\$	2,234,704
<u>Liabilities</u>								
Current liabilities:								
Accounts payable	\$		\$	14,448	\$	92,986	\$	107,434
Total current liabilities	\$		\$	14,448	\$	92,986	\$	107,434
Total Liabilities	<u>\$</u>		\$	14,448	\$	92,986	\$	107,434
Net Assets								
Restricted for Equipment replacement	\$	143,276	\$	_		1,748,052	\$	1,891,328
Public safety	Ψ ———	-	Ψ	235,942		-	Ψ	235,942
Total Net Assets	\$	143,276	\$	235,942	\$	1,748,052	\$	2,127,270

COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS NONMAJOR ENTERPRISE FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Geographic Information System Enterprise Fund		In In	Criminal Justice formation stegration Network	Ent	Byllesby Dam erprise Fund		Totals	
Operating Revenues	¢.	20.140	¢.	102 721	ф	2 149 477	¢	2 270 247	
Charges for services	\$	38,149	\$	183,721	\$	2,148,477	\$	2,370,347	
Total Operating Revenues	\$	38,149	\$	183,721	\$	2,148,477	\$	2,370,347	
Operating Expenses									
Professional services	\$	-	\$	71,078	\$	-	\$	71,078	
Repairs and maintenance		-		-		417,750		417,750	
Other services and charges		58,164		13,114				71,278	
Total Operating Expenses	\$	58,164	\$	84,192	\$	417,750	\$	560,106	
Operating income (loss)	\$	(20,015)	\$	99,529	\$	1,730,727	\$	1,810,241	
Nonoperating revenues (expenses)									
Intergovernmental	\$	-	\$	-	\$	17,325	\$	17,325	
Total Nonoperating revenues (expenses)\$		\$		\$	17,325	\$	17,325	
Change in Net Assets	\$	(20,015)	\$	99,529	\$	1,748,052	\$	1,827,566	
Net Assets - January 1		163,291		136,413				299,704	
Net Assets - December 31	\$	143,276	\$	235,942	\$	1,748,052	\$	2,127,270	

COMBINING STATEMENT OF CASH FLOWS NONMAJOR ENTERPRISE FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011 Increase (Decrease) in Cash and Cash Equivalents

	Geographic Information System Enterprise Fund		Criminal Justice Information Integration Network		Byllesby Dam Enterprise Fund			Totals	
Cash Flows from Operating Activities	ф	20.140	ф	105.740	Φ.	2 1 40 455	Φ.	2 272 274	
Receipts from customers and users Payments to suppliers	\$	38,149 (58,518)	\$	185,748 (69,744)	\$	2,148,477 (324,764)	\$	2,372,374 (453,026)	
Net cash provided by (used in) operating activities	\$	(20,369)	\$	116,004	\$	1,823,713	\$	1,919,348	
Cash Flows from Noncapital Financing Activities Intergovernmental	\$	<u>-</u>	\$	<u>-</u>	\$	17,325	\$	17,325	
Net cash provided by (used in) noncapital financing activities	\$		<u>\$</u>		<u>\$</u>	17,325	<u>\$</u>	17,325	
Net Increase (Decrease) in Cash and Cash Equivalents	\$	(20,369)	\$	116,004	\$	1,841,038	\$	1,936,673	
Cash and Cash Equivalents at January 1		163,645		134,386				298,031	
Cash and Cash Equivalents at December 31	\$	143,276	\$	250,390	\$	1,841,038	\$	2,234,704	
Reconciliation of Operating Income to Net Cash Provided by (Used in) Operating Activities									
Operating income (loss)	\$	(20,015)	\$	99,529	\$	1,730,727	\$	1,810,241	
Adjustments to reconcile operating income to net cash provided by (used in) operating activities									
(Increase) decrease in due from other governments (Increase) decrease in due from other funds	\$	-	\$	7,027 12,000	\$	-	\$	7,027 12,000	
Increase (decrease) in accounts payable Increase (decrease) in deferred revenue		(354)		14,448 (17,000)		92,986		107,080 (17,000)	
Total adjustments	\$	(354)	\$	16,475	\$	92,986	\$	109,107	
Net Cash Provided by (Used in) Operating Activities	\$	(20,369)	\$	116,004	\$	1,823,713	\$	1,919,348	

COMBINING STATEMENT OF FIDUCIARY NET ASSETS PRIVATE-PURPOSE TRUST FUNDS DECEMBER 31, 2011

	First Judicial District Trust Fund		Rural Solid Waste Commission Trust Fund		Solid Waste Management Coordinating Board Trust Fund		Domestic Preparedness Team Trust Fund		Total
Assets									
Cash and cash equivalents Due from other governments	\$	- 307,586	\$	26,769	\$	3,597,500	\$ 174,157	\$	3,798,426 307,586
Total Assets	\$	307,586	\$	26,769	\$	3,597,500	\$ 174,157	\$	4,106,012
<u>Liabilities</u>									
Accounts payable Due to other governments	\$	997 306,589	\$	10,773	\$	117,046 3,352,465	\$ 1,310	\$	130,126 3,659,054
Total Liabilities	\$	307,586	\$	10,773	\$	3,469,511	\$ 1,310	\$	3,789,180
Net Assets									
Net assets, held in trust for other purposes	\$		\$	15,996	\$	127,989	\$ 172,847	\$	316,832
Total Net Assets	\$		\$	15,996	\$	127,989	\$ 172,847	\$	316,832

COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS PRIVATE-PURPOSE TRUST FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	First Judicial District Trust Fund		Rural Solid Waste Commission Trust Fund		Solid Waste Management Coordinating Board Trust Fund		Domestic Preparedness Team Trust Fund		Total Private- Purpose Trust Fund
ADDITIONS:									
State Grants Mn Dept of Trial Courts Payments from other governments Other agencies Miscellaneous Investment earnings:	\$ 1,666,640 - - -	\$	- - 17,700 -	\$	778,299 - 5,514	\$	87,381 - 74	\$	1,666,640 865,680 17,700 5,588
Interest	 		355		14,806		-		15,161
Total additions	\$ 1,666,640	\$	18,055	\$	798,619	\$	87,455	\$	2,570,769
DEDUCTIONS:									
Judical District expense Solid waste expenses Emergency preparedness expenses	\$ 1,666,640	\$	17,268 -	\$	901,370	\$	43,771	\$	1,666,640 918,638 43,771
Total deductions	\$ 1,666,640	\$	17,268	\$	901,370	\$	43,771	\$	2,629,049
Change in net assets	\$ -	\$	787	\$	(102,751)	\$	43,684	\$	(58,280)
Net assets - January 1	 		15,209		230,740		129,163		375,112
Net assets - December 31	\$ 	\$	15,996	\$	127,989	\$	172,847	\$	316,832

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Balance January 1	Additions	Deductions	Balance December 31
<u>4-H</u>				
<u>Assets</u>				
Cash and pooled investments	\$ 390,662 330	\$ 151,301	\$ 348,472	\$ 193,491
Accounts receivable Due from other governments	1,958	4,283	330 4,898	1,343
	\$ 392,950	\$ 155,584	\$ 353,700	\$ 194,834
<u>Liabilities</u>				
Accounts payable	\$ 7,408	\$ 344,158	\$ 341,898	\$ 9,668
Due to other governments	385,542	935,811	1,136,187	185,166
	\$ 392,950	\$ 1,279,969	\$ 1,478,085	\$ 194,834
AGRICULTURAL CONSERVATION Assets Cash and pooled investments	\$ 143,873	\$ 60,322	\$ 76,130	\$ 128,065
<u>Liabilities</u>				
Accounts payable	\$ 143,873	\$ 60,322	\$ 76,130	\$ 128,065
ARBITRAGE				
<u>Assets</u>				
Cash and pooled investments	\$ 50,904	\$ -	<u>\$</u> -	\$ 50,904
<u>Liabilities</u>				
Due to other governments	\$ 50,904	\$ -	\$ -	\$ 50,904

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

		lance uary 1	A	dditions	D	eductions	Balance December 31		
<u>ASSURANCE</u>									
<u>Assets</u>									
Cash and pooled investments	\$	7,590	\$	23,150	\$	24,335	\$	6,405	
<u>Liabilities</u>									
Due to other governments	\$	7,590	\$	23,150	\$	24,335	\$	6,405	
COMMUNITY DEVELOPMENT AGE	<u>NCY</u>								
<u>Assets</u>									
Cash and pooled investments	\$	160,830	\$	7,240,239	\$	7,357,386	\$	43,683	
<u>Liabilities</u>									
Due to other governments	\$	160,830	\$	7,240,239	\$	7,357,386	\$	43,683	
CONSERVATION									
<u>Assets</u>									
Cash and pooled investments	\$	1,395	\$	119,650	\$	121,045	\$	<u>-</u>	
<u>Liabilities</u>									
Accounts payable	\$	1,395	\$	121,050	\$	122,445	\$		
DAKOTA-SCOTT WSA									
Assets									
Cash and pooled investments	\$		\$	4,695,245	\$	4,631,772	\$	63,473	
<u>Liabilities</u>									
Due to other governments	\$	-	\$	4,695,245	\$	4,631,772	\$	63,473	

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Balance anuary 1	A	dditions	De	eductions	Balance December 31		
DUI FORFEITURE FUND								
<u>Assets</u>								
Cash and pooled investments	\$ 17,305	\$	47,426	\$	29,234	\$	35,497	
<u>Liabilities</u>								
Accounts payable	\$ 17,305	\$	47,426	\$	29,234	\$	35,497	
FORFEITED TAX								
<u>Assets</u>								
Cash and pooled investments	\$ 765,606	\$	2,538	\$	3,963	\$	764,181	
<u>Liabilities</u>								
Accounts payable Due to other governments	\$ 150 765,456	\$	1,475 1,444	\$	1,625 2,719	\$	- 764,181	
Total Liabilities	\$ 765,606	\$	2,919	\$	4,344	\$	764,181	
HISTORICAL SOCIETY								
<u>Assets</u>								
Cash and pooled investments Due from other governments	\$ - 88,617	\$	318,328 228,751	\$	318,328 88,618	\$	228,750	
Total Assets	\$ 88,617	\$	547,079	\$	406,946	\$	228,750	
<u>Liabilities</u>								
Salaries payable Due to other governments	\$ 4,901 83,716	\$	3,518 228,751	\$	8,419 83,717	\$	228,750	
Total Liabilities	\$ 88,617	\$	232,269	\$	92,136	\$	228,750	

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Balance January 1		Additions		Deductions		Balance December 31	
LOCAL COLLABORATIVES								
<u>Assets</u>								
Cash and pooled investments	\$	321,403	\$	647,588	\$	830,549	\$	138,442
<u>Liabilities</u>								
Accounts payable	\$	321,403	\$	1,088,117	\$	1,271,078	\$	138,442
METROPOLITAN EMERGENCY	SERVICES BO	DARD (MESB)						
Assets								
Cash and pooled investments Due from other governments	\$	68,295	\$	1,083,774 129,716	\$	1,083,774 68,295	\$	129,716
Total Assets	\$	68,295	\$	1,213,490	\$	1,152,069	\$	129,716
<u>Liabilities</u>								
Salaries payable Due to other governments	\$	24,830 43,465	\$	201,050 1,108,025	\$	225,880 1,021,774	\$	129,716
Total Liabilities	\$	68,295	\$	1,309,075	\$	1,247,654	\$	129,716
METRO ALLIANCE FOR HEALT	HY FAMILIE	<u>s</u>						
<u>Assets</u>								
Cash and pooled investments Accounts receivable	\$	560,966 10,000	\$	638,806 5,026	\$	1,081,455 10,000	\$	118,317 5,026
Total Assets	\$	570,966	\$	643,832	\$	1,091,455	\$	123,343
<u>Liabilities</u>								
Accounts payable Due to other governments	\$	92,904 478,062	\$	123,864	\$	92,904 478,583	\$	123,343
Total Liabilities	\$	570,966	\$	123,864	\$	571,487	\$	123,343

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2011

	Balance January 1	Additions	Deductions	Balance December 31	
METRO COUNCIL					
<u>Assets</u>					
Cash and pooled investments	<u>\$</u>	\$ 3,461,316	\$ 3,461,316	<u>\$ -</u>	
<u>Liabilities</u>					
Due to other governments	\$ -	\$ 3,461,316	\$ 3,461,316	\$ -	
METRO TRANSIT					
<u>Assets</u>					
Cash and pooled investments	<u>\$</u>	\$ 4,324,651	\$ 4,324,651	\$ -	
<u>Liabilities</u>					
Due to other governments	<u>\$</u>	\$ 4,324,651	\$ 4,324,651	\$ -	
METROPOLITAN INTER-COUNTY AS	SSOCIATION (MICA)				
<u>Assets</u>					
Cash and pooled investments	\$ 335,340	\$ 479,027	\$ 531,270	\$ 283,097	
<u>Liabilities</u>					
Due to other governments	\$ 335,340	\$ 979,027	\$ 1,031,270	\$ 283,097	
MINNESOTA CONSERVATION FUND Assets					
	¢ 20.400	¢ (0.222	¢ 50.250	¢ 21.525	
Cash and pooled investments	\$ 20,490	\$ 60,323	\$ 59,278	\$ 21,535	
<u>Liabilities</u> Due to other governments	\$ 20,490	\$ 60,323	\$ 59,278	\$ 21,535	

	Balance January 1	Additions	Deductions	Balance December 31
MOSQUITO CONTROL				
<u>Assets</u>				
Cash and pooled investments	\$ -	\$ 2,056,246	\$ 2,056,246	\$ -
<u>Liabilities</u>				
Due to other governments	<u>\$ -</u>	\$ 2,056,246	\$ 2,056,246	<u>\$ -</u>
PAYROLL DEDUCTIONS				
<u>Assets</u>				
Cash and pooled investments	\$ -	\$ 48,951,013	\$ 48,951,013	\$ -
<u>Liabilities</u>				
Accounts payable	<u>\$</u> -	\$ 48,950,686	\$ 48,950,686	<u>\$ -</u>
SCHOOL DISTRICTS				
<u>Assets</u>				
Cash and pooled investments	\$ -	\$ 201,809,608	\$ 201,809,608	\$ -
<u>Liabilities</u>				
Due to other governments	\$ -	\$ 201,809,608	\$ 201,809,608	\$ -
SHERIFF CIVIL FEES				
<u>Assets</u>				
Cash and pooled investments	\$ 199,463	\$ 482,754	\$ 525,417	\$ 156,800
<u>Liabilities</u>				
Due to other governments	\$ 199,463	\$ 482,039	\$ 524,702	\$ 156,800

	ance ary 1	A	Additions	D	eductions	Balance cember 31
SHERIFF EVIDENCE FUND						
<u>Assets</u>						
Cash and pooled investments	\$ 1,390	\$	1,299	\$	485	\$ 2,204
<u>Liabilities</u>						
Due to other governments	\$ 1,390	\$	1,299	\$	485	\$ 2,204
SHERIFF INMATE FUNDS						
<u>Assets</u>						
Cash and pooled investments	\$ 41	\$		\$		\$ 41
<u>Liabilities</u>						
Accounts payable	\$ 41	\$		\$	-	\$ 41
SHERIFF TRUST FUND						
<u>Assets</u>						
Cash and pooled investments	\$ 64,871	\$	10,952,506	\$	10,951,837	\$ 65,540
<u>Liabilities</u>						
Due to other governments	\$ 64,871	\$	10,949,238	\$	10,948,569	\$ 65,540
SOCIAL WELFARE						
<u>Assets</u>						
Departmental cash	\$ 35,477	\$	466,576	\$	471,417	\$ 30,636
<u>Liabilities</u>						
Accounts payable	\$ 35,477	\$	466,576	\$	471,417	\$ 30,636

		Balance January 1	 Additions	 Deductions	D	Balance December 31
STATE REVENUE						
<u>Assets</u>						
Cash and pooled investments	\$	112,842	\$ 32,911,697	\$ 32,975,493	\$	49,046
<u>Liabilities</u>						
Due to other governments	<u>\$</u>	112,842	\$ 32,911,697	\$ 32,975,493	\$	49,046
TAXES AND PENALTIES						
<u>Assets</u>						
Cash and pooled investments Accounts receivable	\$	29,777,029 80,115	\$ 667,129,478 85,517	\$ 660,334,106 80,115	\$	36,572,401 85,517
Total Assets	\$	29,857,144	\$ 667,214,995	\$ 660,414,221	\$	36,657,918
<u>Liabilities</u>						
Accounts payable Unapportioned taxes payable Due to other funds Due to other governments	\$	322,789 - - 29,534,355	\$ 2,106,864 675,021,894 49,058 660,313,266	\$ 2,098,002 675,021,894 49,058 653,521,354	\$	331,651 - - 36,326,267
Total Liabilities	\$	29,857,144	\$ 1,337,491,082	\$ 1,330,690,308	\$	36,657,918
TOWNS AND CITIES						
Assets						
Cash and pooled investments	\$	946,060	\$ 263,528,642	\$ 264,434,424	\$	40,278
<u>Liabilities</u>						
Due to other governments	\$	946,060	\$ 263,528,642	\$ 264,434,424	\$	40,278

	 Balance January 1	 Additions		Deductions		Deductions		Balance December 31	
WATERSHED LEVY									
Assets									
Cash and pooled investments	\$ 	\$ 32,377	\$	32,377	\$				
<u>Liabilities</u>									
Due to other governments	\$ 	\$ 32,377	\$	32,377	\$	<u> </u>			
TOTAL ALL AGENCY FUNDS									
<u>Assets</u>									
Cash and pooled investments Departmental cash Accounts receivable Due from other governments	\$ 33,878,060 35,477 90,445 158,870	\$ 1,251,209,304 466,576 90,543 362,750	\$	1,246,353,964 471,417 90,445 161,811	\$	38,733,400 30,636 90,543 359,809			
Total Assets	\$ 34,162,852	\$ 1,252,129,173	\$	1,247,077,637	\$	39,214,388			
<u>Liabilities</u>									
Accounts payable Salaries payable Unapportioned taxes payable Due to other funds Due to other governments	\$ 942,745 29,731 - - 33,190,376	\$ 53,186,674 204,568 675,021,894 49,058 1,195,266,258	\$	53,455,419 234,299 675,021,894 49,058 1,189,916,246	\$	674,000 - - - 38,540,388			
Total Liabilities	\$ 34,162,852	\$ 1,923,728,452	\$	1,918,676,916	\$	39,214,388			

GOVERNMENTAL FUND BALANCE SHEET AND GOVERNMENTAL ACTIVITIES - STATEMENT OF NET ASSETS VERMILLION RIVER WATERSHED DISTRICT DECEMBER 31, 2011

Assets

Cash and investments	\$	1,647,937
Taxes receivable		
Current		74,490
Prior - net		7,486
Due from other governments		22,392
Total Assets	<u>\$</u>	1,752,305
<u>Liabilities</u>		
Current liabilities		
Accounts payable	\$	192,100
Due to other governments		380,716
Total Liabilities	\$	572,816
Fund Balance/Net Assets		
Unrestricted	\$	1,179,489
Total Fund Balance/Net Assets	\$	1,179,489
Total Liabilities and		
Fund Balance/Net Assets	\$	1,752,305
		, - ,

There are no capital assets nor long term liabilities. There is no difference to reconcile between modified and full accrual.

GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE AND GOVERNMENTAL ACTIVITIES - STATEMENT OF ACTIVITIES VERMILLION RIVER WATERSHED DISTRICT FOR THE YEAR ENDED DECEMBER 31, 2011

Revenues		
Taxes	\$ 850,4	08
License and permits	1,8	52
Intergovernmental	157,8	88
Investment earnings	16,3.	<u>59</u>
Total Revenues	\$ 1,026,5	<u>07</u>
Expenditures/Expenses		
Current		
Conservation of natural resources	\$ 987,8	28
Net Change in Fund Balance/		
Net Assets	\$ 38,67	19
Fund Balance/Net Assets - January 1	1,140,8	10
Fund Balance/Net Assets - December 31	\$ 1,179,4	89

There are no capital outlays nor revenues that are not current financial resources. There is no difference to reconcile between modified and full accrual.

Governmental Revenue Schedules

SCHEDULE OF INTERGOVERNMENTAL REVENUE FOR THE YEAR ENDED DECEMBER 31, 2011

	G	Governmental Enterprise Funds Funds				Total Primary Government
Shared Revenue						
State						
Highway users tax	\$	17,897,156	\$	-	\$	17,897,156
PERA rate reimbursement		333,927		-		333,927
Disparity reduction aid		15,924		-		15,924
Police aid		418,530		-		418,530
Agricultural preserve credit		45,079		-		45,079
County program aid		12,630,881		=		12,630,881
Market value credit		2,653,428				2,653,428
Total Shared Revenue	\$	33,994,925	\$		\$	33,994,925
Reimbursement for Services State						
Minnesota Department of Human Services Federal	\$	7,663,353	\$	-	\$	7,663,353
Health and Human Services		215,293				215,293
Total Reimbursement for Services	\$	7,878,646	\$		\$	7,878,646
Payments						
Local						
County contributions	\$	42,437	\$	-	\$	42,437
City contributions		1,425,887		-		1,425,887
Metropolitan council		2,896,579		-		2,896,579
City and agency share of construction MELSA		17,554,441		=		17,554,441
Other contributions		227,315		-		227,315
Local contributions		736,685 440,992		17,325		736,685 458,317
Payments in lieu of taxes		129,260		-		129,260
Total Payments	\$	23,453,596	\$	17,325	\$	23,470,921
Grants						
State						
Minnesota Department of						
Public Safety	\$	123,704	\$	-	\$	123,704
Transportation		179,268		-		179,268
Health		2,234,934		-		2,234,934
Natural Resources		359,252		-		359,252
Human Services		12,626,650		-		12,626,650
Water and Soil Resources Board		94,776		-		94,776
Employment and Economic Development		891,821		=		891,821
Pollution Control Agency		1,379,632		-		1,379,632
Trial courts		9,387 143,200		-		9,387
Housing Finance Agency Education		1,309		-		143,200 1,309
Secretary of State		4,000		_		4,000
Board of Peace Officers Standards and Training		29,162		_		29,162
Corrections		4,992,175		_		4,992,175
Veterans Affairs		1,000		-		1,000
Total State	\$	23,070,270	\$	-	\$	23,070,270

SCHEDULE OF INTERGOVERNMENTAL REVENUE FOR THE YEAR ENDED DECEMBER 31, 2011

	G	Governmental Enterprise Funds Funds		 Total Primary Government	
Grants (Continued)					
Federal					
Department of					
Agriculture	\$	4,736,437	\$	-	\$ 4,736,437
Housing and Urban Development		2,621,834		-	2,621,834
Justice		478,246		-	478,246
Labor		2,201,132		-	2,201,132
Transportation		9,134,041		-	9,134,041
Environmental Protection Agency		91,628		-	91,628
Energy		294,912		-	294,912
Education		111,998		-	111,998
Elections Assistance Commission		304,216		-	304,216
Health and Human Services		22,024,734		-	22,024,734
Homeland Security		835,215			 835,215
Total Federal	\$	42,834,393	\$		\$ 42,834,393
Total State and Federal Grants	\$	65,904,663	\$		\$ 65,904,663
Total Intergovernmental Revenue	\$	131,231,830	\$	17,325	\$ 131,249,155

Federal Grantor Pass-Through Agency Grant Program Title	Federal CFDA Number	E	xpenditures	Passed Through to Subrecipients	
U.S. Department of Agriculture					
Direct					
Farm and Ranch Lands Protection Program	10.913	\$	1,336,512	\$	-
Passed Through Minnesota Department of Health					
Special Supplemental Nutrition Program for Women,					
Infants, and Children	10.557		1,151,696		-
Passed Through Minnesota Department of Education					
Child Nutrition Cluster					
School Breakfast Program	10.553		10,545		-
National School Lunch Program	10.555		16,082		-
Passed Through Minnesota Department of Human Services					
State Administrative Matching Grants for Supplemental					
Nutrition Assistance Program	10.561		2,221,602		
Total U.S. Department of Agriculture		\$	4,736,437	\$	-
U.S. Department of Housing and Urban Development					
Direct					
Community Development Block Grants - Entitlement Grants Cluster					
Community Development Block Grant - Entitlement Grants	14.218	\$	1,742,462	\$	1,742,462
Community Development Block Grant ARRA	14.253		124,634		124,634
Supportive Housing Program	14.235		383,625		-
HOME Investment Partnerships Program	14.239		224,124		224,124
Homelessness Prevention-Rapid Re-Housing Program ARRA	14.257		146,989		
Total U.S. Department of Housing and Urban Development		\$	2,621,834	\$	2,091,220
U.S. Department of Justice					
Passed Through Minnesota Department of Public Safety					
Juvenile Accountability Block Grants	16.523	\$	49,161	\$	-
Justice Assistance Grant Program Cluster					
Edward Byrne Memorial Justice Assistance Grant (JAG) Program -					
Grants to States and Territories ARRA	16.803		73,611		-
Direct					
Edward Byrne Memorial Formula Grant Program	16.579		69,129		-
Drug Court Discretionary Grant Program	16.585		90,109		-
State Criminal Alien Assistance Program	16.606		41,143		-
Public Safety Partnership and Community Policing Grant ARRA	16.710		15,248		-
Congressionally Recommended Awards	16.753		84,620		-
Justice Assistance Grant Program Cluster					
Edward Byrne Memorial Justice Assistance Grant (JAG) Program -					
Grants to Units of Local Government ARRA	16.804		55,225		
Total U.S. Department of Justice		\$	478,246	\$	

Federal Grantor Pass-Through Agency Grant Program Title	Federal CFDA Number	Ex	spenditures	Passed Through to Subrecipients	
U.S. Department of Labor					
Passed Through Minnesota Department of Employment and					
and Economic Development					
Workforce Investment Act (WIA) Cluster					
WIA Adult Program	17.258	\$	357,457	\$	53,628
WIA Adult Program ARRA	17.258		15,307		-
WIA Youth Activities	17.259		508,872		407,362
WIA Dislocated Workers ARRA	17.260		13,381		-
Workforce Investment Act (WIA) National Emergency Grants	17.277		659,520		71,720
WIA Dislocated Worker Formula Grants	17.278		646,595		151,889
Total U.S. Department of Labor		\$	2,201,132	\$	684,599
U.S. Department of Transportation					
Passed Through Minnesota Department of Transportation					
Highway Planning and Construction	20.205	\$	9,116,151	\$	-
Passed Through Minnesota Department of Public Safety					
Minimum Penalties for Repeat Offenders for Driving While Intoxicated	20.608		3,390		-
Safety Belt Performance Grants	20.609		14,500		
Total U.S. Department of Transportation		\$	9,134,041	\$	
U.S. Department of Environmental Protection Agency					
Passed through Minnesota Pollution Control Agency					
Brownfields Assessment and Cleanup Cooperative Agreement ARRA	66.818	\$	91,628	\$	
Total U.S. Department of Education		\$	91,628	\$	
U.S. Department of Energy Direct					
Energy Efficiency and Conservation Block Grant					
Program (EECBG) ARRA	81.128	\$	294,912	\$	-
Total U.S. Department of Energy		\$	294,912	\$	
U.S. Department of Education					
Direct					
Special Education-Grants for Infants and Families	84.181	\$	111,998	\$	
Total U.S. Department of Education		\$	111,998	\$	

Federal Grantor	Federal				
Pass-Through Agency	CFDA				d Through
Grant Program Title	Number	E	xpenditures	to Sub	recipients
U.S. Department of Health and Human Services					
Passed Through Minnesota Department of Health					
Public Health Emergency Preparedness	93.069	\$	354,427	\$	-
Project Grants and Cooperative Agreements for Tuberculosis					
Control Programs	93.116		8,330		-
Immunization Cluster					
Immunization Cooperative Agreements	93.268		14,380		-
Immunization ARRA	93.712		15,824		-
Temporary Assistance for Needy Families Cluster					
Temporary Assistance for Needy Families (TANF)	93.558		325,356		-
Refugee and Entrant Assistance - Discretionary Grants	93.576		2,000		-
Maternal and Child Health Services Block Grant to the States	93.994		281,973		-
Passed Through Minnesota Department of Human Services					
Projects for Assistance in Transition from Homelessness (PATH)	93.150		30,428		-
Promoting Safe and Stable Families	93.556		59,943		-
Temporary Assistance for Needy Families Cluster					
Temporary Assistance for Needy Families (TANF)	93.558		3,029,388		_
Emergency Contingency Fund Temporary Assistance for					
Needy Families ARRA	93.714		43,185		_
Child Support Enforcement Title	93.563		7,508,253		_
Child Care and Development Fund Cluster					
Child Care and Development Block Grant	93.575		197,368		_
Child Care Mandatory and Matching Funds of the Child Care					
and Development Fund	93.596		196,682		_
Community-Based Child Abuse Prevention Grants	93.590		75,972		_
Stephanie Tubbs Jones Child Welfare Services Program	93.645		143,788		_
Foster Care Title IV-E	93.658		869,183		_
Adoption Assistance Cluster			,		
Adoption Assistance	93.659		713,878		_
Adoption Assistance ARRA	93.659		30,074		_
Social Services Block Grant	93.667		1,425,339		_
Chafee Foster Care Independence Program	93.674		63,253		_
Medical Assistance Program	93.778		6,528,895		_
Block Grants for Community Mental Health Services	93.958		56,605		_
Block Grants for Prevention and Treatment of Substance Abuse	93.959		50,210		-
Total U.S. Department of Health and Human Services		\$	22,024,734	\$	

Federal Grantor Pass-Through Agency Grant Program Title	Federal CFDA Number		xpenditures	Passed Through to Subrecipients	
U.S. Department of Homeland Security					
Direct					
Port Security Grant Program	97.056	\$	118,674	\$	-
Passed Through Minnesota Department of Public Safety					
Boating Safety Financial Assistance	97.012		18,370		-
Emergency Management Performance Grants	97.042		27,733		-
Pre-Disaster Mitigation	97.047		24,341		-
Homeland Security Grant Program	97.067		646,097		
Total U.S. Department of Homeland Security		\$	835,215	\$	
Total Federal Awards		\$	42,530,177	\$	2,775,819
VERMILLION RIVER WATERSHED DISTRICT (Component Unit)					
U.S. Environmental Protection Agency					
Passed through Minnesota Pollution Control Agency					
Nonpoint Source Implementation Grants	66.460	\$	76,022	\$	
Total U.S. Environmental Protection Agency		\$	76,022	\$	

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

1. Reporting Entity

The Schedule of Expenditures of Federal Awards presents the activities of federal award programs expended by Dakota County. The County's reporting entity is defined in Note 1 to the financial statements. Dakota County's financial statements include the operations of the Dakota County Community Development Agency (CDA) component unit, which expended \$26,189,648 in federal awards during the year ended June 30, 2011, which are not included in the schedule of expenditures of federal awards. The CDA has its own single audit.

2. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of Dakota County under programs of the federal government for the year ended December 31, 2011. The information in this schedule is presented in accordance with the requirements of Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Because the schedule presents only a selected portion of the operations of the County, it is not intended to and does not present the financial position, changes in net assets, or cash flows of Dakota County.

3. Summary of Significant Accounting Policies

Expenditures reported on the schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-87, *Cost Principles for State, Local and Indian Tribal Governments*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through grant numbers were not assigned by the pass-through agencies.

4. Clusters

Clusters of programs are groupings of closely related programs that share common compliance requirements. Total expenditures by cluster are:

Child Nutrition Cluster	\$ 26,627
CDBG - Entitlement Grants Cluster	1,867,096
JAG Program Cluster	128,836
WIA Cluster	2 201 132

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011

4. <u>Clusters</u> (Continued)

Immunization Cluster	30,204
Temporary Assistance for Needy Families (TANF) Cluster	3,397,929
Child Care and Development Fund Cluster	394,050
Adoption Assistance Cluster	743,952

5. Reconciliation to Schedule of Intergovernmental Revenue

Federal grant revenue per Schedule of Intergovernmental Revenue	\$ 42,834,393
Grant revenue recognized but not spent in 2011	
Help America Vote Act Requirements Payments	304,216
Expenditures Per Schedule of Expenditures of Federal Awards	\$ 42,530,177

6. American Recovery and Reinvestment Act

The American Recovery and Reinvestment Act of 2009 (ARRA) requires recipients to clearly distinguish ARRA funds from non-ARRA funding. In the schedule, ARRA funds are denoted by the addition of ARRA to the program name.

Statistical Section

Statistical Section

This part of Dakota County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the County's overall financial health.

Contents

	Page
Financial Trends These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.	115
Revenue Capacity These schedules contain information to help the reader assess the factors affecting the county's ability to generate its property taxes.	122
Debt Capacity These schedules present information to help the reader assess the affordability to the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	126
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place and to help make comparisons over time and with other governments.	129
Operating Information These schedules contain information about the County's operations and resources to help the reader understand how the County provides the activities it performs.	131

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The County implemented GASB Statement 34 in 2001; therefore, schedules that present entity-wide information begin in that year.

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Net Assets by Component

Primary Government											
		2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Governmental Activities											<u>.</u>
Invested in Capital Assets, net of related debt	\$	335,676,562 \$	321,795,149 \$	362,641,327 \$	382,932,632 \$	395,989,603 \$	435,373,306 \$	502,664,473 \$	545,729,953 \$	567,867,785 \$	605,455,040
Restricted		204,204	22,337,752	20,087,946	4,213,806	12,634,717	7,134,394	8,289,724	5,860,387	6,578,089	12,124,268
Unrestricted		178,363,479	185,637,223	168,674,094	187,453,538	195,395,365	208,158,550	188,220,596	198,144,007	197,822,900	208,305,948
Total Net Assets - Governmental Activities	_	514,244,245	529,770,124	551,403,367	574,599,976	604,019,685	650,666,250	699,174,793	749,734,347	772,268,774	825,885,256
Business-Type Activities											
Invested in Capital Assets, net of related debt		5,442	-	-	-	-	-	-	-	-	-
Restricted		280,606	267,292	273,787	257,526	244,026	217,240	197,467	166,432	299,704	2,127,270
Unrestricted		-	-		-	-	-	-	131,714	-	
Total Net Assets - Business-Type Activities	_	286,048	267,292	273,787	257,526	244,026	217,240	197,467	298,146	299,704	2,127,270
Total Primary Government											
Invested in Capital Assets, net of related debt		335,682,004	321,795,149	362,641,327	382,932,632	395,989,603	435,373,306	502,664,473	545,729,953	567,867,785	605,455,040
Restricted		484,810	22,605,044	20,361,733	4,471,332	12,878,743	7,351,634	8,487,191	6,026,819	6,877,793	14,251,538
Unrestricted		178,363,479	185,637,223	168,674,094	187,453,538	195,395,365	208,158,550	188,220,596	198,275,721	197,822,900	208,305,948
Total Net Assets - Primary Government	\$	514,530,293 \$	530,037,416 \$	551,677,154 \$	574,857,502 \$	604,263,711 \$	650,883,490 \$	699,372,260 \$	750,032,493 \$	772,568,478 \$	828,012,526
Components Units											
		2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Community Development Agency											
Invested in Capital Assets, net of related debt	\$	46,611,279 \$	49,981,807 \$	50,062,357 \$	54,523,397 \$	56,508,944 \$	58,430,590 \$	62,660,057 \$	67,422,313 \$	70,836,500 \$	78,312,202
Restricted		14,465,003	18,993,737	22,552,239	25,110,847	29,434,579	34,964,470	40,927,194	41,172,119	46,029,306	52,565,562
Unrestricted		27,133,258	30,373,937	37,124,838	38,616,727	45,848,454	50,752,896	55,136,226	62,620,611	70,262,376	75,886,912
Total Net Assets - Community Development Agency	\$	88,209,540 \$	99,349,481 \$	109,739,434 \$	118,250,971 \$	131,791,977 \$	144,147,956 \$	158,723,477 \$	171,215,043 \$	187,128,182 \$	206,764,676
Vermillion River Watershed											
Invested in Capital Assets, net of related debt	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Restricted		- '			-		- '	- '	- '		-
Unrestricted		-	-	-	228,945	452,087	836,040	1,172,206	1,113,522	1,140,810	1,179,489
Total Net Assets - Vermillion River Watershed	\$	- \$	- \$	- \$	228,945 \$	452,087 \$	836,040 \$	1,172,206 \$	1,113,522 \$	1,140,810 \$	1,179,489

Changes in Net Assets

		2003	2004	2005	2006	2007	2008	2009	2010	2011
Primary Government										
Governmental Activities										
General Government \$	45,342,380 \$	52,882,439 \$	49,207,103 \$	50,717,612 \$	49,730,842 \$	55,472,603 \$	58,446,661 \$	48,513,659 \$	61,982,946 \$	67,066,253
Public Safety	30,523,481	33,079,209	30,944,558	32,521,143	34,919,409	34,912,593	37,499,603	37,363,437	36,396,222	35,447,935
Highways and Streets	17,350,300	14,549,489	16,304,900	26,006,634	20,420,856	20,277,098	20,428,908	24,016,682	23,114,442	31,587,930
Sanitation	4,396,621	4,322,330	4,604,620	4,304,756	4,011,215	3,680,402	3,498,126	5,476,281	5,314,375	4,954,461
Human Services	82,897,196	82,227,949	76,680,727	85,113,843	89,579,810	94,635,381	94,467,561	85,401,690	69,757,126	68,904,678
Health	11,065,807	11,885,420	11,390,101	12,178,902	11,743,390	13,431,633	14,441,444	14,371,483	14,133,323	10,727,236
Culture and Recreation	15,499,000	15,102,985	15,802,865	15,208,101	16,641,571	17,447,398	17,160,436	19,746,598	19,352,705	19,368,747
Conservation of Natural Resources	1,281,240	1,441,578	634,311	603,508	5,061,173	4,819,932	4,783,651	4,560,051	2,304,181	3,960,904
Economic Development	7,070,031	6,330,521	7,609,962	6,102,141	7,760,382	12,810,832	7,712,727	10,540,298	12,076,877	8,145,271
Interest	3,206,856	3,732,525	4,178,776	3,644,666	4,317,700	5,509,766	4,910,143	4,360,037	3,947,575	2,919,202
Total Governmental Activities	218,632,912	225,554,445	217,357,923	236,401,306	244,186,348	262,997,638	263,349,260	254,350,216	248,379,772	253,082,617
Business-Type Activities										
Geographic Information Systems	65,052	59,429	45,355	51,166	42,591	47,012	40,082	50,556	24,577	58,164
Criminal Justice Information Integration Network	-	-	-	-	-	-	-	-	81,669	84,192
Byllesby Dam	-	-	-	-	-	-	-	-	-	417,750
Total Business-Type Activities	65,052	59,429	45,355	51,166	42,591	47,012	40,082	50,556	106,246	560,106
Total Primary Government Expenses \$	218,697,964 \$	225,613,874 \$	217,403,278 \$	236,452,472 \$	244,228,939 \$	263,044,650 \$	263,389,342 \$	254,400,772 \$	248,486,018 \$	253,642,723
Program Revenues	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Primary Government	2002	2003	2004	2003	2000	2007	2000	2007	2010	
Governmental Activities										
Fees, fines, charges and other:										
General Government \$	7,705,629 \$	10,113,324 \$	9,781,610 \$	8,926,807 \$	9,615,154 \$	11,007,470 \$	7,867,792 \$	7,507,730 \$	7,124,643 \$	6,784,853
Public Safety	1,977,624	2,333,435	2,663,212	2,554,680	2,922,742	2,808,252	2,731,099	3,214,768	3,127,028	3,532,554
Highways and Streets	708,101	792,432	847,893	999,754	1,203,304	1,281,339	1,495,081	1,528,495	1,589,965	3,777,498
Sanitation	5,179,568	5,146,562	4,981,322	4,581,103	5,648,372	5,818,423	6,222,558	6,528,605	8,019,709	8,235,471
Human Services	29,781,624	38,213,785	34,389,557	40,411,091	35,103,513	46,166,824	2,782,157	6,474,404	3,164,919	3,743,711
Health	5,150,701	5,641,178	4,666,247	5,048,774	3,788,860	4,947,124	5,772,599	5,632,467	3,119,419	1,316,458
Culture and Recreation	728,329	922,694	1,180,256	1,316,474	1,343,261	1,606,090	1,622,497	1,730,132	1,754,286	1,564,452
Conservation of Natural Resources	-	94,167	65,666	37,789	60,388	51,076	43,906	27,492	85,654	47,707
Economic Development	182,944	J-1,107	-	57,767	-	51,070	-3,700	27,472	40,132	1,247
Interest	102,744					_	_	_	40,132	1,247
Total Governmental Program Revenues	51,414,520	63,257,577	58,575,763	63,876,472	59,685,594	73,686,598	28,537,689	32,644,093	28,025,755	29,003,951
Business-Type Activities										
Geographic Information Systems	23,329	40,673	51,850	34,905	29,091	20,226	20,309	19,521	21,436	38,149
Criminal Justice Information Integration Network	-	-	-		-	-	20,505	131,714	86,368	183,721
Byllesby Dam	_	_	_	_	_	_	_	131,714	-	2,148,477
Total Business-Type Program Revenues	23,329	40,673	51,850	34,905	29,091	20,226	20,309	151,235	107,804	2,370,347
Total Primary Government Program Revenues \$	51,437,849 \$	63,298,250 \$	58,627,613 \$	63,911,377 \$	59,714,685 \$	73,706,824 \$	28,557,998 \$	32,795,328 \$	28,133,559 \$	31,374,298

Changes in Net Assets

Program Revenues	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Primary Government	-									
Governmental Activities										
Operating Grants and Contributions:										
General Government	\$ 3,983,546 \$	565,292 \$	1,411,311 \$	1,909,154 \$	628,801 \$	853,773 \$	3,893,517 \$	3,123,481 \$	3,798,215 \$	4,080,742
Public Safety	7,938,187	9,847,307	6,763,295	6,953,692	12,777,168	8,395,227	8,533,620	8,948,372	9,127,015	8,183,282
Highways and Streets	7,093,068	2,888,460	5,013,888	3,439,157	5,233,333	7,255,780	6,054,166	24,992,562	4,902,202	18,653,704
Sanitation	1,253,470	1,133,123	1,154,986	1,014,073	1,016,810	2,605	8,341	321,394	276,939	372,933
Human Services	20,533,390	17,388,737	18,634,901	19,492,199	21,047,402	23,115,310	59,829,926	47,133,328	35,807,530	40,837,578
Health	10,011,695	10,070,275	3,864,966	3,819,458	3,914,089	3,793,765	5,458,305	5,712,664	7,341,345	6,425,794
Culture and Recreation	3,415,582	363,748	842,998	3,239,484	434,868	4,499,611	10,126,045	941,566	1,151,534	2,536,834
Conservation of Natural Resources	109,003	90,785	37,248	133,592	96,522	5,412,063	2,153,127	3,827,241	1,656,906	2,981,223
Economic Development	5,607,121	6,403,015	7,894,503	6,935,833	7,905,728	8,681,447	7,252,218	9,396,842	12,556,252	7,728,144
Interest	5,007,121	0,403,013	7,094,303	0,933,633	7,903,728	0,001,447	7,232,216	9,390,642	12,330,232	7,720,144
	59,945,062	48,750,742	45,618,096	46,936,642	53,054,721	62,009,581	103,309,265	104,397,450	76,617,938	91,800,234
Total Governmental Program Revenues	39,943,002	46,730,742	43,018,090	40,930,042	33,034,721	02,009,381	103,309,203	104,397,430	70,017,938	91,800,234
Business-Type Activities										
Geographic Information Systems	-	-	-	-	-	-	-	-	-	-
Criminal Justice Information Integration Network	-	-	-	-	-	-	-	-	-	-
Byllesby Dam		-	-	-	-	-	-	-	-	17,325
Total Business-Type Program Revenues		-	-	-	-	-	-	-	-	17,325
Total Primary Government Program Revenues	\$ 59,945,062	48,750,742 \$	45,618,096 \$	46,936,642 \$	53,054,721 \$	62,009,581 \$	103,309,265 \$	104,397,450 \$	76,617,938 \$	91,817,559
Program Revenues	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Program Revenues Primary Government	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
0	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Primary Government	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Primary Government Governmental Activities	\$ 120,838 \$		2004	2005	2006 964,221 \$	2007 164,670 \$	2008	2009	2010	304,216
Primary Government Governmental Activities Capital Grants and Contributions:										
Primary Government Governmental Activities Capital Grants and Contributions: General Government	\$ 120,838 \$	s - \$	- \$	- \$					- \$	304,216
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety	\$ 120,838 \$ 68,978	s - \$ 439,703	- \$ 346,184	- \$ 132,576	964,221 \$ -	164,670 \$	- \$ -	- \$ -	- \$ 205,987	304,216 55,225
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets	\$ 120,838 \$ 68,978 18,622,321	5 - \$ 439,703 10,519,399	- \$ 346,184	- \$ 132,576	964,221 \$ -	164,670 \$	- \$ -	- \$ -	- \$ 205,987 16,105,736	304,216 55,225
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation	\$ 120,838 \$ 68,978 18,622,321	5 - \$ 439,703 10,519,399	- \$ 346,184	- \$ 132,576	964,221 \$ -	164,670 \$	- \$ -	- \$ -	- \$ 205,987 16,105,736	304,216 55,225
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services	\$ 120,838 \$ 68,978 18,622,321	5 - \$ 439,703 10,519,399 	- \$ 346,184	- \$ 132,576	964,221 \$ -	164,670 \$	- \$ -	- \$ -	- \$ 205,987 16,105,736	304,216 55,225
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services Health	\$ 120,838 \$ 68,978 18,622,321 -	3 - \$ 439,703 10,519,399 - - -	- \$ 346,184	- \$ 132,576	964,221 \$ -	164,670 \$	- \$ -	- \$ -	- \$ 205,987 16,105,736	304,216 55,225
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services Health Culture and Recreation Conservation of Natural Resources	\$ 120,838 \$ 68,978 18,622,321 1,354,772	3 - \$ 439,703 10,519,399 - - -	- \$ 346,184	- \$ 132,576	964,221 \$ -	164,670 \$	- \$ -	- \$ -	- \$ 205,987 16,105,736	304,216 55,225
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services Health Culture and Recreation Conservation of Natural Resources Economic Development	\$ 120,838 \$ 68,978 18,622,321 1,354,772	3 - \$ 439,703 10,519,399 - - -	- \$ 346,184	- \$ 132,576	964,221 \$ -	164,670 \$	- \$ -	- \$ -	- \$ 205,987 16,105,736	304,216 55,225
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services Health Culture and Recreation Conservation of Natural Resources	\$ 120,838 \$ 68,978 18,622,321 1,354,772	3 - \$ 439,703 10,519,399 - - -	- \$ 346,184	- \$ 132,576	964,221 \$ -	164,670 \$	- \$ -	- \$ -	- \$ 205,987 16,105,736	304,216 55,225
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services Health Culture and Recreation Conservation of Natural Resources Economic Development Interest Total Governmental Program Revenues	\$ 120,838 \$ 68,978 18,622,321 1,354,772	3 - \$ 439,703 10,519,399 622,287	- \$ 346,184 14,927,590	- \$ 132,576 15,615,808	964,221 \$	164,670 \$ - 15,923,156	- \$ - 24,648,824 - - - - - -	- \$ - 10,568,802 - - - - - -	- \$ 205,987 16,105,736	304,216 55,225 26,670,592 - - - - - -
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services Health Culture and Recreation Conservation of Natural Resources Economic Development Interest Total Governmental Program Revenues Business-Type Activities	\$ 120,838 \$ 68,978 18,622,321 1,354,772	3 - \$ 439,703 10,519,399 622,287	- \$ 346,184 14,927,590	- \$ 132,576 15,615,808	964,221 \$	164,670 \$ - 15,923,156	- \$ - 24,648,824 - - - - - -	- \$ - 10,568,802 - - - - - -	- \$ 205,987 16,105,736	304,216 55,225 26,670,592 - - - - - -
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services Health Culture and Recreation Conservation of Natural Resources Economic Development Interest Total Governmental Program Revenues Business-Type Activities Geographic Information Systems	\$ 120,838 \$ 68,978 18,622,321 1,354,772	3 - \$ 439,703 10,519,399 622,287	- \$ 346,184 14,927,590	- \$ 132,576 15,615,808	964,221 \$	164,670 \$ - 15,923,156	- \$ - 24,648,824 - - - - - -	- \$ - 10,568,802 - - - - - -	- \$ 205,987 16,105,736	304,216 55,225 26,670,592 - - - - - -
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services Health Culture and Recreation Conservation of Natural Resources Economic Development Interest Total Governmental Program Revenues Business-Type Activities Geographic Information Systems Criminal Justice Information Integration Network	\$ 120,838 \$ 68,978 18,622,321 1,354,772	3 - \$ 439,703 10,519,399 622,287	- \$ 346,184 14,927,590	- \$ 132,576 15,615,808	964,221 \$	164,670 \$ - 15,923,156	- \$ - 24,648,824 - - - - - -	- \$ - 10,568,802 - - - - - -	- \$ 205,987 16,105,736	304,216 55,225 26,670,592 - - - - - -
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services Health Culture and Recreation Conservation of Natural Resources Economic Development Interest Total Governmental Program Revenues Business-Type Activities Geographic Information Systems Criminal Justice Information Integration Network Byllesby Dam	\$ 120,838 \$ 68,978 18,622,321	622,287 	- \$ 346,184 14,927,590	- \$ 132,576 15,615,808	964,221 \$ - 15,362,204	164,670 \$ - 15,923,156	- \$ -24,648,824	- \$	- \$ 205,987 16,105,736 16,311,723	304,216 55,225 26,670,592 - - - - 27,030,033
Primary Government Governmental Activities Capital Grants and Contributions: General Government Public Safety Highways and Streets Sanitation Human Services Health Culture and Recreation Conservation of Natural Resources Economic Development Interest Total Governmental Program Revenues Business-Type Activities Geographic Information Systems Criminal Justice Information Integration Network	\$ 120,838 \$ 68,978 18,622,321 1,354,772	3 - \$ 439,703 10,519,399 622,287	- \$ 346,184 14,927,590	- \$ 132,576 15,615,808	964,221 \$	164,670 \$ - 15,923,156	- \$ - 24,648,824 - - - - - -	- \$ - 10,568,802 - - - - - -	- \$ 205,987 16,105,736	304,216 55,225 26,670,592 - - - - - -

Changes in Net Assets

Net (Expense) Revenue (a)		2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Primary Government											
Governmental Activities											
General Government	\$	(33,532,367) \$	(42,203,823) \$	(38,014,182) \$	(39,881,651) \$	(38,522,666) \$	(43,446,690) \$	(46,685,352) \$	(37,882,448) \$	(51,060,088) \$	(55,896,442)
Public Safety		(20,538,692)	(20,458,764)	(21,171,867) 4,484,471	(22,880,195)	(19,219,499)	(23,709,114) 4,183,177	(26,234,884)	(25,200,297) 13,073,177	(23,936,192)	(23,676,874) 17,513,864
Highways and Streets Sanitation		9,073,190 2,036,417	(349,198) 1,957,355	1,531,688	(5,951,915) 1,290,420	1,377,985 2,653,967	2,140,626	11,769,163 2,732,773	1,373,718	(516,539) 2,982,273	3,653,943
Human Services		(32,582,182)	(26,625,427)	(23,656,269)	(25,210,553)	(33,428,895)	(25,353,247)	(31,855,478)	(31,793,958)	(30,784,677)	(24,323,389)
Health		4,096,589	3,826,033	(2,858,888)	(3,310,670)	(4,040,441)	(4,690,744)	(3,210,540)	(3,026,352)	(3,672,559)	(2,984,984)
Culture and Recreation		(10,000,317)	(13,194,256)	(13,779,611)	(10,652,143)	(14,863,442)	(11,341,697)	(5,411,894)	(17,074,900)	(16,446,885)	(15,267,461)
Conservation of Natural Resources		(1,172,237)	(1,256,626)	(531,397)	(432,127)	(4,904,263)	643,207	(2,586,618)	(705,318)	(561,621)	(931,974)
Economic Development		(1,279,966)	72,494	284,541	833,692	145,346	(4,129,385)	(460,509)	(1,143,456)	519,507	(415,880)
Interest		(3,206,856)	(3,732,525)	(4,178,776)	(3,644,666)	(4,317,700)	(5,509,766)	(4,910,143)	(4,360,037)	(3,947,575)	(2,919,202)
Total Governmental Net (Expense) Revenue		(87,106,421)	(101,964,737)	(97,890,290)	(109,839,808)	(115,119,608)	(111,213,633)	(106,853,482)	(106,739,871)	(127,424,356)	(105,248,399)
Business-Type Activities											
Geographic Information Systems		(41,723)	(18,756)	6,495	(16,261)	(13,500)	(26,786)	(19,773)	(31,035)	(3,141)	(20,015)
Criminal Justice Information Integration Network		-	-	-	-	-	-	-	131,714	4,699	99,529
Byllesby Dam		-	-	-	-	-	-	-	-	-	1,748,052
Total Business-Type Net (Expense) Revenue		(41,723)	(18,756)	6,495	(16,261)	(13,500)	(26,786)	(19,773)	100,679	1,558	1,827,566
Total Primary Government Net (Expense) Revenue	\$	(87,148,144) \$	(101,983,493) \$	(97,883,795) \$	(109,856,069) \$	(115,133,108) \$	(111,240,419) \$	(106,873,255) \$	(106,639,192) \$	(127,422,798) \$	(103,420,833)
General Revenues											
Primary Government		2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Governmental Activities		2002	2003	2004	2003	2000	2007	2008	2009	2010	2011
Property Taxes	\$	85,709,861 \$	92,595,635 \$	97,937,477 \$	104,106,046 \$	109,728,835 \$	115,987,757 \$	121,557,986 \$	126,986,839 \$	126,012,038 \$	126,588,398
Gravel Taxes	Ψ	65,707,601 \$ -	446,802	524,688	469,396	447,678	384,320	356,562	451,950	322,788	448,585
Mortgage Registry and Deed Tax		_	1,129,220	885,223	909,765	648,912	599,797	431,561	408,750	378,235	358,521
Tax Increment Financing		-	, · , ·	-	-	-	-	-	-	-	-
Payment in lieu of Tax		-	-	-	-	14,895	1,531,322	1,684,323	1,698,801	1,714,530	1,709,980
Gift and Contributions (unrestricted)		74,068	74,062	28,810	50,934	-	37,065	34,890	54,260	63,531	22,614
Grants and Contributions (unrestricted)		21,112,656	18,263,496	15,413,836	19,455,306	19,135,474	18,642,707	15,950,219	21,681,301	17,134,726	16,346,749
Investment Income		6,643,048	3,905,500	3,391,277	7,216,182	13,224,287	18,436,886	13,764,069	3,981,969	2,274,346	11,348,301
Miscellaneous		3,841,039	687,389	1,270,329	1,479,465	1,655,869	2,032,541	1,516,087	1,951,035	1,875,304	1,825,569
Gain on Sale of Capital Assets		487,717	388,512	71,893	70,023	16,267 (160,750)	35,653	66,328	84,520	183,285	216,164
Special items Governmental Activities General Revenues		117,868,389	117,490,616	119,523,533	133,757,117	144,711,467	157,688,048	155,362,025	157,299,425	149,958,783	158,864,881
Governmental Activities General Revenues		117,808,389	117,490,010	119,323,333	133,737,117	144,/11,40/	137,088,048	133,302,023	137,299,423	149,938,783	138,804,881
Total Change in Net Assets - Governmental Activities		30,761,968	15,525,879	21,633,243	23,917,309	29,591,859	46,474,415	48,508,543	50,559,554	22,534,427	53,616,482
Business-Type Activities											
Property Taxes		-	-	-	-	-	-	-	-	-	-
Gravel Taxes		-	-	-	-	-	-	-	-	-	-
Mortgage Registry and Deed Tax		-	-	-	-	-	-	-	-	-	-
Tax Increment Financing		-	-	-	-	-	-	-	-	-	-
Payment in lieu of Tax		-	-	-	-	-	-	-	-	-	-
Gift and Contributions (unrestricted) Grants and Contributions (unrestricted)		-	-	-	-	-	-	-	-	-	-
Investment Income		-	-	-	-	-	-	-	-	-	-
Miscellaneous		_	_	_	_	_	_	_	_	_	_
Gain on Sale of Capital Assets		_	_	_	-	_	_	_	_	-	_
Special items		-	-	-	-	-	-	-	-	-	-
Total General Revenues - Business-Type Activities		-	-	-	-	-	-	-	-	-	-
Total Change in Net Assets - Business-Type Activities	_	(41,723)	(18,756)	6,495	(16,261)	(13,500)	(26,786)	(19,773)	100,679	1,558	1,827,566
Total Change in Net Assets - Primary Government	\$	30,720,245 \$	15,507,123 \$	21,639,738 \$	23,901,048 \$	29,578,359 \$	46,447,629 \$	48,488,770 \$	50,660,233 \$	22,535,985 \$	55,444,048
•											

own fees and program-specific grants versus its reliance upon funding from taxes and other government revenues. Numbers in parentheses indicate that expenses were greater than program revenues and therefore general revenue were needed to finance that function or program. Numbers without parentheses mean that program revenues were more than sufficient to cover expenses.

Changes in Net Assets - Component Units

Expenses	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Component Unit										
Community Development Agency	\$ 26,349,314 \$	29,534,299 \$	31,257,253 \$	32,973,947 \$	32,757,874 \$	34,009,760 \$	34,618,320 \$	38,099,898 \$	42,276,141 \$	43,100,632
Vermillion River Watershed	-			325,209	759,557	1,157,625	1,017,956	1,245,246	1,105,654	987,828
Total Component Unit	26,349,314	29,534,299	31,257,253	33,299,156	33,517,431	35,167,385	35,636,276	39,345,144	43,381,795	44,088,460
Program Revenues										
Component Unit										
Community Development Agency	26,533,216	34,830,910	34,263,892	33,470,667	36,142,256	34,403,242	36,440,889	38,353,283	46,562,618	51,619,585
Vermillion River Watershed	· · · -	-	-	-	· · · · -	434,567	196,434	53,997	95,540	77,874
Total Component Unit	26,533,216	34,830,910	34,263,892	33,470,667	36,142,256	34,837,809	36,637,323	38,407,280	46,658,158	51,697,459
General Revenues - Community Development Agency	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Property Taxes	\$ 5,020,422 \$	3,339,917 \$	4,694,249 \$	5,278,362 \$	6,097,282 \$	6,742,029 \$	7,512,146 \$	7,848,758 \$	7,829,702 \$	7,566,507
Gravel Taxes	-	-	-	-	-	-	-	-	-	-
Mortgage Registry and Deed Tax	-	-	-	-	-	-	-	-	-	-
Tax Increment Financing	-	1,903,356	2,047,034	2,154,606	2,792,582	3,034,382	3,288,340	3,384,616	3,303,413	3,207,383
Gift and Contributions (unrestricted)	-	-	-	-	-	-	-	-	-	-
Grants and Contributions (unrestricted)	-	-	-	-	-	-	-	-	-	-
Investment Income	677,896	411,190	180,027	407,008	1,262,710	2,186,086	1,952,466	1,004,807	493,547	343,651
Miscellaneous	198,735	-	-	-	4,050	-	-	-	-	-
Gain on Sale of Capital Assets	(410,098)	188,867	462,004	174,841	-	-	-	-	-	
Total General Revenues - Community Development Agency	5,486,955	5,843,330	7,383,314	8,014,817	10,156,624	11,962,497	12,752,952	12,238,181	11,626,662	11,117,541
Total Change in Net Assets - Community Development Agency	\$ 5,670,857 \$	11,139,941 \$	10,389,953 \$	8,511,537 \$	13,541,006 \$	12,355,979 \$	14,575,521 \$	12,491,566 \$	15,913,139 \$	19,636,494
General Revenues - Vermillion River Watershed	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Property Taxes	\$ - \$	- S	- \$	376,609 \$	886,480 \$	982,967 \$	1,032,731 \$	1,023,239 \$	939,533 \$	850,408
Gravel Taxes	-	-	-	-	-	-	-	-	-	-
Mortgage Registry and Deed Tax	_	_	_	_	_	_	_	_	_	_
Tax Increment Financing	-	-	-	-	-	-	-	-	-	-
Grants and Contributions (unrestricted)	-	-	-	40,391	84,622	85,293	88,235	87,084	84,066	81,866
Gift and Contributions (unrestricted)	-	-	-	-	-	-	-	-	-	-
Investment Income	-	-	-	2,787	11,595	31,526	36,722	20,541	13,569	16,359
Miscellaneous	-	-	-	24	2	7,225	-	-	234	-
Gain on Sale of Capital Assets	-	-	-	-	-	-	-	1,701	-	-
Total General Revenues - Vermillion River Watershed	-	-	-	419,811	982,699	1,107,011	1,157,688	1,132,565	1,037,402	948,633
Total Change in Net Assets - Vermillion River Watershed	-	-	-	94,602	223,142	383,953	336,166	(58,684)	27,288	38,679
Total Change in Net Assets - Component Units	\$ 5,670,857 \$	11,139,941 \$	10,389,953 \$	8,606,139 \$	13,764,148 \$	12,739,932 \$	14,911,687 \$	12,432,882 \$	15,940,427 \$	19,675,173

⁽a) Net revenue (expense) is the difference between the expenses and program revenue of a function or program. It indicates the degree to which a function or program is supported with its own fees and program-specific grants versus its reliance upon funding from taxes and other government revenues. Numbers in parentheses indicate that expenses were greater than program revenues and therefore general revenue were needed to finance that function or program. Numbers without parentheses mean that program revenues were more than sufficient to cover expenses.

Fund Balances Governmental Funds

	 2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
General Fund										
Reserved	\$ 419,928 \$	23,064,024 \$	22,341,956 \$	16,038,637 \$	13,200,485 \$	15,182,375 \$	13,449,225 \$	8,491,434 \$	8,837,070 \$	-
Unreserved	65,136,385	63,799,931	64,530,381	71,088,338	80,646,902	81,962,712	67,923,464	65,165,879	62,365,602	-
Nonspendable	=	=	-	-	-	=	=	-	-	2,650,815
Restricted	-	-	-	-	-	-	-	-	-	2,847,559
Committed	-	-	-	-	-	-	-	-	-	3,180,168
Assigned	-	-	-	-	-	-	-	-	-	34,233,198
Unassigned	-	-	-	-	-	-	-	-	-	29,176,838
Total General Fund	\$ 65,556,313 \$	86,863,955 \$	86,872,337 \$	87,126,975 \$	93,847,387 \$	97,145,087 \$	81,372,689 \$	73,657,313 \$	71,202,672 \$	72,088,578
All Other Governmental Funds										
Reserved	\$ 12,753,392 \$	27,733,952 \$	17,247,019 \$	24,848,723 \$	18,311,212 \$	46,784,920 \$	41,065,067 \$	38,726,557 \$	30,582,499 \$	-
Unreserved reported in:										
Special Revenue Funds	70,426,604	73,353,496	76,322,254	76,161,184	78,958,047	80,887,248	77,377,250	100,638,992	107,570,290	-
Debt Services	=	=	-	-	-	=	=	-	7,199,602	-
Capital Projects	21,998,679	15,914,591	22,917,240	26,712,667	29,997,591	27,661,764	19,379,182	16,721,855	9,044,323	-
Nonspendable	=	=	-	-	-	=	=	-	-	881,636
Restricted	-	-	-	-	-	-	-	-	-	9,276,709
Committed	-	-	-	-	-	-	-	-	-	16,800,000
Assigned	-	-	-	-	-	-	-	-	-	137,519,162
Total Unreserved	92,425,283	89,268,087	99,239,494	102,873,851	108,955,638	108,549,012	96,756,432	117,360,847	123,814,215	-
Total All Other Governmental Funds	\$ 105,178,675 \$	117,002,039 \$	116,486,513 \$	127,722,574 \$	127,266,850 \$	155,333,932 \$	137,821,499 \$	156,087,404 \$	154,396,714 \$	164,477,507

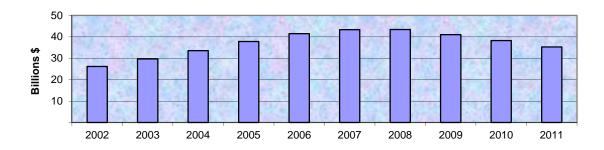
Changes in Fund Balances Governmental Funds

Revenues		2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Taxes	\$	85,856,927 \$	94,143,653 \$	99,225,750 \$	105,343,232 \$	110,455,812 \$	118,197,095 \$	123,486,583 \$	129,194,994 \$	128,338,549 \$	129,126,978
Licenses and Permits	-	781,615	660,334	781,824	871,760	977,836	1,046,379	954,087	1,131,419	1,122,733	1,109,853
Intergovernmental		96,309,522	83,481,558	74,459,048	83,801,670	84,160,902	100,882,470	139,767,926	143,779,937	105,592,284	131,231,830
Charges for Services		52,003,203	60,161,179	60,199,754	64,104,712	66,063,636	72,759,043	30,198,174	33,427,184	28,647,199	30,650,575
Fines and Forfeits		1,539,738	1,509,902	795,137	98,247	96,947	123,472	114,356	152,843	120,965	122,031
Gifts and Contributions		74,068	74,062	28,810	43,238	33,161	37,065	34,890	54,760	69,210	28,426
Insurance Proceeds		3,268	74,002	20,010	45,250	55,101	57,005	54,070	54,700	07,210	20,420
Sales		300,067	_	_	_	_	_	_	_	_	_
Interest on Investments		6,643,048	3,685,371	3,171,148	7,216,182	13,000,684	18,208,836	13,536,019	3,751,959	2,046,447	11,120,407
Miscellaneous		3,517,103	4,204,157	4,146,032	4,221,623	4,561,191	3,941,346	5,792,583	5,263,181	5,696,272	4,897,082
Total Revenues	\$	247,028,559 \$	247,920,216 \$	242,807,503 \$	265,700,664 \$	279,350,169 \$	315,195,706 \$	313,884,618 \$	316,756,277 \$	271,633,659 \$	308,287,182
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Expenditures		2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Current											
General Government	\$	45,203,995 \$	47,253,568 \$	45,270,908 \$	46,495,009 \$	53,676,685 \$	61,188,552 \$	63,074,376 \$	61,359,073 \$	59,696,613 \$	61,322,951
Public Safety		30,693,607	33,246,286	31,239,407	32,866,822	35,053,472	35,291,843	36,927,178	37,394,836	35,413,298	35,507,606
Highways and Streets		29,165,140	27,225,783	29,712,978	43,262,177	29,351,870	43,854,429	56,543,277	45,174,737	35,501,940	39,862,672
Sanitation		4,421,074	5,221,481	7,063,958	7,095,465	7,216,642	7,147,093	6,660,486	7,304,309	7,408,981	6,976,314
Human Services		82,929,871	83,077,177	79,078,525	87,468,346	92,009,151	96,888,230	96,753,204	87,426,542	72,523,762	71,697,720
Health		11,929,348	11,812,290	11,380,088	12,194,868	11,769,743	13,389,063	14,344,511	14,379,616	14,158,886	10,721,018
Culture and Recreation		19,110,237	16,957,429	14,968,314	16,093,344	16,463,667	18,550,559	32,511,779	19,225,249	18,944,918	22,195,346
Conservation		1,454,163	1,407,858	643,200	5,211,738	5,053,963	4,814,414	4,739,047	4,567,193	2,289,934	3,956,833
Economic Development		7,020,420	7,922,971	7,610,568	6,083,685	7,766,719	13,028,818	7,652,018	10,464,108	12,048,642	8,411,523
Capital Outlay		20,646,814	7,586,673	5,365,162	4,271,226	11,561,479	9,224,104	8,561,029	2,153,718	5,419,530	2,823,748
Debt Service		-	-	-	-	=	-	-	-	-	=
Principal Retirement		5,424,442	4,294,871	6,708,778	6,920,000	7,185,000	7,825,000	14,155,000	12,650,000	8,715,000	31,180,000
Interest		3,284,260	3,075,658	4,424,848	3,931,502	4,096,008	4,952,325	5,103,038	4,519,421	4,052,158	3,122,794
Bond Issuance Costs		-	125,235	-	68,489	26,699	191,801	-	-	-	-
Administrative Charges		500	-	=	-	-	-	4,900	2,100	350	-
Total Expenditures	\$	261,283,871 \$	249,207,280 \$	243,466,734 \$	271,962,671 \$	281,231,098 \$	316,346,231 \$	347,029,843 \$	306,620,902 \$	276,174,012 \$	297,778,525
Excess of Revenues Over/											
(Under) Expenditures	\$	(14,255,312) \$	(1,287,064) \$	(659,231) \$	(6,262,007) \$	(1,880,929) \$	(1,150,525) \$	(33,145,225) \$	10,135,375 \$	(4,540,353) \$	10,508,657
Other Financing Sources		2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Transfers In	\$	14,897,647 \$	8,998,226 \$	9,649,930 \$	14,557,146 \$	11,751,473 \$	14,442,981 \$	23,917,624 \$	9,555,030 \$	6,768,955 \$	3,018,902
Transfers Out		(14,897,647)	(8,998,226)	(9,649,930)	(14,557,146)	(11,751,473)	(14,442,981)	(23,917,624)	(9,555,030)	(6,768,955)	(3,018,902)
Bonds Issued		-	32,335,000	-	16,800,000	7,300,000	-	-	-	-	-
Proceeds from sale of refunding bonds		=	=	=	-	-	31,695,000	=	=	=	=
Premium/(Discount) on Bond Issuance		-	2,044,813	-	(18,248)	26,620	88,934	-	-	-	-
Proceeds from Sale of Capital		862,649	100,387	77,370	1,792,420	583,421	710,185	75,589	100,919	189,664	218,082
Total Other Financing Sources	\$	862,649 \$	34,480,200 \$	77,370 \$	18,574,172 \$	7,910,041 \$	32,494,119 \$	75,589 \$	100,919 \$	189,664 \$	218,082
Net Change in Fund Balance	\$	(13,392,663) \$	33,193,136 \$	(581,861) \$	12,312,165 \$	6,029,112 \$	31,343,594 \$	(33,069,636) \$	10,236,294 \$	(4,350,689) \$	10,726,739
Debt Service Expenditures as					4						
Percent of Non-Capital Expenditures		3.82%	3.36%	5.08%	4.71%	4.59%	4.89%	7.08%	6.20%	5.18%	13.17%

ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN YEARS

	Real P	roperty	Personal	Personal Property Total		otal		
Fiscal Year Assessed	Assessed* Value	Estimated Market Value	Assessed Value	Estimated Market Value	Assessed Value	Estimated Market Value	% of Total Assessed to Total Estimated Market Value	Total Direct County Tax Rate
2002	303,246,273	25,936,773,800	5,228,097	267,987,400	308,474,370	26,204,761,200	1.2	0.33102
2003	338,159,517	29,375,690,500	5,544,992	284,642,600	343,704,509	29,660,333,100	1.2	0.32463
2004	379,955,145	33,272,415,600	5,859,007	300,730,500	385,814,152	33,573,146,100	1.1	0.30300
2005	427,133,158	37,531,168,000	5,875,141	302,403,100	433,008,299	37,833,571,100	1.1	0.28267
2006	471,234,957	41,167,642,300	6,196,860	319,020,400	477,431,817	41,486,662,700	1.2	0.26318
2007	495,383,991	43,049,023,300	6,286,380	324,904,600	501,670,371	43,373,927,900	1.2	0.25127
2008	499,594,005	43,061,778,400	6,868,328	355,081,700	506,462,333	43,416,860,100	1.2	0.25184
2009	475,008,140	40,648,278,700	6,916,149	358,042,600	481,924,289	41,006,321,300	1.2	0.25821
2010	442,537,353	37,854,672,500	7,877,537	405,057,500	450,414,890	38,259,730,000	1.2	0.27269
2011	411,472,047	34,893,431,896	8,111,805	417,754,800	419,583,852	35,311,186,696	1.2	0.29149

Estimated Market Value-Real and Personal Property



^{*}Valuations are determined as of January 1 of the year preceding the tax collection year. Amounts are shown for the year in which taxes are payable.

Assessed value is prior to Fiscal Disparity and Tax Increment District Adjustments.

Total County Direct Tax Rate available only in %.

Source: Dakota County Property Taxation and Records Department

DIRECT AND OVERLAPPING GOVERNMENTS TAX CAPACITY RATES LAST TEN YEARS

Part	Governments COUNTY	2002	<u>2003</u>	2004	<u>2005</u>	<u>2006</u>	<u>2007</u>	2008	2009	<u>2010</u>	<u>2011</u>
Apple Valley 0.4594 (0.148) 0.4597 (0.148) 0.3698 (0.148) 0.3508 (0.148) 0.3508 (0.148) 0.3508 (0.128) 0.3508 (0.148) 0.3508 (0.128) 0.3508 (0.128) 0.3508 (0.128) 0.3508 (0.128) 0.3508 (0.128) 0.3508 (0.128) 0.3608 (0.128) 0.3608 (0.128) 0.3608 (0.3675) 0.2518 (0.128) 0.3608 (0.3675) 0.2518 (0.368) 0.3608 (0.3675) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2518 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528 (0.128) 0.2528	Dakota County	0.33102	0.32463	0.30300	0.28267	0.26318	0.25127	0.25184	0.25821	0.27269	0.29149
Conten 0.2840 0.28780 0.2476 0.1917 0.1790 0.2152 0.13880 0.16600 0.36375 Eramington 0.4889 0.4894 0.4174 0.4176 0.2270 0.2280 0.22400 0.2476 0.2573 0.5733 Hampton 0.2476 0.2188 0.24701 0.2188 0.2470 0.2818 0.2470 0.2518 0.2470 0.2518 0.2470 0.2518 0.2470 0.2518 0.2470 0.2518 0.2470 0.2518 0.2470 0.2518 0.2470 0.2518 0.2471 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.2472 0.2518 0.247		0.45942	0.41578	0.39610	0.36753	0.35690	0.34891	0.35537	0.37086	0.39867	0.42388
Eagen 0.31715 0.29912 0.28708 0.28896 0.25896 0.24896 0.43084 0.3753 Hampton 0.24767 0.21518 0.24176 0.22709 0.22424 0.24064 0.22742 0.2488 0.23859 0.37517 Hampton 0.38661 0.50077 0.21010 0.31515 0.30101 0.31515 0.30151 0.31515 0.36151 0.34515 0.34917 0.4177 0.4188 0.42797 0.4177 0.4186 Lakeville 0.34545 0.32947 0.3008 0.31328 0.31518 0.34195 0.34371 0.4177 0.41818 Mendota 0.58069 0.57538 0.22373 0.4917 0.37281 0.3431 0.34291 0.42797 0.3118 Mendota Heights 0.3080 0.28281 0.26281 0.26315 0.24914 0.21312 0.3032 0.4414 0.3231 0.4416 0.6831 0.4418 0.3124 0.4152 0.4418 0.4124 0.4324 0.4418 0.3124 0.4162	Burnsville	0.43296	0.41074	0.38928	0.38004	0.35414	0.34564	0.35005	0.36121	0.38566	0.42598
Harmington 0.4880 0.4880 0.41174 0.4376 0.41836 0.43821 0.4186 0.43821 0.43825 0.43823 0.43825 0.43835 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43825 0.43	Coates	0.28405	0.25287	0.23476	0.19117	0.17908	0.16971	0.15252	0.13587	0.16605	0.14343
Hampton 0.2476 0.24318 0.24348 0.22007 0.4064 0.27242 0.2408 0.23757 0.57159 Inver Grove Heights 0.44673 0.48090 0.39040 0.37347 0.35456 0.65141 0.37303 0.37878 0.41757 0.41169 Lilydale 0.21858 0.24679 0.28927 0.2381 0.31610 0.31856 0.41858 0.41279 0.31717 0.33971 0.33971 0.33971 0.33971 0.33971 0.33971 0.33971 0.33971 0.33971 0.31810 Menolota 0.58069 0.52538 0.22351 0.62581 0.24804 0.22161 0.26580 0.24813 0.24970 0.24910 0.27871 0.27818 0.24910 0.24940 0.22781 0.25580 0.28810 0.24910 0.23810 0.24910 0.24940 0.22810 0.22810 0.23810 0.24940 0.22810 0.23810 0.24940 0.22810 0.22810 0.23810 0.23910 0.23812 0.24800 0.22810 0.22810 0.228	Eagan	0.31715	0.29912	0.28702	0.28186	0.26704	0.25232	0.25892	0.26886	0.30408	0.33675
Hasdings 0.58661 0.5077 0.5010 0.50515 0.5010 0.49235 0.49475 2.02572 0.5136 Lawcille 0.34545 0.30804 0.33747 0.35546 0.31363 0.31378 0.31475 0.31582 Lalydale 0.32569 0.25237 0.29238 0.31609 0.31583 0.34195 0.32371 0.3241 Mendota Heights 0.30180 0.25237 0.27237 0.27217 0.38241 0.24896 0.3188 0.35261 0.38342 0.43850 Memota Heights 0.30180 0.25237 0.27230 0.26288 0.24071 0.26238 0.24142 0.2616 0.25112 0.2546 0.26112 0.26831 0.24141 0.32112 0.24164 0.26112 0.27273 0.27283 0.24141 0.32112 0.24164 0.28237 0.27281 0.26237 0.24141 0.32112 0.24141 0.32141 0.24141 0.24141 0.24141 0.24141 0.24141 0.24141 0.24141 0.24141 0.24141 0.24141 <td>Farmington</td> <td>0.48892</td> <td>0.46894</td> <td>0.41174</td> <td>0.43767</td> <td>0.42770</td> <td>0.41883</td> <td>0.43821</td> <td>0.44186</td> <td>0.49274</td> <td>0.55733</td>	Farmington	0.48892	0.46894	0.41174	0.43767	0.42770	0.41883	0.43821	0.44186	0.49274	0.55733
Inverforce Heights 0.4467 0.46994 0.3994 0.3747 0.35546 0.35546 0.31670 0.31787 0.41757 0.413169 Lake-ville 0.21485 0.32457 0.32027 0.3236 0.31681 0.31883 0.31495 0.34297 0.31115 0.31604 0.32687 0.32687 0.3772 0.41386 0.42096 0.37173 0.41297 0.31115 0.36064 0.32558 0.36267 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32687 0.32	Hampton	0.24767	0.25138	0.24248	0.22029	0.20224	0.24064	0.22742	0.24038	0.32859	0.34774
Lake-like 0.34545 0.32944 0.30050 0.31362 0.31610 0.31858 0.34977 0.38254 0.38250 0.38250 0.38250 0.38250 0.38250 0.38250 0.38250 0.38250 0.38250 0.28267 0.28258 0.28257 0.28257 0.28257 0.28257 0.28257 0.28257 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.22252 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28257 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251 0.28251	· ·										
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	-				0.00155	0.00397	0.00615	0.00565	0.00566	0.00607	0.00722
Northfield EDA 0.01616 0.01646 0.01560 0.01539 0.01651 0.01761	Hastings HRA	0.01107	0.01177	0.01174	0.01207	0.01216	0.01183	0.01169	0.01141	0.01510	0.01487
	Northfield EDA					0.01616	0.01646	0.01560	0.01539	0.01651	0.01761
Northfield HRA 0.01199 0.01397 0.01295 0.01226 0.01307 0.01268 0.01251 0.01431 0.01528										0.01431	
South St Paul HRA 0.01906 0.01047 0.01066 0.01015 0.01294 0.01268 0.01267 0.01686 0.01463 0.01518											
Light Transit Rail 0.00066 0.00063 0.00047 0.00251 0.00208 0.00198 0.00217 0.00245 0.00256 0.00389	Light Transit Rail	0.00066	0.00063	0.00047	0.00251	0.00208	0.00198	0.00217	0.00245	0.00256	0.00389

The Tax Capacity Rate is determined by dividing a taxing district's property tax levy amount by the taxing district's total tax capacity.

Source: Dakota County Property Taxation and Records Department

PRINCIPAL TAXPAYERS CURRENT YEAR AND NINE YEARS AGO

Name	Type of Business	2002 Tax Capacity Value	% of Total County Tax Capacity	Name	Type of Business	2011 Tax Capacity Value	% of Total County Tax Capacity
Northern States Power Co.	Electric Utility	\$ 4,878,534	1.4 %	Northern States Power Co	Electric Utility	\$ 9,707,804	2.5 %
Burnsville Minnesota LLC	Burnsville Center	1,739,250	0.5	Flint Hills	Refinery	3,359,613	0.9
Dakota Electric Assn.	Electric Utility	1,634,033	0.5	Burnsville Center Spe LP	Burnsville Center	2,079,250	0.5
West Publishing Co.	Book Publishing	1,483,267	0.4	Dakota Electric Assn.	Electric Utility	1,910,588	0.5
Great Northern Oil Co.	Refinery	1,085,898	0.3	West Publishing Co.	Book Publishing	1,466,271	0.4
Duke Realty LTD Prtnshp	Eagan Commerce Center	700,500	0.2	Northern Natural Gas Co.	Natural Gas Utility	1,335,750	0.3
Haight, Stephen E. & Roberta	Property Mangement	623,321	0.2	Minnegasco Inc.	Natural Gas Utility	1,237,058	0.3
AMB Property	Property Mangement	738,584	0.2	BCBSM Inc.	Health Care	896,293	0.2
Minnegasco Inc.	Natural Gas Utility	745,422	0.2	AMB Property LP	Property Management	814,770	0.2
Koch Refinery Co.	Refinery	 715,144	0.2	Duke Realty LTD Prtnshp	Eagan Commerce Center	 703,838	0.2
Total		\$ 14,343,953	4.1 %	Total		\$ 23,511,235	6.0 %

Source: Dakota County Property Taxation and Records Department

PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN YEARS

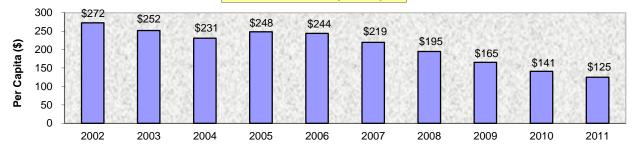
Fiscal	Total Tax	Current Co	llections	Delinquent	Total	% of Current	Outstanding Delinquent	Total Delinquent Taxes as a % of
Year	Levy	Amount	% of Levy	Collections	Collections	Levy	Taxes	Current Levy
2002	90,675,753	89,938,648	99.2	949,884	90,888,532	100.2	835,917	0.9
2003	98,435,625	97,587,990	99.1	871,280	98,459,270	100.0	841,405	0.9
2004	103,400,325	102,481,424	99.1	878,779	103,360,203	100.0	931,291	0.9
2005	107,794,839	106,745,857	99.0	922,621	107,668,478	99.9	1,053,565	1.0
2006	112,427,346	111,040,475	98.8	1,118,912	112,159,387	99.8	1,412,980	1.3
2007	117,897,237	116,273,805	98.6	1,444,306	117,718,111	99.8	1,660,437	1.4
2008	123,561,877	121,561,943	98.4	1,486,006	123,047,949	99.6	2,064,492	1.7
2009	128,375,073	126,149,491	98.3	1,955,030	128,104,521	99.8	2,347,957	1.8
2010	129,403,054	127,519,688	98.5	2,043,233	129,562,921	100.1	2,587,586	2.0
2011	129,402,073	127,626,444	98.6	2,010,636	129,637,080	100.2	2,422,429	1.9

^{*}Includes tax adjustments, tax credits and Fiscal Disparity adjustments Source: Dakota County Property Taxation and Records Department

RATIO OF NET GENERAL OBLIGATION BONDED DEBT TO ASSESSED VALUE AND NET GENERAL OBLIGATION BONDED DEBT PER CAPITA LAST TEN YEARS

Fiscal				Less		Ratio of Net Bonded Debt to	Net Bonded Debt	Percentage of
Year		Assessed	Gross Bonded	Debt Service	Net	Assessed	Per	Personal
Assessed	Population	Value	Debt	Funds	Bonded Debt	Value	Capita	Income
2002	368,028	308,474,370	101,670,000	1,441,409	100,228,591	32.49	272	0.72%
2003	371,759	343,705,509	97,415,000	3,910,970	93,504,030	27.20	252	0.65%
2004	376,537	385,814,152	90,715,000	3,793,808	86,921,192	22.53	231	0.57%
2005	381,027	433,008,299	100,595,000	6,071,069	94,523,931	21.83	248	0.59%
2006	385,076	477,431,817	100,710,000	6,783,501	93,926,499	19.67	244	0.57%
2007	389,418	501,670,371	124,580,000	39,109,079	85,470,921	17.04	219	0.49%
2008	393,528	506,462,333	110,425,000	33,675,182	76,749,818	15.15	195	0.42%
2009	390,478	481,924,289	97,775,000	33,266,623	64,508,377	13.39	165	0.37%
2010	397,650	450,414,890	89,060,000	33,044,992	56,015,008	12.44	141	N/A
2011	400,480	419,583,852	57,880,000	7,865,698	50,014,302	11.92	125	N/A

Net Bonded Debt per Capita



COMPUTATION OF DIRECT, UNDERLYING AND OVERLAPPING BONDED DEBT GENERAL OBLIGATION BONDS DECEMBER 31, 2011

	G	Fross GO Debt	Applica	ble to Da	kota County
Government Unit		Outstanding ¹	Percent ²		Amount
Direct:					
Dakota County	\$	57,880,000	100.0 %	\$	57,880,000
Underlying:	Ψ	37,880,000	100.0 /0	Ψ	37,000,000
Dakota County CDA	\$	405,053,873	100.0 %	\$	405,053,873
City of Apple Valley	Ф	38,460,000	100.0 %	φ	38,460,000
City of Apple valley City of Burnsville		62,519,439	100.0		62,519,439
		· ·	100.0		
City of Eagan City of Farmington		22,040,000	100.0		22,040,000
-		38,644,072			38,644,072
City of Hampton		1,775,000	100.0		1,775,000
City of Hastings		30,805,000	99.9		30,774,195
Hastings EDA		2,855,000	100.0		2,855,000
City of Inver Grove Hts		60,604,586	100.0		60,604,586
City of Lakeville		89,575,000	100.0		89,575,000
City of Lilydale		1,795,000	100.0		1,795,000
City of Mendota		29,114	100.0		29,114
City of Mendota Heights		13,890,000	100.0		13,890,000
City of Northfield		60,903,584	7.9		4,811,383
City of Rosemount		21,000,000	100.0		21,000,000
City of South St. Paul		12,135,000	100.0		12,135,000
City of Sunfish Lake		318,000	100.0		318,000
City of Vermillion		380,000	100.0		380,000
City of West St. Paul		207,547,000	100.0		207,547,000
Empire Township		1,409,849	100.0		1,409,849
Greenvale Township		71,092	100.0		71,092
Special S.D. #6 (South St Paul)		17,123,181	100.0		17,123,181
Ind. S.D. #191 (Burnsville)		101,350,000	75.8		76,823,300
Ind. S.D. #192 (Farmington)		238,900,224	100.0		238,900,224
Ind. S.D. #194 (Lakeville)		177,261,858	80.0		141,809,486
Ind. S.D. #195 (Randolph)		7,540,000	88.2		6,650,280
Ind. S.D. #196 (Rosemount)		134,160,000	100.0		134,160,000
Ind. S.D. #197 (W. St. Paul)		53,830,000	100.0		53,830,000
Ind. S.D. #199 (Inver Grove Hts.)		50,620,000	100.0		50,620,000
Ind. S.D. #200 (Hastings)		55,350,000	87.2		48,265,200
Ind. S.D. #252 (Cannon Falls)		20,705,000	4.9		1,014,545
Ind. S.D. #659 (Northfield)		64,020,000	14.8		9,474,960
Total underlying debt	\$	1,992,670,872		\$	1,794,358,779
Overlapping:		, , , , , , , , , , , , , , , , , , , ,			,,
Metropolitan Council (Pks & Solid Waste)	\$	10,900,000 3	13.4 %	\$	1,460,600
Metropolitan Transit Commission	Ψ	292,745,000	13.4	Ψ	39,227,830
Total overlapping debt	\$	303,645,000	20	\$	40,688,430
Total debt	\$	2,354,195,872		\$	1,892,927,209
10mi ucot	Ψ	2,554,175,072		Ψ	1,072,721,207

¹ The Gross G.O. Debt Outstanding includes that portion of debt which is secured by the authority to levy taxes on real estate

Determined by ratio of assessed valuation of property subject to taxation in overlapping unit to valuation of property subject to taxation in reporting unit.

The Metropolitan Council also has outstanding \$1,043,237,846 of general obligation sanitary sewer bonds and loans which are supported by system revenues.

Legal Debt Margin Last Ten Fiscal Years

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Assessed Value	\$ 26,204,761,200 \$	29,660,333,100 \$	33,573,146,100 \$	37,833,571,100 \$	41,486,662,700 \$	43,373,927,900 \$	43,416,860,100 \$	41,006,321,300 \$	38,259,730,000 \$	35,311,186,696
Lead Dala Marcin										
Legal Debt Margin Debt Limit (3% of assessed value)*	524,095,224	593,206,662	671,462,922	756,671,422	829,733,254	867,478,558	1,302,505,803	1,230,189,639	1,147,791,900	1,059,335,601
	,	,,	,,	,,	,,	,,	-,,,	-,,	-,,,,,,,,,	-,,,
Debt Applicable to limit: General Obligation Bonds	101,670,000	97,415,000	90,715,000	100,595,000	100,710,000	124,580,000	110,425,000	97,775,000	89,060,000	57,880,000
Less: amount reserved for repayment of	101,070,000	97,413,000	90,713,000	100,393,000	100,710,000	124,380,000	110,423,000	97,773,000	89,000,000	37,880,000
general obligation debt	 (1,441,409)	(3,910,970)	(3,793,808)	(6,098,546)	(6,783,501)	(39,109,079)	(33,675,182)	(33,266,623)	(25,845,390)	(7,865,698)
Total Debt Applicable to Limit	 100,228,591	93,504,030	86,921,192	94,496,454	93,926,499	85,470,921	76,749,818	64,508,377	63,214,610	50,014,302
Legal Debt Margin	\$ 423,866,633 \$	499,702,632 \$	584,541,730 \$	662,174,968 \$	735,806,755 \$	782,007,637 \$	1,225,755,985 \$	1,165,681,262 \$	1,084,577,290 \$	1,009,321,299
	 <u></u>	<u> </u>	<u> </u>							
Total debt applicable to the limit as	10.10/	15 90/	12.00/	12.50/	11.20/	9.9%	5.9%	5.2%	5.5%	4.7%
a percent of debt limit	19.1%	15.8%	12.9%	12.5%	11.3%	9.9%	3.9%	5.2%	3.3%	4.7%

^{*}Debt Limit was 2% of assessed value for years 2000 - 2007.

Minn. Stat. Section 475.53, subd. 1 states that except as otherwise provided in Minn. Stat. Sections 474.74 to 475.51, no municipality except a school district or a city of the first class, shall incur or be subject to a net debt in excess of two percent of the estimated market value.

DEMOGRAPHIC STATISTICS LAST TEN YEARS

Fiscal Year	Population ¹	Personal Income	Per Capita Income	Median Age ²	School Enrollment K thru 12 ³	Annual Average Unemployment Rate ⁴
2002	368,275	13,843,891,000	37,591	N/A	72,493	4.0
2003	372,100	14,458,266,000	38,856	N/A	73,760	4.3
2004	377,009	15,286,872,000	40,548	34.7	74,281	4.0
2005	381,608	15,915,188,000	41,706	35.2	74,033	3.7
2006	385,827	16,627,273,000	43,095	35.7	74,382	3.6
2007	389,418	17,541,174,000	45,045	34.6	73,342	4.1
2008	393,528	18,242,899,000	46,357	36.0	73,324	4.9
2009	396,500	17,594,416,000	44,374	34.6	73,033	7.3
2010	399,155	17,970,760,000	45,022	36.8	73,792	6.7
2011	400,480	NA	NA	36.5	73,193	6.1

Data Sources:

US Dept Of Commerce, Bureau of Economic Analysis

² US Dept Of Commerce, Bureau of Economic Analysis

³ State Department of Education
⁴ State Department of Employment and Economic Development

²⁰¹⁰ U.S. Census Bureau

PRINCIPAL EMPLOYERS CURRENT YEAR AND TEN YEARS AGO

		Percentage			Percentage
	2002	of Total County		2011	of Total County
<u>Employer</u>	Employees	Employment	<u>Employer</u>	Employees	Employment
West Group	5,500	2.47%	Reuters Thomson West	7,500	3.24%
Independent School District 196	4,000	1.80%	Independent School District 196	4,160	1.80%
Burnsville Center	3,100	1.39%	Blue Cross-Blue Shield	3,500	1.51%
Northwest Airlines	2,400	1.08%	Red-D-Arc Welderentals	2,000	0.74%
Blue Cross-Blue Shield	2,200	0.99%	Dakota County	1,706	0.69%
Dakota County	2,027	0.91%	UTC (Goodrich)	1,600	0.68%
Unisys Corporation	1,750	0.79%	US Postal Service	1,570	0.65%
Independent School District 191	1,747	0.78%	Independent School District 191	1,500	0.61%
Lockheed Martin	1,450	0.65%	Fairview Ridges Hospital	1,400	0.68%
US Postal Service	1,435	0.64%	State Farm Operations Ctr	1,300	0.74%
Total County Employment	222,653	11.51%	Total County Employment	231,267	11.34%

Source: Department of Employment and Economic Development

COUNTY GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Function/program										
County Wide										
County Wide	-	-	-	2.00	-	-	-	0.5	-	4
Public Service										
Public Service	7.0	7.0	10.9	10.4	10.1	10.1	10.1	10.3	10.3	9.3
Assessor	38.0	38.5	37.0	37.0	37.0	37.0	38.0	38.0	36.0	36.0
Property Records	22.3	22.3	22.3	22.3	23.3	23.3	-	-	-	-
Treasurer-Auditor	34.7	34.7	27.7	27.7	28.1	28.1	51.4	50.7	48.1	-
Service & Licensing	19.5	19.3	19.3	19.3	19.3	19.3	23.3	23.8	22.8	22.8
Library	147.9	148.1	141.8	142.6	148.9	148.9	158.9	158.9	150.9	143.4
Operations Management										
Operations Management	42.6	43.1	41.6	45.1	46.7	48.2	63.0	64.1	61.0	60.7
Information Technology	57.0	59.0	54.3	56.3	59.3	59.3	62.3	61.3	58.3	55.8
Financial Services	29.0	32.5	32.0	31.5	30.5	30.3	29.3	30.2	29.0	29.0
OMB Division Administration	6.3	6.9	4.9	3.0	6.0	8.0	9.0	11.0	4.0	2.0
Planning, Evaluation	6.0	6.0	6.0	6.0	6.0	6.5	6.5	13.8	13.8	12.0
CJIIN	-	-	-	_	-	-	-	-	5.0	6.00
Administration										
County Administration	9.0	8.3	8.0	8.5	8.0	11.0	8.0	8.0	7.5	8.0
County Board	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
County Communications	_	_	_	_	_	_	8.0	8.0	7.6	7.1
Employee Relations	21.6	21.6	20.2	20.7	21.2	21.2	21.2	21.2	20.7	19.1
Community Services										
Community Services Administration	20.0	21.0	20.0	18.0	18.0	18.0	17.0	13.0	13.0	12.0
Social Services	259.6	270.6	266.6	269.6	263.7	264.5	276.5	285.5	279.5	268.0
Employment & Economic Assistance	243.7	248.7	242.7	243.7	244.7	243.7	248.7	250.7	252.7	243.0
Public Health	136.0	126.3	123.1	122.9	126.8	134.0	145.9	146.3	144.8	142.7
Veterans Services	7.0	7.0	7.0	7.0	7.0	7.0	8.0	8.0	8.0	6.0
Community Corrections	165.8	167.8	165.8	168.5	175.3	177.3	179.0	180.6	174.6	168.6
Extension	7.3	7.3	1.5	-	-	-	-	-	-	-
Public Safety	1.0	7.0	1.0							
Sheriff	163.8	164.5	161.5	170.7	180.2	169.3	175.3	176.3	173.3	171.3
County Attorney	100.0	101.0	101.0	170.7	100.2	100.0	170.0	170.0	170.0	171.0
County Attorney	81.1	81.6	79.4	80.2	82.7	83.7	85.1	85.1	82.5	84.0
Courts	01.1	01.0	70.1	00.2	02.7	00.7	00.1	00.1	02.0	01.0
District Court	80.3	80.3	80.4	_	_	_	_	_	_	_
Physical Development	00.0	00.0	00.1							
Office of GIS	_	8.0	8.0	8.0	10.0	10.0	10.0	8.0	8.0	7.0
Physical Development	4.0	5.0	5.0	15.8	18.0	24.6	22.4	20.9	16.9	16.9
Transportation	82.1	83.1	82.0	85.0	86.7	87.7	83.5	82.7	83.7	81.4
Parks	56.1	58.0	54.1	43.5	45.0	47.8	48.2	50.8	48.30	46.0
Water Resources	30.1	-	J 4 .1		-5.0	13.3	17.2	16.9	17.6	16.0
Physical Development Planning	10.8	11.8	12.8	11.8	10.8	-	-	-	17.0	10.0
Environmental	31.8	32.0	32.7	28.9	29.0	21.5	16.5	16.5	13.4	13.4
Survey	31.6 19.0	32.0 10.0	9.0	9.0	29.0 8.0	21.5 8.0	8.0	8.0	8.0	8.0
Survey	19.0	10.0	9.0	9.0	6.0	6.0	0.0	6.0	6.0	6.0
Total	1,816.3	1,837.3	1,784.6	1,722.0	1,757.3	1,768.6	1,837.3	1,856.1	1,806.3	1,706.5

Operating Indicators By Governmental Function

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
General Government										
Property Documents Recorded	161,798	221,216	151,980	138,479	113,202	107,507	90,531	95,015	92,340	88,904
Employment Applications	12,390	3,253	8,810	7,718	15,558	14,160	10,699	6,526	6,565	14,080
County Veterans Population	27,900	32,040	31,776	30,987	31,000	30,500	29,974	29,854	29,671	29,481
New Adult Criminal Court Cases	4,679	4,785	4,636	4,821	4,815	4,836	4,310	4,444	4,627	4,751
Juvenile Delinquency Referrals	4,438	4,323	4,093	3,927	4,095	3,848	3,315	3,164	2,612	2,497
Commitment Referrals	264	220	232	237	246	277	258	254	218	188
Plat Reviews	256	249	251	261	202	157	84	54	37	55
Public Safety										
Probation Offenders Served	16,585	17,383	17,757	18,219	19,858	20,327	20,576	22,405	19,649	18,665
Community Restoration Hours Served	91,785	92,429	93,985	92,984	98,961	105,592	97,809	96,967	86,518	72,316
Driving While Impaired Arrests	274	292	193	282	307	269	249	247	215	162
Applications for Permit to Carry Handguns	na	1,147	572	566	741	756	1,541	1,263	1,323	1,701
Daily Inmate Responsibility Average	232	251	263	301	308	334	291	239	263	254
Duily minute responsionely revenue	202	201	200	501	500	55.	271	20,	203	23.
Highways and Streets										
Fuel Used (Diesel and Unleaded)	144,360	144,126	120,560	123,601	105,096	120,086	136,865	120,602	132,317	121,207
Sanitation										
Pounds of Household Hazardous Waste Collected	1,256,000	1,356,000	1,390,000	1,484,000	1,525,000	2,150,000	3,017,291	2,032,791	3,393,183	3,412,859
Human Services										
Intake and Crisis Calls	40,483	37,365	39,716	42,956	44,800	45,687	44,410	41,326	36,911	34,034
Average Monthly # of Children in Out-of-Home Placement	293	213	204	220	230	213	188	139	122	102
Chemical Health Assessments Completed	na	na	1,065	1,172	1,260	1,304	1,535	1,858	1,103	988
Public Assistance Caseload	11,663	13,051	12,706	13,593	14,513	15,000	16,075	17,850	19,635	21,173
Child Support Collections	\$42,954,071	\$44,688,674	\$45,827,907	\$46,592,308	\$47,584,658	\$47,890,683	\$49,497,925	48,324,209	47,243,560	47,385,912
Average # Families served - Child Care Assistance Programs	2,108	2,116	1,783	1,763	1,878	1,900	1,121	1,273	1,310	1,285
Health										
Family Health Referrals	1,658	1,607	915	765	863	812	1,011	842	618	693
WIC Clients	9,022	9,052	10,146	11,146	11,988	12,366	12,730	12,752	12,256	10,560
Long Term Care Clients on Medicaid Waiver	1,500	1,742	1,826	2,013	2,160	2,247	2,431	2,782	2,970	2,872
Number of Confirmed Tuberculosis Cases	18	18	20	29	31	27	21	23	15	14
Health Alerts Issued	13	29	31	27	19	30	24	68	27	18
Vaccinations Administered	3,538	4,655	3,701	3,693	2,745	3,630	3,596	4,895	4,952	4,585
Culture and Recreation										
Visitors to Library (Gate Counts)	1,613,931	1,604,406	1,625,621	1,665,874	1,918,538	1,809,828	1,942,459	2,193,975	2,114,952	2,074,789
Master Gardener Education Events	4	15	25	30	87	99	114	104	100	-
Economic Development										
Employment and Training Caseload	3,884	4,814	4,300	3,875	3,660	4,199	4,959	6,566	5,700	5,275
Number of Adults Program Participants Placed in Employment	663	1,096	1,596	920	1,025	1,084	1,300	1,201	1,035	1,429

Source: County Departmental budget documents, web-sites, and staff.

CAPITAL ASSET AND INFRASTRUCTURE STATISTICS BY FUNCTION/PROGRAM

Form 4 and December 1	2002	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	2007	2008	2009	<u>2010</u>	<u>2011</u>
Function/Program										
General Government										
Government Centers	3	3	3	3	3	3	3	3	3	3
Public Safety										
Justice Center	1	1	1	1	1	1	1	1	1	1
Patrol Units	67	72	84	85	72	74	84	95	105	105
Bituminous (miles)	354.8	354.8	353.3	352.7	354.7	353.2	352.8	350.1	356.2	356.2
Concrete (miles)	1.9	1.9	1.8	1.8	1.8	1.8	2.8	2.8	2.8	2.8
Gravel (miles)	81	81	77.5	72.4	70.4	70.4	67.9	67.5	65	65
Bridges	29	29	27	27	27	29	29	32	34	34
Traffic signals	105	106	107	111	113	132	133	134	134	134
Culverts	49	49	51	51	51	51	51	47	47	47
Highway Shops	4	4	4	4	4	3	3	3	2	2
Culture & Recreation										
Acreage	4509	4698	4698	4698	4698	4698	5200	5900	5320	5044
County Parks	1	1	1	1	1	1	1	1	1	1
Regional parks & trails	5	5	5	5	5	5	5	6	8	8
Libraries	8	8	8	8	8	8	8	9	9	9

Data Sources: Various county departments

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